# \$Localiza 

# 208552 CARS 

Moving towards even greater challenges

## Delrnings <br> helease 2 Q18

Dear Investors,

The Company remains focused on its strategy of growth with profitability, surpassing the mark of 208 thousand cars in fleet. In 2Q18, we maintained a strong growth trend, with a $47.9 \%$ increase in volume in Car Rental division and $21.4 \%$ in Fleet Rental division. Even in a quarter impacted by challenges such as the slower recovery of the economy, the truck drivers' strike that rebounded in May and June across all sectors of the economy and the election news generating uncertainty about the macro environment, we demonstrated our capacity of growth and excellence in execution.

During the truck drivers' strike, which resulted in the widespread lack of fuel, our teams did not measure efforts to maintain Localiza's quality standard and to promote the best possible service for our customers. In the Car Rental division we honored all existing reservations, despite occasional blocking on new reservations. Even with the high volatility in fuel prices, we did not transfer the increased costs to our customers and offered upgrades to compensate for eventual unavailability of reserved cars. This has reinforced our brand's reputation and commitment to our principle of customer appreciation. The estimated losses caused by the strike generated a reduction in revenue of approximately $\mathrm{R} \$ 15$ million. Furthermore, we had additional costs of about $\mathrm{R} \$ 2$ million associated with supply and logistics.

In Seminovos, customers flow fell on strike days and during the World Cup. We estimate that about 2 thousand cars were not sold in May and June, with an estimated impact of approximately $\mathrm{R} \$ 83$ million in revenue. New stores will be opened in 2 H 18 to meet the Company's fleet renewal needs.

As we reached record levels in volume, revenues, EBITDA and income in 2017, the profit sharing payment, which occurs in the $2^{\text {nd }}$ quarter of each year, was higher than the amount provisioned during 2017. This value, together with the collective agreement, backdated to December 2017, for employees of Minas Gerais, impacted the payroll this quarter.

We estimated that the amount of the effects related to the strike, World Cup and payroll affected EBITDA in about $R \$ 39$ million and net income in approximately $\mathrm{R} \$ 29$ million, considering the effective income tax rate for the quarter.

This quarter, we used our strong cash position to achieve a more efficient short-term cash management and to reduce its carrying cost. We chose not to discount credit card receivables and anticipated some payments to suppliers with higher rates than our financial investments. The net impact of these two operations totaled $\mathrm{R} \$ 260.2$ million in working capital increase, with a benefit in the financial result. It is important to mention that the anticipated commitments are short-term and would have been paid in 3Q18.

We highlight the recognition of Localiza as the most innovative company in the transportation and logistics category, according to the "Valor Inovação" award of Valor Econômico newspaper; the inclusion of Localiza in the ranking of the best companies to work in Minas Gerais by GPTW - Great Places to Work; and the receipt of the "Inclusive Company Award" by the Government of Minas Gerais. It is also worth mentioning the acknowledgments received by our CEO, Eugênio Mattar: "Executive of Value", by Valor Econômico newspaper and one of " 15 Best CEOs of Brazil", by Forbes magazine.

We remain committed to our growth strategy with value generation, seeking a better long-term return for our shareholders, through innovation and continuous improvement of operational and financial management.

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## Operational Highlights

\# of rental days - Car Rental (thousands) \# of rental days - Fleet Rental (thousands)

\# Cars Sold


End of period fleet


Consolidated financial Highlights

Net revenues ( $\mathrm{R} \$$ millions)


EBITDA (R\$ millions)


Net Income (R\$ millions)


## Number of daily rentals (thousand)



Net revenues ( $\mathrm{R} \$$ million)


In 2Q18, Car Rental division daily rental volume grew $47.9 \%$ in relation to 2Q17. On the same comparison basis, net revenues increased $41.3 \%$, as a consequence of $6.2 \%$ reduction in the average rental rate, in function of (i) mix with greater partipation of segments with lower rental rates and (ii) the competitive landscape.

In 1 H 18 , volume increased $50.6 \%$ and net revenue grew $44.4 \%$ when compared with the same period of the previous year.

This quarter, the truck drivers' strike affected volume, average rental rate and utilization rate, with the main impacts being: (i) not accepting new reservations, and ii) higher no-show rate in the daily rental segment. In comparisson with 1Q18, the average rental rate was impacted by the end of the high peak season.

For the mentioned effects, the average rental rate and the utilization rate had the following behaviors:

Average daily rate (in R\$)
Operating fleet utilization rate (\%)


## 1.1 - Distribution network

Number of car rental locations Brazil and abroad


In 2Q18, Localiza's corporate network was expanded by 7 locations, going from 384 on 12/31/2017 to 391 on $06 / 30 / 2018$, including 3 locations which were previously operated by franchisees.

By the end of 2Q18, Localiza system had 589 rental locations, being 522 in Brazil and 67 in 6 other South American countries.

## Average rented fleet



Number of daily rentals (thousand)


Net revenues ( $\mathbf{R} \$$ million)


In 2Q18, Fleet Rental division registered a $21.4 \%$ increase in volume and $15.4 \%$ in revenue compared to the same period of the previous year, as a consequence of the $6.0 \%$ reduction in the average rental rate. In the 1 H 18 , volume raised $21.7 \%$ and net revenue increased $16.3 \%$ in this division, due to a $5.8 \%$ reduction in average rental rate.

The lower rental rate of this division mainly reflects the pricing of new contracts in a context of lower interest rates.

## 3.1 - Net investment in the fleet

Car purchase and sales (quantity)


Net investment in fleet ( $R \$$ million)


The strong daily rental volume of the 1Q18 and the growth observed in 2Q18 demanded additional purchases of cars to increase fleet. We bought 39,541 and sold 23,626 cars. The result was a fleet increase in 15,915 cars and net investment of R\$ 672.4 million in 2 Q18.

## Number of points of sale (Brazil)



On 06/30/2018, Seminovos network was comprised of 100 stores distributed in 66 cities in Brazil. In the semester, 48,914 cars were sold, representing a growth of $20.7 \%$ compared to 1 H 17 .

Car sales in 2Q18 were impacted by (i) low number of cars available for sale at the beginning of the quarter due to strong growth in the Car Rental division, which resulted less cars decomissioning between March and April, (ii) by the truck drivers' strike and (iii) the World Cup.

New stores will be opened in 2 H 18 to meet the Company's fleet renewal needs.

## 5 - End of period fleet



As of 06/30/2018, we overcame the mark of 200 thousand cars, reaching a total fleet of 208,552 cars, including 14,659 cars from franchisees.

## Consolidated net revenues ( $\mathrm{R} \$$ million)



In 2Q18, consolidated net revenues grew $29.3 \%$ when compared with 2 Q17. Net rental revenues increased $33.1 \%$, being $41.3 \%$ in the Car Rental division and $15.4 \%$ in the Fleet Rental division.

Seminovos net revenues in 2Q18 grew $26.5 \%$ when compared with 2Q17, due to $17.0 \%$ increase in sales volume and $8.1 \%$ increase in the average price of cars sold.

## Consolidated EBITDA (R\$ million)



One-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation

EBITDA margin:

| Divisions | 2013 | 2014* | 2015 | 2016 | 2017 | 1H17 | 1H18 | 2Q17 | 2Q18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental | 36.8\% | 38.7\% | 31.8\% | 32.3\% | 34.9\%** | 35.3\% | 33.9\% | 34.0\% | 32.0\% |
| Fleet Rental | 65.5\% | 60.0\% | 62.2\% | 64.5\% | 61.9\%** | 62.4\% | 62.9\% | 61.8\% | 64.6\% |
| Rental Consolidated | 46.5\% | 45.3\% | 41.7\% | 42.3\% | 42.6\%** | 43.4\% | 41.5\% | 42.4\% | 40.7\% |
| Used Car Sales | 5.7\% | 6.0\% | 7.3\% | 5.5\% | 5.9\% | 6.0\% | 4.7\% | 7.0\% | 3.5\% |

${ }^{(*)}$ ) From 2014 on, it considers the new appropriation criteria of the overhead, which is also appropriated to Seminovos.
$\left(^{* *}\right)$ Adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation.

In 2Q18, consolidated EBITDA totaled $\mathrm{R} \$ 347.6$ million, $16.4 \%$ higher than the same period of the previous year.

The EBITDA margin of the Car Rental division was $32.0 \%$ in 2Q18, 2.0 p.p. lower when compared with 2Q17, mainly due to the effects of the truck drivers' strike and higher payroll expenses. Excluding these effects, the margin would have been around $35 \%$.

In the Fleet Rental Division, EBITDA margin was $64.6 \%$ in 2 Q18, lower by 2.8 p.p. when compared with 2 Q 17 , mainly due to improvement of costs of this division because of the lower average fleet age and productivity gains.

Seminovos EBITDA margin in 2Q18 was $3.5 \%$, reflecting the reduction in depreciation in the Car Rental division, which has been occurring for 4 quarters, causing book value to get closer to the price of cars sold. This segment was also impacted by (i) the truck drivers' strike and World Cup, with lower sales volume on days of the strike and games, causing lower dilution of fixed costs and impact on revenue; and (ii) payroll expenses. Excluding these effects, the margin would have been around $4 \%$.

Considering the above-mentioned effects, we estimate that consolidated EBITDA would have been approximately R\$39 million higher, totaling R\$387 million.

## 8.1 - Rent a Car

## Average annualized depreciation per car (R\$) - RAC



The annualized average depreciation of 1 H 18 was $\mathrm{R} \$ 758.5,46.9 \%$ lower if compared with 1 H 17 . The decrease in depreciation reflects the Company's efficiency in the purchase and sale of its assets, besides the increase in the average sale price.

## 8.2 - Fleet Rental

## Average annualized depreciation per car ( $\mathrm{R} \$$ ) - Fleet Rental



In the Fleet Rental division, the annualized average depreciation per car in 1 H 18 was $\mathrm{R} \$ 3,329.4$, a $5.5 \%$ increase when compared with 1 H17. Depreciation reflects the fleet mix and the Company's expectations in relation to the sales price of this division.

## Consolidated EBIT (R\$ million)


---- One-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation

EBIT margin calculated over rental revenues:

| Divisions | 2013 | 2014 | 2015 | 2016 | 2017 | 1H17 | 1H18 | 2Q17 | 2 Q18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental | 32.8\% | 36.2\% | 34.3\% | 30.2\% | 35.5\%* | 34.9\% | 34.6\% | 35.1\% | 30.2\% |
| Fleet Rental | 45.1\% | 44.3\% | 48.9\% | 51.2\% | 51.4\%* | 52.4\% | 49.9\% | 54.0\% | 51.8\% |
| Consolidated | 37.1\% | 38.8\% | 39.1\% | 36.8\% | 40.0\%* | 40.2\% | 38.6\% | 40.8\% | 36.0\% |

(*) Adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation

Consolidated EBIT for 2 Q 18 reached $\mathrm{R} \$ 276.9$ million, a $17.5 \%$ increase when compared with 2 Q 17 , due to a $16.4 \%$ increase in EBITDA and partially offset by a $12.0 \%$ increase in depreciation.

The EBIT margin of 2Q18 of the Car Rental Division was $30.2 \%$, representing a decrease of 4.9 p.p. when compared with 2Q17, reflecting the decrease in EBITDA in this division and lower Seminovos margin.

The EBIT margin of the Fleet Rental division in 2 Q 18 was $51.8 \%$, a reduction of 2.2 p.p. in relation to 2 Q 17 , due to higher depreciation and lower Seminovos margin.

The decrease in the interest rate allows a lower EBIT margin, maintaining the spread (ROIC - Kd) over a greater base of capital, resulting in an increase of the Company's value generation.

## 10 - Consolidated net income

Consolidated net income (R\$ million)

[--】 One-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation, after taxes

| Reconciliation EBITDA x Net income | 2013 | 2014 | 2015 | 2016 | 2017* | Var. R\$ | Var. \% | 1H17 | 1H18 | Var. R\$ | Var. \% | 2Q17 | 2Q18 | Var. R\$ Var. \% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated EBITDA | 916.5 | 969.8 | 934.8 | 1,015.6 | 1,314.2 | 298.6 | 29.4\% | 595.6 | 745.0 | 149.4 | 25.1\% | 298.7 | 347.6 | 48.9 | 16.4\% |
| Cars depreciation | (229.0) | (207.4) | (163.6) | (206.3) | (232.0) | (25.7) | 12.5\% | (112.0) | (116.7) | (4.7) | 4.2\% | (54.1) | (59.8) | (5.7) | 10.5\% |
| Other property depreciation and amortization | (35.4) | (35.7) | (35.7) | (38.2) | (39.1) | (0.9) | 2.4\% | (18.0) | (21.5) | (3.5) | 19.4\% | (9.0) | (10.9) | (1.9) | 21.1\% |
| EBIT | 652.1 | 726.7 | 735.5 | 771.1 | 1,043.1 | 272.0 | 35.3\% | 465.6 | 606.8 | 141.2 | 30.3\% | 235.6 | 276.9 | 41.3 | 17.5\% |
| Financial expenses, net | (110.6) | (151.1) | (202.7) | (243.5) | (315.0) | (71.5) | 29.4\% | (142.0) | (177.6) | (35.6) | 25.1\% | (67.2) | (88.7) | (21.5) | 32.0\% |
| Income tax and social contribution | (157.2) | (165.0) | (130.4) | (118.3) | (164.7) | (46.4) | 39.2\% | (74.1) | (111.3) | (37.2) | 50.2\% | (39.1) | (46.3) | (7.2) | 18.4\% |
| Net income of the period | 384.3 | 410.6 | 402.4 | 409.3 | 563.4 | 154.1 | 37.6\% | 249.5 | 317.9 | 68.4 | 27.4\% | 129.3 | 141.9 | 12.6 | 9.7\% |

(*) Adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation

The net income of 2 Q18 totaled $\mathrm{R} \$ 141.9$ million, an increase of $9.7 \%$ over 2 Q 17 , mainly due to:
(+) R\$48.9 million EBITDA increase;
(-) $\$ \mathbf{\$} 7.6$ million increase in depreciation;
(-) $\mathrm{R} \$ 21.5$ million increase in net financial expenses, mainly due to an increase in the average debt balance (R\$2.3 billion increase), partially offset by lower interest rate. The lower financial income is a result of a decrease in the basic interest rate and lower return of financial investments, which is why we reduced the average cash position aiming at reducing its carrying costs.
(-) $\mathrm{R} \$ 7.2$ million increase in income taxes, due to higher taxable income and an increase in the income tax effective rate and social contribution. The higher rate is due to the lower representativeness of interest on equity in relation to net income.

Excluding non-recurring effects, we estimate that consolidated net income would have been higher by approximately $\mathrm{R} \$ 29$ million, totaling R\$171 million in the 2 Q18.

## 11 - Free cash flow (FCF)

|  | Free cash flow - R\$ million | 2013 | 2014 | 2015 | 2016 | 2017 | 1H18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EBITDA | 916.5 | 969.8 | 934.8 | 1,015.60 | 1314.2 | 745.0 |
|  | Used car sale revenue, net from taxes | $(1,747.3)$ | (2,018.2) | $(2,044.9)$ | $(2,342.5)$ | $(3,451.2)$ | (1,991.2) |
|  | Depreciated cost of cars sold | 1,543.8 | 1,777.0 | 1,769.1 | 2,102.5 | 3,106.6 | 1,820.0 |
|  | $(-)$ Income tax and social contribution | (108.5) | (113.1) | (110.7) | (93.3) | (108.3) | (79.3) |
|  | Change in working capital | 2.9 | (27.1) | (30.0) | (40.8) | (47.9) | (63.7) |
|  | Cash generated by rental operations | 607.4 | 588.4 | 518.3 | 641.5 | 813.4 | 430.8 |
|  | Used car sale revenue, net from taxes - fleet renewal | 1,747.3 | 2,018.2 | 2,036.3 | 2,342.5 | 3,451.2 | 1,991.2 |
|  | Fleet renewal investment | $(1,819.7)$ | $(2,197.7)$ | $(2,278.4)$ | $(2,563.6)$ | $(3,660.9)$ | (1,988.6) |
|  | Change in accounts payable to car suppliers - renewal | 144.3 | 120.0 | (25.4) | 219.9 | 227.6 | (167.4) |
|  | Net investment for fleet renewal | 71.9 | (59.5) | (267.5) | (1.2) | 17.9 | (164.8) |
|  | Fleet renewal - quantity | 62,641 | 70,621 | 64,032 | 68,449 | 90,554 | 48,914 |
| Investment, property and intangible |  | (47.5) | (46.3) | (29.7) | (42.2) | (48.8) | (20.5) |
| Free cash flow from operations, before growth |  | 631.8 | 482.6 | 221.1 | 598.1 | 782.5 | 245.5 |
|  | Fleet (growth) investment / Used car sale revenue, net from taxes-fleet reduction | (209.4) | (286.8) | 8.6 | (726.0) | (1,807.0) | (588.5) |
|  | Change in accounts payable to car suppliers - growth | (54.6) | 214.4 | (23.9) | 26.8 | 168.7 | 101.0 |
|  | Hertz Brazil acquisition - fleet | - | - | - | - | (286.5) |  |
|  | Fleet growth capex | (264.0) | (72.4) | (15.3) | (699.2) | $(1,924.8)$ | (487.5) |
|  | Fleet increase / (reduction) - quantity | 7,103 | 9,183 | (273) | 19,384 | 52,860 | 14,474 |
| Free cash flow after growth, interest and new HQ |  | 367.8 | 410.2 | 205.8 | (101.1) | $(1,142.3)$ | (242.0) |
|  | Hertz Acquisition (Except fleet) / Incurred one-time costs effect New headquarters construction and furniture | (6.5) | (148.3) | (30.7) | (84.4) | $\begin{aligned} & (120.7) \\ & (126.2) \end{aligned}$ |  |
| Free cash generated before the cash effects of discounts and anticipation of payables to suppliers |  | 361.3 | 261.9 | 175.1 | (185.5) | $(1,389.2)$ | (242.0) |
| Cash effects of discount of credit card receivables and anticipation of payables to suppliers (**) |  | - | - | (71.9) | 98.0 | 88.3 | (260.2) |
| Free cash flow before interest |  | 361.3 | 261.9 | 103.2 | (87.5) | $(1,300.9)$ | (502.2) |

In the free cash flow, short-term financial assets were considered as cash equivalents since they have immediately liquidity
(*) Adjusted by one-time costs incurred -Hertz Brasil acquisition and franchisees incorporation $^{*}$
${ }^{(* *)}$ Discount of credit card receivables and anticipation of accounts payable to suppliers were demonstrated in a different line so that the Free
Cash Flow From Operations, Before Growth considered only the contractual terms, reflecting the Company's operation

In 2Q18, considering the strong cash position and in order to reduce its carrying costs, the Company chose not to discount credit card receivables and took advantage of opportunities to anticipate accounts payable to suppliers. The net impact of these measures was an increase of $R \$ 260.2$ million in the company's working capital.

Those effects, for not reflecting the contractual terms, are demonstrated in the line "Cash Effects of Discount of Credit Card Receivables and Anticipation of Payables to Suppliers". We only considered in this line the discounts and anticipations made based on financial decision of short-term cash management.

## 12 - Debt

## 12.1 - Change in debt - R\$ million



## 12.2 - Debt maturity profile - Principal - R\$ million



The cash position on $06 / 30 / 2018$ was $R \$ 1.7$ billion and on July 18, 2018, the Company announced the fifth issuance of debentures of Localiza Fleet in the amount $\mathrm{R} \$ 300$ million, scheduled to be settled on July 31. In addition, the prepayment of CCBI was approved, in the total amount of $\mathrm{R} \$ 190.0$ million, expected to occur on August 6 . The graph below shows the proforma debt profile of post funding and prepayment:

Proforma considering the Fleet's $5^{\text {th }}$ issuance and CCBI prepayment


| Debt | Issuance | Contract rate | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025+ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debentures 7th Issuance | 09/30/2013 | 110.95\% CDI | 37.5 | 75.0 | 100.0 | 100.0 | - | - | - | - | 312.5 |
| Debentures 8th Issuance | 09/10/2014 | 109.5\% CDI | - | 250.0 | 250.0 | - | - | - | - | - | 500.0 |
| Debentures 10th Issuance | 01/08/2016 | 113.9\% CDI | - | - | 100.0 | 100.0 | - | - | - | - | 200.0 |
| Debentures 11th Issuance | 12/12/2016 | 111.5\% CDI | - | - | - | - | 500.0 | - | - | - | 500.0 |
| Debentures 12th Issuance | 05/15/2017 | 107.25\% CDI | - | - | - | - | - | - | 700.0 |  | 700.0 |
| Debêntures da 13th Issuance - 1st serie | 12/15/2017 | 109.35\% CDI | - | - | - | - | 434.5 | 434.5 |  |  | 869.0 |
| Debêntures da 13th Issuance - 2 nd serie | 12/15/2017 | 111.30\% CDI | - | - | - | - | - | - | 108.1 | 108.1 | 216.2 |
| Debentures 3rd Issuance of Localiza Fleet | 05/05/2017 | 107.0\% CDI | - | - | - | - | - | 500.0 | - | - | 500.0 |
| Debentures 4th Issuance of Localiza Fleet | 10/02/2017 | CDI + 0.30\% | - | - | - | - | - | - | 350.0 | - | 350.0 |
| Foreign currency loan with SWAP | 05/22/2018 | 108,0\% CDI |  |  |  |  | 150.0 | 150.0 |  |  | 300.0 |
| Promissory notes 6th issuance | 09/29/2017 | CDI + 0.40\% | - | - | 650.0 | - | - | - | - | - | 650.0 |
| CCBI - New headquarters | 06/18/2014 | 98.8\% CDI | - | 47.5 | 95.0 | 47.5 | - | - | - | - | 190.0 |
| Real State Receivables Certificate (CRI) | 02/26/2018 | 99\% CDI | 13.4 | 7.0 | 4.3 | 5.6 | 9.0 | 12.3 | 15.0 | 303.5 | 370.1 |
| Working Capital / Others | - | Several | 148.8 | 213.6 | 83.5 | 125.0 | - | - | - | - | 570.9 |
| Interest accrued and paid | - | - | 81.9 | - | - | - | - | - | - | - | 81.9 |
| Cash and cash equivalents on 06/30/2018 | - | - | $(1,682.4)$ | - | - | - | - | - | - | - | $(1,682.4)$ |
| Net debt | - | - | $(1,400.8)$ | 593.1 | 1,282.8 | 378.1 | 1,093.5 | 1,096.8 | 1,173.1 | 411.6 | 4,628.2 |

Localiza's strong cash position ensured greater flexibility for the Company in terms of new issuances and higher prepayment of more expansive debt, with the goal of reducing the average cost and increasing the duration of the consolidated debt.

In 2Q18, the 9th issuance of Localiza debentures was pre-paid, with interest rate of $113.2 \%$ of CDI and we raised a new loan at 108\% of CDI and an average maturity of 4.5 years

## 12.4 - Debt ratios



(*)Adjusted by the one-time costs incurred-Hertz Brasil acquisition and Franchisees incorporation ROIC considered each year's effective income tax and social contribution rate

## STABLE SPREAD WITH A STRONG PACE OF GROWTH

## 14 - Dividends and interest on capital (IOC)

2017 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount ( $\mathrm{R} \$$ million) | Gross amount per share ( $\mathbf{R} \$$ ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2017 | 03/08/2017 | 03/15/2017 | 05/02/2017 | 39.9 | 0.060829 |
| IOC | 2017 | 06/30/2017 | 07/06/2017 | 08/24/2017 | 39.2 | 0.059539 |
| IOC | 2017 | 09/13/2017 | 09/22/2017 | 11/07/2017 | 41.0 | 0.062161 |
| IOC | 2017 | 12/07/2017 | 12/14/2017 | 01/31/2018 | 42.8 | 0.064746 |
|  |  |  |  | Total | 162.9 |  |

2018 interest on capital were approved as follow:

| Nature | Reference <br> period | Approval <br> date |  | Shareholding <br> position date |  | Payment <br> date |  | Gross <br> amount <br> (R\$ million) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | | Gross amount |
| :---: |
| per |

${ }^{(*)}$ For comparative purpose, the amount of IOC and dividend per share was adjusted considering the stock dividend approved by the Extraordinary Shareholders' Meeting of April 25, 2017 and the Stock Split approved by the Extraordinary Shareholders' Meeting of November 22, 2017.

## 15 - RENT3

In 2018, the average daily traded volume of RENT3 was R\$109.9 million, 68.3\% higher than the average volume of 2017. Under the ADR Level I program, the Company had 14,402,997 ADRs issued as of 06/30/2018.


## 16 - Results per division

## 16.1 -Table 1 - Car Rental - R\$ million

| CAR RENTAL RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $2017$ Adiusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues ( ${ }^{*}$ ) | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 1,898.7 | 27.7\% | 1,898.7 | 27.7\% |
| Taxes on revenues (**) | (44.9) | (67.7) | (58.9) | (58.9) | (50.2) | -14.8\% | (50.2) | -14.8\% |
| Car rental net revenues | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 1,848.5 | 29.4\% | 1,848.5 | 29.4\% |
| Car rental costs | (536.9) | (577.3) | (618.1) | (707.4) | (926.4) | 31.0\% | (870.7) | 23.1\% |
| Gross profit | 626.6 | 707.1 | 639.9 | 720.6 | 922.1 | 28.0\% | 977.8 | 35.7\% |
| Operating expenses (SG\&A) | (197.9) | (209.7) | (239.9) | (258.8) | (347.2) | 34.2\% | (332.3) | 28.4\% |
| Other assets depreciation and amortization | (22.2) | (22.2) | (22.3) | (23.9) | (23.6) | -1.3\% | (23.6) | -1.3\% |
| Operating profit before financial results and taxes (EBIT) | 406.5 | 475.2 | 377.7 | 437.9 | 551.3 | 25.9\% | 621.9 | 42.0\% |
| Financial expenses, net | (1.3) | (1.5) | (2.0) | (1.4) | (5.3) | 278.6\% | (5.3) | 278.6\% |
| Income tax and social contribution | (119.5) | (136.2) | (89.9) | (95.9) | (123.4) | 28.7\% | (138.9) | 44.8\% |
| Net income for the period | 285.7 | 337.5 | 285.8 | 340.6 | 422.6 | 24.1\% | 477.7 | 40.3\% |
| Net Margin | 24.6\% | 26.3\% | 22.7\% | 23.9\% | 22.9\% | 1.0 p.p. | 25.8\% | 1.9 p.p. |
| EBITDA | 428.7 | 497.4 | 400.0 | 461.8 | 574.9 | 24.5\% | 645.5 | 39.8\% |
| EBITDA Margin | 36.8\% | 38.7\% | 31.8\% | 32.3\% | 31.1\% | 1.2 p.p. | 34.9\% | 2.6 p.p. |


| 1H17 | 1 H 18 | Var. |
| ---: | ---: | ---: |
| 833.0 | $1,180.1$ | $41.7 \%$ |
| $(32.1)$ | $(23.8)$ | $-25.9 \%$ |
| 800.9 | $\mathbf{1 , 1 5 6 . 3}$ | $44.4 \%$ |
| $(381.4)$ | $(553.4)$ | $45.1 \%$ |
| 419.5 | 602.9 | $43.7 \%$ |
| $(136.7)$ | $(211.0)$ | $54.4 \%$ |
| $(10.9)$ | $(13.0)$ | $19.3 \%$ |
| 271.9 | 378.9 | $39.4 \%$ |
| $(0.8)$ | $(9.5)$ | $1087.5 \%$ |
| $(61.7)$ | $(96.4)$ | $56.2 \%$ |
| 209.4 | 273.0 | $30.4 \%$ |
| $26.1 \%$ | $23.6 \%$ | -2.5 p.p. |
| 282.8 | 391.9 | $38.6 \%$ |
| $35.3 \%$ | $33.9 \%$ | -1.4 p.p. |


| 2 Q17 | 2 Q18 | Var. |
| ---: | ---: | ---: |
| 412.2 | 572.0 | $38.8 \%$ |
| $(14.8)$ | $(10.3)$ | $-30.4 \%$ |
| 397.4 | 561.7 | $41.3 \%$ |
| $(191.6)$ | $(273.8$ | $42.9 \%$ |
| 205.8 | 287.9 | $39.9 \%$ |
| $(70.6)$ | $(108.2)$ | $53.3 \%$ |
| $(5.5)$ | $(6.6)$ | $20.0 \%$ |
| $\mathbf{1 2 9 . 7}$ | $\mathbf{1 7 3 . 1}$ | $33.5 \%$ |
| $(0.5)$ | $(8.3)$ | $1560.0 \%$ |
| $(29.9)$ | $(40.7)$ | $36.1 \%$ |
| 99.3 | 124.1 | $25.0 \%$ |
| $25.0 \%$ | $22.1 \%$ | $-2.9 .9 . p$ |
| 135.2 | 179.7 | $32.9 \%$ |
| $34.0 \%$ | $32.0 \%$ | -2.0 p.p. |


| USED GAR SALES RESULTS (SEMINOVOS) | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 <br> Adjusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues (*) | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 2,990.0 | 49.7\% | 2,990.0 | 49.7\% |
| Taxes on revenues | (3.1) | (3.5) | (2.5) | (2.7) | (4.9) | 81.5\% | (4.9) | 81.5\% |
| Net revenues | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 2,985.1 | 49.6\% | 2,985.1 | 49.6\% |
| Book value of cars sold and preparation for sale | (1,271.9) | $(1,428.4)$ | $(1,396.3)$ | (1,727.5) | $(2,603.2)$ | 50.7\% | $(2,603.2)$ | 50.7\% |
| Gross profit | 211.1 | 239.5 | 280.4 | 267.6 | 381.9 | 42.7\% | 381.9 | 42.7\% |
| Operating expenses (SG\&A) | (138.7) | (160.7) | (178.8) | (176.8) | (220.0) | 24.4\% | (220.0) | 24.4\% |
| Cars depreciation | (85.8) | (78.1) | (38.9) | (87.8) | (117.7) | 34.1\% | (117.7) | 34.1\% |
| Other assets depreciation and amortization | (11.7) | (11.3) | (8.8) | (9.1) | (9.7) | 6.6\% | (9.7) | 6.6\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (25.1) | (10.6) | 53.9 | (6.1) | 34.5 | -665.6\% | 34.5 | -665.6\% |
| Financial expenses, net | (76.6) | (106.3) | (138.4) | (174.4) | (229.9) | 31.8\% | (229.9) | 31.8\% |
| Income tax and social contribution | 30.3 | 33.2 | 17.6 | 37.2 | 43.9 | 18.0\% | 43.9 | 18.0\% |
| Net loss for the period | (71.4) | (83.7) | (66.9) | (143.3) | (151.5) | 5.7\% | (151.5) | 5.7\% |
| Net Margin | -4.8\% | -5.0\% | -4.0\% | -7.2\% | -5.1\% | 2.1 p.p. | -5.1\% | 2.1 p.p. |
| EBITDA | 72.4 | 78.8 | 101.6 | 90.8 | 161.9 | 78.3\% | 161.9 | 78.3\% |
| EBITDA Margin | 4.9\% | 4.7\% | 6.1\% | 4.6\% | 5.4\% | 0.8 p.p. | 5.4\% | 0.8 p.p. |


| 1H17 | 1H18 | Var. |
| ---: | ---: | ---: |
| $1,342.7$ | $1,676.7$ | $24.9 \%$ |
| $(1.9)$ | $(2.7)$ | $42.1 \%$ |
| $\mathbf{1 , 3 4 0 . 8}$ | $\mathbf{1 , 6 7 4 . 0}$ | $24.9 \%$ |
| $(1,165.6)$ | $(1,479.4)$ | $26.9 \%$ |
| 175.2 | 194.6 | $\mathbf{1 1 . 1 \%}$ |
| $(104.1)$ | $(122.0)$ | $17.2 \%$ |
| $(58.5)$ | $(46.8)$ | $-20.0 \%$ |
| $(4.6)$ | $(4.7)$ | $2.2 \%$ |
| 8.0 | 21.1 | $163.7 \%$ |
| $(104.2)$ | $(130.1)$ | $24.9 \%$ |
| 21.5 | 27.7 | $28.8 \%$ |
| $(74.7)$ | $(81.3)$ | $8.8 \%$ |
| $-5.6 \%$ | $-4.9 \%$ | $\mathbf{0 . 7}$ p.p. |
| $\mathbf{7 1 . 1}$ | $\mathbf{7 2 . 6}$ | $\mathbf{2 . 1 \%}$ |
| $5.3 \%$ | $\mathbf{4 . 3} \%$ | $\mathbf{- 1 . 0}$ p.p. |


| 2 Q 17 | 2 Q 18 | Var. |
| ---: | ---: | ---: |
| 664.0 | 823.0 | $23.9 \%$ |
| $(1.0)$ | $(1.2)$ | $20.0 \%$ |
| 663.0 | 821.8 | $24.0 \%$ |
| $(570.0)$ | $(732.7)$ | $28.5 \%$ |
| 93.0 | 89.1 | $-4.2 \%$ |
| $(52.4)$ | $(65.0)$ | $24.0 \%$ |
| $(28.4)$ | $(25.2)$ | $-11.3 \%$ |
| $(2.3)$ | $(2.4)$ | $4.3 \%$ |
| 9.9 | $(3.5)$ | $-135.4 \%$ |
| $(48.6)$ | $(62.7)$ | $29.0 \%$ |
| 8.9 | 16.2 | $82.0 \%$ |
| $(29.8)$ | $(50.0)$ | $67.8 \%$ |
| $-4.5 \%$ | $-6.1 \%$ | $-\mathbf{- 1 . 6}$ p.p. |
| 40.6 | 24.1 | $-40.6 \%$ |
| $6.1 \%$ | $2.9 \%$ | -3.2 p.p. |


| CAR RENTAL TOTAL FIGURES | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $\overline{2017}$ <br> Adjusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 1,898.7 | 27.7\% | 1,898.7 | 27.7\% |
| Car sales for fleet renewal - gross revenues (*) | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 2,990.0 | 49.7\% | 2,990.0 | 49.7\% |
| Total gross revenues (*) | 2,694.5 | 3,023.5 | 2,996.1 | 3,484.7 | 4,888.7 | 40.3\% | 4,888.7 | 40.3\% |
| Taxes on revenues |  |  |  |  |  |  |  |  |
| Car rental (**) | (44.9) | (67.7) | (58.9) | (58.9) | (50.2) | -14.8\% | (50.2) | -14.8\% |
| Car sales for fleet renewal | (3.1) | (3.5) | (2.5) | (2.7) | (4.9) | 81.5\% | (4.9) | 81.5\% |
| Car rental revenues - net revenues | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 1,848.5 | 29.4\% | 1,848.5 | 29.4\% |
| Car sales for fleet renewal - net revenues | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 2,985.1 | 49.6\% | 2,985.1 | 49.6\% |
| Total net revenues | 2,646.5 | 2,952.3 | 2,934.7 | 3,423.1 | 4,833.6 | 41.2\% | 4,833.6 | 41.2\% |
| Direct costs |  |  |  |  |  |  | - |  |
| Car rental | (536.9) | (577.3) | (618.1) | (707.4) | (926.4) | 31.0\% | (870.7) | 23.1\% |
| Car sales for fleet renewal | (1,271.9) | (1,428.4) | $(1,396.3)$ | (1,727.5) | $(2,603.2)$ | 50.7\% | $(2,603.2)$ | 50.7\% |
| Gross profit | 837.7 | 946.6 | 920.3 | 988.2 | 1,304.0 | 32.0\% | 1,359.7 | 37.6\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  | - |  |
| Car rental | (197.9) | (209.7) | (239.9) | (258.8) | (347.2) | 34.2\% | (332.3) | 28.4\% |
| Car sales for fleet renewal | (138.7) | (160.7) | (178.8) | (176.8) | (220.0) | 24.4\% | (220.0) | 24.4\% |
| Cars depreciation | (85.8) | (78.1) | (38.9) | (87.8) | (117.7) | 34.1\% | (117.7) | 34.1\% |
| Other assets depreciation and amortization |  |  |  |  |  |  | - |  |
| Car rental | (22.2) | (22.2) | (22.3) | (23.9) | (23.6) | -1.3\% | (23.6) | -1.3\% |
| Car sales for fleet renewal | (11.7) | (11.3) | (8.8) | (9.1) | (9.7) | 6.6\% | (9.7) | 6.6\% |
| Operating profit before financial results and taxes (EBIT) | 381.4 | 464.6 | 431.6 | 431.8 | 585.8 | 35.7\% | 656.4 | 52.0\% |
| Financial expenses, net | (77.9) | (107.8) | (140.4) | (175.8) | (235.2) | 33.8\% | (235.2) | 33.8\% |
| Income tax and social contribution | (89.2) | (103.0) | (72.3) | (58.7) | (79.5) | 35.4\% | (95.0) | 61.8\% |
| Net income for the period | 214.3 | 253.8 | 218.9 | 197.3 | 271.1 | 37.4\% | 326.2 | 65.3\% |
| Net margin | 8.1\% | 8.6\% | 7.5\% | 5.8\% | 5.6\% | -0.2 p.p. | 6.7\% | 0.9 p.p. |
| EBITDA | 501.1 | 576.2 | 501.6 | 552.6 | 736.8 | 33.3\% | 807.4 | 46.1\% |
| EBITDA margin | 18.9\% | 19.5\% | 17.1\% | 16.1\% | 15.2\% | -0.9 p.p. | 16.7\% | 0.6 p.p. |


| 1H17 | 1H18 | Var. |
| :---: | :---: | :---: |
| 833.0 | 1,180.1 | 41.7\% |
| 1,342.7 | 1,676.7 | 24.9\% |
| 2,175.7 | 2,856.8 | 31.3\% |
| (32.1) | (23.8) | -25.9\% |
| (1.9) | (2.7) | 42.1\% |
| 800.9 | 1,156.3 | 44.4\% |
| 1,340.8 | 1,674.0 | 24.9\% |
| 2,141.7 | 2,830.3 | 32.2\% |
| - | - |  |
| (381.4) | (553.4) | 45.1\% |
| $(1,165.6)$ | (1,479.4) | 26.9\% |
| 594.7 | 797.5 | 34.1\% |
| - | - |  |
| (136.7) | (211.0) | 54.4\% |
| (104.1) | (122.0) | 17.2\% |
| (58.5) | (46.8) | -20.0\% |
| - | - |  |
| (10.9) | (13.0) | 19.3\% |
| (4.6) | (4.7) | 2.2\% |
| 279.9 | 400.0 | 42.9\% |
| (105.0) | (139.6) | 33.0\% |
| (40.2) | (68.7) | 70.9\% |
| 134.7 | 191.7 | 42.3\% |
| 6.3\% | 6.8\% | 0.5 p.p. |
| 353.9 | 464.5 | 31.3\% |
| 16.5\% | 16.4\% | -0.1 p.p. |


| $2 \mathrm{Q17}$ | 2Q18 | Var. |
| :---: | :---: | :---: |
| 412.2 | 572.0 | 38.8\% |
| 664.0 | 823.0 | 23.9\% |
| 1,076.2 | 1,395.0 | 29.6\% |
| (14.8) | (10.3) | -30.4\% |
| (1.0) | (1.2) | 20.0\% |
| 397.4 | 561.7 | 41.3\% |
| 663.0 | 821.8 | 24.0\% |
| 1,060.4 | 1,383.5 | 30.5\% |
| (191.6) | (273.8) | 42.9\% |
| (570.0) | (732.7) | 28.5\% |
| 298.8 | 377.0 | 26.2\% |
| (70.6) | (108.2) | 53.3\% |
| (52.4) | (65.0) | 24.0\% |
| (28.4) | (25.2) | -11.3\% |
| (5.5) | (6.6) | 20.0\% |
| (2.3) | (2.4) | 4.3\% |
| 139.6 | 169.6 | 21.5\% |
| (49.1) | (71.0) | 44.6\% |
| (21.0) | (24.5) | 16.7\% |
| 69.5 | 74.1 | 6.6\% |
| 6.6\% | 5.4\% | -1.2 p.p. |
| 175.8 | 203.8 | 15.9\% |
| 16.6\% | 14.7\% | -1.9 p.p. |


| OPERATING DATA | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 | Var. | 1H17 | 1H18 | Var. | 2 Q 17 | 2Q18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 59,094 | 61,525 | 62,513 | 70,185 | 94,194 | 34.2\% | 94,194 | 34.2\% | 81,931 | 123,401 | 50.6\% | 82,850 | 126,339 | 52.5\% |
| Average rented fleet | 39,475 | 42,999 | 43,315 | 51,515 | 69,762 | 35.4\% | 69,762 | 35.4\% | 60,704 | 91,036 | 50.0\% | 61,900 | 91,091 | 47.2\% |
| Average operating fleet age (in months) | 7.2 | 7.2 | 7.4 | 7.9 | 6.5 | -17.7\% | 6.5 | -17.7\% | 6.9 | 7.2 | 4.3\% | 7.1 | 7.5 | 5.6\% |
| End of period fleet | 70,717 | 77,573 | 76,755 | 94,156 | 135,578 | 44.0\% | 135,578 | 44.0\% | 100,578 | 145,837 | 45.0\% | 100,578 | 145,837 | 45.0\% |
| Number of rental days - in thousands | 14,241.7 | 15,416.0 | 15,566.1 | 18,662.4 | 25,263.6 | 35.4\% | 25,263.6 | 35.4\% | 10,874.0 | 16,373.4 | 50.6\% | 5,565.5 | 8,234.0 | 47.9\% |
| Average daily rental revenues per car ( R \$) | 84.85 | 87.71 | 84.56 | 79.67 | 75.16 | -5.7\% | 75.16 | -5.7\% | 76.61 | 72.08 | -5.9\% | 74.07 | 69.46 | -6.2\% |
| Annualized average depreciation per car (R\$) | 1,452.4 | 1,270.0 | 622.1 | 1,251.2 | 1,250.1 | -0.1\% | 1,250.1 | -0.1\% | 1,427.7 | 758.5 | -46.9\% | 1,371.8 | 799.0 | -41.8\% |
| Utilization rate (Does not include cars in preparation and decomissioning) | - | - | 75.4\% | 78.0\% | 78.6\% | 0.6 p.p. | 78.6\% | 0.6 p.p. | 77.5\% | 77.9\% | 0.4 p.p. | 79.0\% | 77.0\% | -2.0 p.p. |
| Number of cars purchased | 58,826 | 64,908 | 52,343 | 76,071 | 114,966 | 51.1\% | 114,966 | 51.1\% | 41,984 | 51,374 | 22.4\% | 30,466 | 32,174 | 5.6\% |
| Number of cars sold | 52,759 | 57,578 | 52,508 | 57,596 | 76,901 | 33.5\% | 76,901 | 33.5\% | 34,959 | 40,209 | 15.0\% | 17,102 | 19,627 | 14.8\% |
| Average sold fleet age (in months) | 15.3 | 14.4 | 14.9 | 16.8 | 14.3 | -14.9\% | 14.3 | -14.9\% | 14.8 | 14.5 | -2.0\% | 13.7 | 14.0 | 2.2\% |
| Average total fleet | 68,251 | 70,982 | 72,169 | 80,765 | 107,997 | 33.7\% | 107,997 | 33.7\% | 91,153 | 136,703 | 50.0\% | 95,297 | 142,093 | 49.1\% |
| Average value of total fleet - R \$ million | 1,776.8 | 1,963.8 | 2,205.9 | 2,790.2 | 4,100.6 | 47.0\% | 4,100.6 | 47.0\% | 3,392.0 | 5,354.9 | 57.9\% | 3,594.6 | 5,599.6 | 55.8\% |
| Average value per car in the period - R \$ thsd | 26.0 | 27.7 | 30.6 | 34.5 | 38.0 | 10.1\% | 38.0 | 10.1\% | 37.2 | 39.2 | 5.4\% | 37.7 | 39.4 | 4.5\% |

$\left(^{\star}\right)$ Gross revenues from car rental and car sales for fleet renewal are net of discounts and cancellations.
${ }_{(* *)}$ As of 4Q17, the amounts relative to the provision over the difference between PIS and Cofins credits were reclassified as SG\&A, as per Note 14 of the 2017 Financial Statements

## 16.2 - Table 2 - Fleet Rental - R\$ million

| FLEET RENTAL RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $2017$ <br> Adjusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues (*) <br> Taxes on revenues (**) | $\begin{gathered} \hline 592.8 \\ (16.9) \end{gathered}$ | $\begin{gathered} 589.5 \\ (17.6) \end{gathered}$ | $\begin{gathered} \hline 619.6 \\ (11.1) \end{gathered}$ | $\begin{aligned} & \hline 664.1 \\ & (12.3) \end{aligned}$ | $\begin{array}{c\|} \hline 757.4 \\ (15.3) \end{array}$ | $\begin{aligned} & \hline 14.0 \% \\ & 24.4 \% \end{aligned}$ | $\begin{gathered} \hline 757.4 \\ (15.3) \end{gathered}$ | $\begin{aligned} & \hline 14.0 \% \\ & 24.4 \% \end{aligned}$ |
| Fleet rental net revenues Fleet rental costs | $\begin{array}{r} 575.9 \\ (161.1) \\ \hline \end{array}$ | $\begin{gathered} 571.9 \\ (190.8) \\ \hline \end{gathered}$ | $\begin{array}{\|c\|} \hline 608.5 \\ (189.3) \\ \hline \end{array}$ | $\begin{gathered} 651.8 \\ (193.7) \\ \hline \end{gathered}$ | $\begin{array}{r} 742.1 \\ (220.4) \\ \hline \end{array}$ | $\begin{aligned} & \hline 13.9 \% \\ & 13.8 \% \\ & \hline \end{aligned}$ | $\begin{array}{r} 742.1 \\ (220.1) \\ \hline \end{array}$ | $\begin{aligned} & 13.9 \% \\ & 13.6 \% \\ & \hline \end{aligned}$ |
| Gross profit <br> Operating expenses (SG\&A) <br> Other assets depreciation and amortization | $\begin{array}{r} 414.8 \\ (37.5) \\ (1.1) \end{array}$ | $\begin{array}{r} 381.1 \\ (38.1) \\ (1.1) \end{array}$ | $\begin{array}{r} 419.2 \\ (40.7) \\ (2.2) \\ \hline \end{array}$ | $\begin{array}{r} 458.1 \\ (37.9) \\ (2.9) \\ \hline \end{array}$ | $\begin{array}{r} 521.7 \\ (65.4) \\ (3.5) \end{array}$ | $\begin{aligned} & 13.9 \% \\ & 72.6 \% \\ & 20.7 \% \\ & \hline \end{aligned}$ | $\begin{array}{r} 522.0 \\ (62.3) \\ (3.5) \\ \hline \end{array}$ | $\begin{aligned} & 13.9 \% \\ & 64.4 \% \\ & 20.7 \% \\ & \hline \end{aligned}$ |
| Operating profit before financial results and taxes (EBIT) <br> Financial expenses, net <br> Income tax and social contribution | $\begin{array}{r} 376.2 \\ (0.1) \\ (111.4) \\ \hline \end{array}$ | $\begin{array}{r} 341.9 \\ (0.2) \\ (99.2) \\ \hline \end{array}$ | $\begin{array}{r} 376.3 \\ (0.1) \\ (90.5) \\ \hline \end{array}$ | $\begin{array}{r} 417.3 \\ (1.1) \\ (90.4) \\ \hline \end{array}$ | $\begin{array}{r} 452.8 \\ (1.6) \\ (102.8) \\ \hline \end{array}$ | $\begin{array}{r} \hline 8.5 \% \\ 45.5 \% \\ 13.7 \% \\ \hline \end{array}$ | $\begin{array}{r} 456.2 \\ (1.6) \\ (103.6) \\ \hline \end{array}$ | $\begin{gathered} \hline 9.3 \% \\ 45.5 \% \\ 14.6 \% \end{gathered}$ |
| Net income for the period Net Margin EBITDA EBITDA Margin | $\begin{aligned} & 264.7 \\ & 46.0 \% \\ & 377.3 \\ & 65.5 \% \end{aligned}$ | $\begin{aligned} & 242.5 \\ & 42.4 \% \\ & 343.0 \\ & 60.0 \% \end{aligned}$ | $\begin{aligned} & 285.7 \\ & 47.0 \% \\ & 378.5 \\ & 62.2 \% \end{aligned}$ | $\begin{aligned} & 325.8 \\ & 50.0 \% \\ & 420.2 \\ & 64.5 \% \end{aligned}$ | $\begin{aligned} & 348.4 \\ & 46.9 \% \\ & 456.3 \\ & 61.5 \% \end{aligned}$ | $\begin{array}{\|r\|} \hline 6.9 \% \\ -3.1 \mathrm{p.p} . \\ 8.6 \% \\ -3.0 \mathrm{p} . \mathrm{p} . \end{array}$ | $\begin{aligned} & 351.0 \\ & 47.3 \% \\ & 459.7 \\ & 61.9 \% \end{aligned}$ | $\begin{array}{r} \hline 7.7 \% \\ -2.7 \text { p.p. } \\ 9.4 \% \\ -2.6 \text { p.p. } \\ \hline \end{array}$ |


| 1H17 | 1 H 18 | Var. |
| ---: | ---: | ---: |
| 358.3 | 409.9 | $14.4 \%$ |
| $(8.6)$ | $(3.1)$ | $-64.0 \%$ |
| 349.7 | 406.8 | $16.3 \%$ |
| $(105.7)$ | $(122.8)$ | $16.2 \%$ |
| 244.0 | 284.0 | $16.4 \%$ |
| $(25.9)$ | $(28.0)$ | $8.1 \%$ |
| $(1.4)$ | $(2.4)$ | $71.4 \%$ |
| 216.7 | 253.6 | $17.0 \%$ |
| $(0.2)$ | $(0.3)$ | $50.0 \%$ |
| $(49.3)$ | $(65.0)$ | $31.8 \%$ |
| 167.2 | 188.3 | $12.6 \%$ |
| $47.8 \%$ | $46.3 \%$ | -1.5 p.p. |
| 218.1 | 256.0 | $17.4 \%$ |
| $62.4 \%$ | $62.9 \%$ | $\mathbf{0 . 5}$ p.p. |


| 2 Q17 | 2 Q18 | Var. |
| :---: | :---: | :---: |
| 180.5 | 205.4 | 13.8\% |
| (4.1) | (1.9) | -53.7\% |
| 176.4 | 203.5 | 15.4\% |
| (54.3) | (57.7) | 6.3\% |
| 122.1 | 145.8 | 19.4\% |
| (13.1) | (14.3) | 9.2\% |
| (0.7) | (1.2) | 71.4\% |
| 108.3 | 130.3 | 20.3\% |
| (0.1) | (0.2) | 100.0\% |
| (25.1) | (31.8) | 26.7\% |
| 83.1 | 98.3 | 18.3\% |
| 47.1\% | 48.3\% | 1.2 p.p. |
| 109.0 | 131.5 | 20.6\% |
| 61.8\% | 64.6\% | 2.8 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $\begin{gathered} 2017 \\ \text { Adjusted } \end{gathered}$ | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues (*) | 264.6 | 350.8 | 368.6 | 347.8 | 466.5 | 34.1\% | 466.5 | 34.1\% |
| Taxes on revenues | (0.3) | (0.5) | (0.4) | (0.4) | (0.4) | 0.0\% | (0.4) | 0.0\% |
| Net revenues | 264.3 | 350.3 | 368.2 | 347.4 | 466.1 | 34.2\% | 466.1 | 34.2\% |
| Book value of cars sold and preparation for sale | (214.1) | (276.3) | (286.7) | (279.4) | (392.1) | 40.3\% | (392.1) | 40.3\% |
| Gross profit | 50.2 | 74.0 | 81.5 | 68.0 | 74.0 | 8.8\% | 74.0 | 8.8\% |
| Operating expenses (SG\&A) | (23.4) | (32.6) | (33.6) | (31.0) | (32.7) | 5.5\% | (32.7) | 5.5\% |
| Cars depreciation | (143.2) | (129.3) | (124.7) | (118.5) | (114.3) | -3.5\% | (114.3) | -3.5\% |
| Other assets depreciation and amortization | - | (0.6) | (2.0) | (1.8) | (1.7) | -5.6\% | (1.7) | -5.6\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (116.4) | (88.5) | (78.8) | (83.3) | (74.7) | -10.3\% | (74.7) | -10.3\% |
| Financial expenses, net | (34.0) | (44.9) | (63.8) | (68.7) | (80.0) | 16.4\% | (80.0) | 16.4\% |
| Income tax and social contribution | 44.7 | 38.4 | 33.7 | 32.3 | 35.1 | 8.7\% | 35.1 | 8.7\% |
| Net loss for the period | (105.7) | (95.0) | (108.9) | (119.7) | (119.6) | -0.1\% | (119.6) | -0.1\% |
| Net Margin | -40.0\% | -27.1\% | -29.6\% | -34.5\% | -25.7\% | 8.8 p.p. | -25.7\% | 8.8 p.p. |
| EBITDA | 26.8 | 41.4 | 47.9 | 37.0 | 41.3 | 11.6\% | 41.3 | 11.6\% |
| EBITDA Margin | 10.1\% | 11.8\% | 13.0\% | 10.7\% | 8.9\% | -1.8 p.p. | 8.9\% | -1.8 p.p. |


| 1 H 17 | 1 H 18 | Var. |
| ---: | ---: | ---: |
| 185.6 | 317.5 | $71.1 \%$ |
| $(0.1)$ | $(0.3)$ | $200.0 \%$ |
| 185.5 | 317.2 | $71.0 \%$ |
| $(150.5)$ | $(276.4)$ | $83.7 \%$ |
| 35.0 | 40.8 | $16.6 \%$ |
| $(14.1)$ | $(20.6)$ | $46.1 \%$ |
| $(53.5)$ | $(69.9)$ | $30.7 \%$ |
| $(0.8)$ | $(1.1)$ | $37.5 \%$ |
| $(33.4)$ | $(50.8)$ | $52.1 \%$ |
| $(38.0)$ | $(38.5)$ | $1.3 \%$ |
| 16.2 | 23.1 | $42.6 \%$ |
| $(55.2)$ | $(66.2)$ | $19.9 \%$ |
| $-29.8 \%$ | $-20.9 \%$ | 8.9 p.p. |
| 20.9 | 20.2 | $-3.3 \%$ |
| $11.3 \%$ | $6.4 \%$ | -4.9 p.p. |


| 2017 | 2018 | Var. |
| ---: | ---: | ---: |
| 104.9 | 149.3 | $42.3 \%$ |
| $(0.1)$ | $(0.2)$ | $100.0 \%$ |
| 104.8 | 149.1 | $42.3 \%$ |
| $(84.0)$ | $(128.7)$ | $53.2 \%$ |
| 20.8 | 20.4 | $-1.9 \%$ |
| $(7.8)$ | $(10.1)$ | $29.5 \%$ |
| $(25.7)$ | $(34.6)$ | $34.6 \%$ |
| $(0.4)$ | $(0.5)$ | $25.0 \%$ |
| $(13.1)$ | $(24.8)$ | $89.3 \%$ |
| $(18.1)$ | $(18.0)$ | $-0.6 \%$ |
| 7.3 | 10.5 | $43.8 \%$ |
| $(23.9)$ | $(32.3)$ | $35.1 \%$ |
| $-\mathbf{- 2 2 . 8 \%}$ | $-21.7 \%$ | $\mathbf{1 . 1}$ p.p. |
| 13.0 | 10.3 | $-\mathbf{- 2 0 . 8 \%}$ |
| $12.4 \%$ | $6.9 \%$ | -5.5 p.p. |


| FLEET RENTAL TOTAL FIGURES | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 Adjusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues (*) | 592.8 | 589.5 | 619.6 | 664.1 | 757.4 | 14.0\% | 757.4 | 14.0\% |
| Car sales for fleet renewal - gross revenues (*) | 264.6 | 350.8 | 368.6 | 347.8 | 466.5 | 34.1\% | 466.5 | 34.1\% |
| Total gross revenues (*) | 857.4 | 940.3 | 988.2 | 1,011.9 | 1,223.9 | 21.0\% | 1,223.9 | 21.0\% |
| Taxes on revenues |  |  |  |  |  |  |  |  |
| Fleet rental (**) | (16.9) | (17.6) | (11.1) | (12.3) | (15.3) | 24.4\% | (15.3) | 24.4\% |
| Car sales for fleet renewal | (0.3) | (0.5) | (0.4) | (0.4) | (0.4) | 0.0\% | (0.4) | 0.0\% |
| Fleet rental - net revenues | 575.9 | 571.9 | 608.5 | 651.8 | 742.1 | 13.9\% | 742.1 | 13.9\% |
| Car sales for fleet renewal - net revenues | 264.3 | 350.3 | 368.2 | 347.4 | 466.1 | 34.2\% | 466.1 | 34.2\% |
| Total net revenues (**) | 840.2 | 922.2 | 976.7 | 999.2 | 1,208.2 | 20.9\% | 1,208.2 | 20.9\% |
| Direct costs |  |  |  |  |  |  |  |  |
| Fleet rental | (161.1) | (190.8) | (189.3) | (193.7) | (220.4) | 13.8\% | (220.1) | 13.6\% |
| Car sales for fleet renewal | (214.1) | (276.3) | (286.7) | (279.4) | (392.1) | 40.3\% | (392.1) | 40.3\% |
| Gross profit | 465.0 | 455.1 | 500.7 | 526.1 | 595.7 | 13.2\% | 596.0 | 13.3\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  | - |  |
| Fleet rental | (37.5) | (38.1) | (40.7) | (37.9) | (65.4) | 72.6\% | (62.3) | 64.4\% |
| Car sales for fleet renewal | (23.4) | (32.6) | (33.6) | (31.0) | (32.7) | 5.5\% | (32.7) | 5.5\% |
| Cars depreciation | (143.2) | (129.3) | (124.7) | (118.5) | (114.3) | -3.5\% | (114.3) | -3.5\% |
| Other assets depreciation and amortization |  |  |  |  |  |  | - |  |
| Fleet rental | (1.1) | (1.1) | (2.2) | (2.9) | (3.5) | 20.7\% | (3.5) | 20.7\% |
| Car sales for fleet renewal | - | (0.6) | (2.0) | (1.8) | (1.7) | -5.6\% | (1.7) | -5.6\% |
| Operating profit before financial results and taxes (EBIT) | 259.8 | 253.4 | 297.5 | 334.0 | 378.1 | 13.2\% | 381.5 | 14.2\% |
| Financial expenses, net | (34.1) | (45.1) | (63.9) | (69.8) | (81.6) | 16.9\% | (81.6) | 16.9\% |
| Income tax and social contribution | (66.7) | (60.8) | (56.8) | (58.1) | (67.7) | 16.5\% | (68.5) | 17.9\% |
| Net income for the period | 159.0 | 147.5 | 176.8 | 206.1 | 228.8 | 11.0\% | 231.4 | 12.3\% |
| Net margin | 18.9\% | 16.0\% | 18.1\% | 20.6\% | 18.9\% | -1.7 p.p. | 19.2\% | -1.4 p.p. |
| EBITDA | 404.1 | 384.4 | 426.4 | 457.2 | 497.6 | 8.8\% | 501.0 | 9.6\% |
| EBITDA margin | 48.1\% | 41.7\% | 43.7\% | 45.8\% | 41.2\% | -4.6 p.p. | 41.5\% | -4.3 p.p. |


| 1H17 | 1H18 | Var. |
| :---: | :---: | :---: |
| 358.3 | 409.9 | 14.4\% |
| 185.6 | 317.5 | 71.1\% |
| 543.9 | 727.4 | 33.7\% |
| - | - |  |
| (8.6) | (3.1) | -64.0\% |
| (0.1) | (0.3) | 200.0\% |
| 349.7 | 406.8 | 16.3\% |
| 185.5 | 317.2 | 71.0\% |
| 535.2 | 724.0 | 35.3\% |
| (105.7) | (122.8) | 16.2\% |
| (150.5) | (276.4) | 83.7\% |
| 279.0 | 324.8 | 16.4\% |
| - | - |  |
| (25.9) | (28.0) | 8.1\% |
| (14.1) | (20.6) | 46.1\% |
| (53.5) | (69.9) | 30.7\% |
| - | - |  |
| (1.4) | (2.4) | 71.4\% |
| (0.8) | (1.1) | 37.5\% |
| 183.3 | 202.8 | 10.6\% |
| (38.2) | (38.8) | 1.6\% |
| (33.1) | (41.9) | 26.6\% |
| 112.0 | 122.1 | 9.0\% |
| 20.9\% | 16.9\% | -4.0 p.p. |
| 239.0 | 276.2 | 15.6\% |
| 44.7\% | 38.1\% | -6.6 p.p. |


| 2Q17 | 2 Q18 | Var. |
| :---: | :---: | :---: |
| 180.5 | 205.4 | 13.8\% |
| 104.9 | 149.3 | 42.3\% |
| 285.4 | 354.7 | 24.3\% |
| - |  |  |
| (4.1) | (1.9) | -53.7\% |
| (0.1) | (0.2) | 100.0\% |
| 176.4 | 203.5 | 15.4\% |
| 104.8 | 149.1 | 42.3\% |
| 281.2 | 352.6 | 25.4\% |
| (54.3) | (57.7) | 6.3\% |
| (84.0) | (128.7) | 53.2\% |
| 142.9 | 166.2 | 16.3\% |
| - | - |  |
| (13.1) | (14.3) | 9.2\% |
| (7.8) | (10.1) | 29.5\% |
| (25.7) | (34.6) | 34.6\% |
| - | - |  |
| (0.7) | (1.2) | 71.4\% |
| (0.4) | (0.5) | 25.0\% |
| 95.2 | 105.5 | 10.8\% |
| (18.2) | (18.2) | 0.0\% |
| (17.8) | (21.3) | 19.7\% |
| 59.2 | 66.0 | 11.5\% |
| 21.1\% | 18.7\% | -2.4 p.p. |
| 122.0 | 141.8 | 16.2\% |
| 43.4\% | 40.2\% | -3.2 p.p. |


| OPERATING DATA | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 31,188 | 30,778 | 31,676 | 31,908 | 36,804 | 15.3\% | 36,804 | 15.3\% |
| Average rented fleet | 30,121 | 28,787 | 30,280 | 31,222 | 35,424 | 13.5\% | 35,424 | 13.5\% |
| Average operating fleet age (in months) | 18.6 | 18.0 | 16.7 | 18.0 | 18.1 | 0.6\% | 18.1 | 0.6\% |
| End of period fleet |  |  |  |  |  |  |  |  |
| Rented Fleet | 32,809 | 34,312 | 33,948 | 34,960 | 44,877 | 28.4\% | 44,877 | 28.4\% |
| Managed Fleet | 30 | 267 | 207 | 145 | 94 | -35.2\% | 94 | -35.2\% |
| Number of rental days - in thousands | 10,843.7 | 10,363.3 | 10,900.9 | 11,240.0 | 12,752.7 | 13.5\% | 12,752.7 | 13.5\% |
| Average daily rental revenues per car ( R \$) | 53.83 | 56.16 | 56.08 | 58.23 | 58.77 | 0.9\% | 58.77 | 0.9\% |
| Annualized average depreciation per car (R\$) | 4,592.3 | 4,202.1 | 3,935.2 | 3,714.0 | 3,104.3 | -16.4\% | 3,104.3 | -16.4\% |
| Utilization rate (Does not include cars in preparation and decomissioning) (***) | - | - | 98.4\% | 98.9\% | 98.2\% | -0.8 p.p. | 98.2\% | -0.8 p.p. |
| Number of cars purchased | 10,918 | 14,896 | 11,689 | 11,762 | 20,286 | 72.5\% | 20,286 | 72.5\% |
| Number of cars sold | 9,882 | 13,043 | 11,797 | 10,853 | 13,653 | 25.8\% | 13,653 | 25.8\% |
| Average sold fleet age (in months) | 32.4 | 35.1 | 33.4 | 31.4 | 31.8 | 1.3\% | 31.8 | 1.3\% |
| Average total fleet | 32,488 | 32,686 | 33,446 | 33,436 | 39,605 | 18.5\% | 39,605 | 18.5\% |
| Average value of total fleet - $\mathrm{R} \$$ million | 887.3 | 943.3 | 1,067.1 | 1,130.4 | 1,482.5 | 31.1\% | 1,482.5 | 31.1\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 27.3 | 28.9 | 31.9 | 33.8 | 37.4 | 10.7\% | 37.4 | 10.7\% |


| 1H17 | 1H18 | Var. | 2Q17 | 2Q18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 33,915 | 42,015 | 23.9\% | 34,441 | 42,582 | 23.6\% |
| 33,014 | 40,189 | 21.7\% | 33,471 | 40,640 | 21.4\% |
| 19.1 | 15.6 | -18.3\% | 19.3 | 15.3 | -20.7\% |
| 38,388 | 48,056 | 25.2\% | 38,388 | 48,056 | 25.2\% |
| 103 | 77 | -25.2\% | 103 | 77 | -25.2\% |
| 5,942.6 | 7,234.0 | 21.7\% | 3,012.4 | 3,657.6 | 21.4\% |
| 59.58 | 56.11 | -5.8\% | 59.23 | 55.66 | -6.0\% |
| 3,156.7 | 3,329.4 | 5.5\% | 2,988.6 | 3,250.6 | 8.8\% |
| 98.6\% | 97.2\% | -1.4 p.p. | 98.6\% | 96.9\% | -1.7 p.p. |
| 9,074 | 12,014 | 32.4\% | 5,469 | 7,367 | 34.7\% |
| 5,551 | 8,705 | 56.8\% | 3,099 | 3,999 | 29.0\% |
| 30.5 | 33.5 | 9.8\% | 29.0 | 33.1 | 14.1\% |
| 36,211 | 45,683 | 26.2\% | 37,049 | 46,533 | 25.6\% |
| 1,280.8 | 1,803.4 | 40.8\% | 1,327.8 | 1,835.1 | 38.2\% |
| 35.4 | 39.5 | 11.6\% | 35.8 | 39.4 | 10.1\% |

$\left(^{*}\right)$ Gross revenues from fleet rental and car sales for fleet renewal are net of discounts and cancellations
$\left(^{* *}\right)$ As of 4Q17, the amounts relative to the provision over the difference between PIS and Cofins credits were reclassified as SG\&A, as per Note 14 of 2017 the Financial Statements
$\left(^{* * *}\right)$ The 2015 utilization rate was calculated only on the basis of the fourth quarter of 2015.

## 16.3 - Table 3 - Franchising - R\$ million

| FRANCHISING RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues(*) | 20.6 | 18.7 | 17.8 | 18.0 | 17.6 | -2.2\% |
| Taxes on revenues | (1.1) | (1.0) | (1.2) | (1.0) | (1.1) | 10.0\% |
| Net revenues | 19.5 | 17.7 | 16.6 | 17.0 | 16.5 | -2.9\% |
| Costs | (8.1) | (7.8) | (9.2) | (9.7) | (8.9) | -8.2\% |
| Gross profit | 11.4 | 9.9 | 7.4 | 7.3 | 7.6 | 4.1\% |
| Operating expenses (SG\&A) | (0.1) | (0.7) | (0.6) | (1.5) | (1.8) | 20.0\% |
| Other assets depreciation and amortization | (0.4) | (0.5) | (0.4) | (0.5) | (0.6) | 20.0\% |
| Operating profit before financial results and taxes (EBIT) | 10.9 | 8.7 | 6.4 | 5.3 | 5.2 | -1.9\% |
| Financial expenses, net | 1.4 | 1.8 | 1.6 | 2.1 | 1.8 | -14.3\% |
| Income tax and social contribution | (1.3) | (1.2) | (1.3) | (1.5) | (1.2) | -20.0\% |
| Net income for the period | 11.0 | 9.3 | 6.7 | 5.9 | 5.8 | -1.7\% |
| Net Margin | 56.4\% | 52.5\% | 40.4\% | 34.7\% | 35.2\% | 0.5 p.p. |
| EBITDA | 11.3 | 9.2 | 6.8 | 5.8 | 5.8 | 0.0\% |
| EBITDA Margin | 57.9\% | 52.0\% | 41.0\% | 34.1\% | 35.2\% | 1.1 p.p. |


| 1 H 17 | $\mathbf{1 H} 18$ | Var. |
| ---: | ---: | ---: |
| 9.0 | 9.1 | $1.1 \%$ |
| $(0.5)$ | $(0.5)$ | $0.0 \%$ |
| 8.5 | 8.6 | $1.2 \%$ |
| $(4.7)$ | $(4.1)$ | $-12.8 \%$ |
| 3.8 | 4.5 | $18.4 \%$ |
| $(1.1)$ | $(0.2)$ | $-81.8 \%$ |
| $(0.3)$ | $(0.3)$ | $0.0 \%$ |
| 2.4 | 4.0 | $66.7 \%$ |
| 1.2 | 0.8 | $-33.3 \%$ |
| $(0.8)$ | $(0.7)$ | $-12.5 \%$ |
| 2.8 | 4.1 | $46.4 \%$ |
| $32.9 \%$ | $47.7 \%$ | $\mathbf{1 4 . 8}$ p.p. |
| 2.7 | 4.3 | $59.3 \%$ |
| $31.8 \%$ | $50.0 \%$ | $\mathbf{1 8 . 2}$ p.p. |


| 2Q17 | 2 Q18 | Var. |
| ---: | ---: | ---: |
| 4.4 | 4.4 | $0.0 \%$ |
| $(0.3)$ | $(0.3)$ | $0.0 \%$ |
| 4.1 | 4.1 | $0.0 \%$ |
| $(2.4)$ | $(1.9)$ | $-20.8 \%$ |
| 1.7 | 2.2 | $29.4 \%$ |
| $(0.8)$ | $(0.2)$ | $-75.0 \%$ |
| $(0.1)$ | $(0.2)$ | $100.0 \%$ |
| 0.8 | 1.8 | $125.0 \%$ |
| 0.1 | 0.5 | $400.0 \%$ |
| $(0.3)$ | $(0.5)$ | $66.7 \%$ |
| 0.6 | 1.8 | $200.0 \%$ |
| $14.6 \%$ | $43.9 \%$ | 29.3 p.p. |
| 0.9 | 2.0 | $122.2 \%$ |
| $22.0 \%$ | $48.8 \%$ | 26.8 p.p. |

(*) Gross revenues are net of discounts and cancellations.

## 16.4 - Table 4 - Consolidated - R\$ million

| CONSOLIDATED RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $2017$ <br> Adjusted | Var. | 1H17 | 1H18 | Var. | 2Q17 | 2 Q 18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 1,898.7 | 27.7\% | 1,898.7 | 27.7\% | 833.0 | 1,180.1 | 41.7\% | 412.2 | 572.0 | 38.8\% |
| Franchising gross revenues (*) | 20.6 | 18.7 | 17.8 | 18.0 | 17.6 | -2.2\% | 17.6 | -2.2\% | 9.0 | 9.1 | 1.1\% | 4.4 | 4.4 | 0.0\% |
| Car Rental and Franchising total gross revenues (*) | 1,229.0 | 1,370.8 | 1,334.7 | 1,504.9 | 1,916.3 | 27.3\% | 1,916.3 | 27.3\% | 842.0 | 1,189.2 | 41.2\% | 416.6 | 576.4 | 38.4\% |
| Fleet Rental gross revenues ( ${ }^{*}$ ) | 592.8 | 589.5 | 619.6 | 664.1 | 757.4 | 14.0\% | 757.4 | 14.0\% | 358.3 | 409.9 | 14.4\% | 180.5 | 205.4 | 13.8\% |
| Car and Fleet Rentals and Franchising total gross revenues (*) | 1,821.8 | 1,960.3 | 1,954.3 | 2,169.0 | 2,673.7 | 23.3\% | 2,673.7 | 23.3\% | 1,200.3 | 1,599.1 | 33.2\% | 597.1 | 781.8 | 30.9\% |
| Taxes on revenues - Car and Fleet Rentals and Franchising (**) | (62.9) | (86.3) | (71.2) | (72.2) | (66.6) | -7.8\% | (66.6) | -7.8\% | (41.2) | (27.4) | -33.5\% | (19.2) | (12.5) | -34.9\% |
| Car and Fleet Rentals and Franchising net revenues | 1,758.9 | 1,874.0 | 1,883.1 | 2,096.8 | 2,607.1 | 24.3\% | 2,607.1 | 24.3\% | 1,159.1 | 1,571.7 | 35.6\% | 577.9 | 769.3 | 33.1\% |
| Car sales gross revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car sales for fleet renewal - Car Rental (*) | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 2,990.0 | 49.7\% | 2,990.0 | 49.7\% | 1,342.7 | 1,676.7 | 24.9\% | 664.0 | 823.0 | 23.9\% |
| Car sales for fleet renewal - Fleet Rental (*) | 264.6 | 350.8 | 368.6 | 347.8 | 466.5 | 34.1\% | 466.5 | 34.1\% | 185.6 | 317.5 | 71.1\% | 104.9 | 149.3 | 42.3\% |
| Car sales for fleet renewal - total gross revenues (*) | 1,750.7 | 2,022.2 | 2,047.8 | 2,345.6 | 3,456.5 | 47.4\% | 3,456.5 | 47.4\% | 1,528.3 | 1,994.2 | 30.5\% | 768.9 | 972.3 | 26.5\% |
| Taxes on revenues - Car sales for fleet renewal | (3.4) | (4.0) | (2.9) | (3.1) | (5.3) | 71.0\% | (5.3) | 71.0\% | (2.0) | (3.0) | 50.0\% | (1.1) | (1.4) | 27.3\% |
| Car sales for fleet renewal - net revenues | 1,747.3 | 2,018.2 | 2,044.9 | 2,342.5 | 3,451.2 | 47.3\% | 3,451.2 | 47.3\% | 1,526.3 | 1,991.2 | 30.5\% | 767.8 | 970.9 | 26.5\% |
| Total net revenues | 3,506.2 | 3,892.2 | 3,928.0 | 4,439.3 | 6,058.3 | 36.5\% | 6,058.3 | 36.5\% | 2,685.4 | 3,562.9 | 32.7\% | 1,345.7 | 1,740.2 | 29.3\% |
| Direct costs and expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (536.9) | (577.3) | (618.1) | (707.4) | (926.4) | 31.0\% | (870.7) | 23.1\% | (381.4) | (553.4) | 45.1\% | (191.6) | (273.8) | 42.9\% |
| Franchising | (8.1) | (7.8) | (9.2) | (9.7) | (8.9) | -8.2\% | (8.9) | -8.2\% | (4.7) | (4.1) | -12.8\% | (2.4) | (1.9) | -20.8\% |
| Total Car rental and Franchising | (545.0) | (585.1) | (627.3) | (717.1) | (935.3) | 30.4\% | (879.6) | 22.7\% | (386.1) | (557.5) | 44.4\% | (194.0) | (275.7) | 42.1\% |
| Fleet Rental | (161.1) | (190.8) | (189.3) | (193.7) | (220.4) | 13.8\% | (220.1) | 13.6\% | (105.7) | (122.8) | 16.2\% | (54.3) | (57.7) | 6.3\% |
| Total Car and Fleet Rentals and Franchising | (706.1) | (775.9) | (816.6) | (910.8) | $(1,155.7)$ | 26.9\% | $(1,099.7)$ | 20.7\% | (491.8) | (680.3) | 38.3\% | (248.3) | (333.4) | 34.3\% |
| Car sales for fleet renewal - Car rental | $(1,271.9)$ | $(1,428.4)$ | (1,396.3) | (1,727.5) | $(2,603.2)$ | 50.7\% | (2,603.2) | 50.7\% | $(1,165.6)$ | $(1,479.4)$ | 26.9\% | (570.0) | (732.7) | 28.5\% |
| Car sales for fleet renewal - Fleet Rental | (214.1) | (276.3) | (286.7) | (279.4) | (392.1) | 40.3\% | (392.1) | 40.3\% | (150.5) | (276.4) | 83.7\% | (84.0) | (128.7) | 53.2\% |
| Total Car sales for fleet renewal (book value) and preparation for sale | (1,486.0) | $(1,704.7)$ | (1,683.0) | $(2,006.9)$ | $(2,995.3)$ | 49.3\% | $(2,995.3)$ | 49.3\% | (1,316.1) | (1,755.8) | 33.4\% | (654.0) | (861.4) | 31.7\% |
| Total costs | $(2,192.1)$ | $(2,480.6)$ | $(2,499.6)$ | $(2,917.7)$ | $(4,151.0)$ | 42.3\% | $(4,095.0)$ | 40.4\% | $(1,807.9)$ | $(2,436.1)$ | 34.7\% | (902.3) | $(1,194.8)$ | 32.4\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Gross profit | 1,314.1 | 1,411.6 | 1,428.4 | 1,521.6 | 1,907.3 | 25.3\% | 1,963.3 | 29.0\% | 877.5 | 1,126.8 | 28.4\% | 443.4 | 545.4 | 23.0\% |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising, promotion and selling: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (103.5) | (117.8) | (127.9) | (148.6) | (199.6) | 34.3\% | (193.3) | 30.1\% | (84.8) | (140.5) | 65.7\% | (42.8) | (71.4) | 66.8\% |
| Franchising | (0.1) | (0.8) | (0.6) | (0.6) | (1.1) | 83.3\% | (1.1) | 83.3\% | (0.7) | 0.1 | -114.3\% | (0.6) | (0.1) | -83.3\% |
| Total car rental and Franchising | (103.6) | (118.6) | (128.5) | (149.2) | (200.7) | 34.5\% | (194.4) | 30.3\% | (85.5) | (140.4) | 64.2\% | (43.4) | (71.5) | 64.7\% |
| Fleet Rental | (14.4) | (15.1) | (18.2) | (14.0) | (18.8) | 34.3\% | (18.8) | 34.3\% | (9.3) | (13.1) | 40.9\% | (4.5) | (6.6) | 46.7\% |
| Car sales for fleet renewal | (162.1) | (172.3) | (191.1) | (191.6) | (232.3) | 21.2\% | (232.3) | 21.2\% | (109.4) | (130.5) | 19.3\% | (55.5) | (68.5) | 23.4\% |
| Total advertising, promotion and selling | (280.1) | (306.0) | (337.8) | (354.8) | (451.8) | 27.3\% | (445.5) | 25.6\% | (204.2) | (284.0) | 39.1\% | (103.4) | (146.6) | 41.8\% |
| General, administrative and other expenses | (117.5) | (135.8) | (155.8) | (151.2) | (215.3) | 42.4\% | (203.6) | 34.7\% | (77.7) | (97.8) | 25.9\% | (41.3) | (51.2) | 24.0\% |
| Total Operating expenses | (397.6) | (441.8) | (493.6) | (506.0) | (667.1) | 31.8\% | (649.1) | 28.3\% | (281.9) | (381.8) | 35.4\% | (144.7) | (197.8) | 36.7\% |
| Depreciation expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cars depreciation: |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Car rental | (85.8) | (78.1) | (38.9) | (87.8) | (117.7) | 34.1\% | (117.7) | 34.1\% | (58.5) | (46.8) | -20.0\% | (28.4) | (25.2) | -11.3\% |
| Fleet Rental | (143.2) | (129.3) | (124.7) | (118.5) | (114.3) | -3.5\% | (114.3) | -3.5\% | (53.5) | (69.9) | 30.7\% | (25.7) | (34.6) | 34.6\% |
| Total cars depreciation expenses | (229.0) | (207.4) | (163.6) | (206.3) | (232.0) | 12.5\% | (232.0) | 12.5\% | (112.0) | (116.7) | 4.2\% | (54.1) | (59.8) | 10.5\% |
| Other assets depreciation and amortization | (35.4) | (35.7) | (35.7) | (38.2) | (39.1) | 2.4\% | (39.1) | 2.4\% | (18.0) | (21.5) | 19.4\% | (9.0) | (10.9) | 21.1\% |
| Total depreciation and amortization expenses | (264.4) | (243.1) | (199.3) | (244.5) | (271.1) | 10.9\% | (271.1) | 10.9\% | (130.0) | (138.2) | 6.3\% | (63.1) | (70.7) | 12.0\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Operating profit before financial results and taxes (EBIT) | 652.1 | 726.7 | 735.5 | 771.1 | 969.1 | 25.7\% | 1,043.1 | 35.3\% | 465.6 | 606.8 | 30.3\% | 235.6 | 276.9 | 17.5\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Financial expenses, net: |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Expense | (187.1) | (276.4) | (370.1) | (445.5) | (511.9) | 14.9\% | (511.9) | 14.9\% | (249.6) | (263.4) | 5.5\% | (120.5) | (129.6) | 7.6\% |
| Income | 76.5 | 125.3 | 167.4 | 202.0 | 196.9 | -2.5\% | 196.9 | -2.5\% | 107.6 | 85.8 | -20.3\% | 53.3 | 40.9 | -23.3\% |
| Financial (expenses) revenues, net | (110.6) | (151.1) | (202.7) | (243.5) | (315.0) | 29.4\% | (315.0) | 29.4\% | (142.0) | (177.6) | 25.1\% | (67.2) | (88.7) | 32.0\% |
| Income before tax and social contribution | 541.5 | 575.6 | 532.8 | 527.6 | 654.1 | 24.0\% | 728.1 | 38.0\% | 323.6 | 429.2 | 32.6\% | $\stackrel{-}{168.4}$ | 188.2 | 11.8\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Income tax and social contribution | (157.2) | (165.0) | (130.4) | (118.3) | (148.4) | 25.4\% | (164.7) | 39.2\% | (74.1) | (111.3) | 50.2\% | (39.1) | (46.3) | 18.4\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Net income for the period | 384.3 | 410.6 | 402.4 | 409.3 | 505.7 | 23.6\% | 563.4 | 37.6\% | 249.5 | 317.9 | 27.4\% | 129.3 | 141.9 | 9.7\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| EBITDA | 916.5 | 969.8 | 934.8 | 1,015.6 | 1,240.2 | 22.1\% | 1,314.2 | 29.4\% | 595.6 | 745.0 | 25.1\% | 298.7 | 347.6 | 16.4\% |
| EBIT | 652.1 | 726.7 | 735.5 | 771.1 | 969.1 | 25.7\% | 1,043.1 | 35.3\% | 465.6 | 606.8 | 30.3\% | 235.6 | 276.9 | 17.5\% |
| Consolidated EBIT Margin (calculated over rental revenues) | 37.1\% | 38.8\% | 39.1\% | 36.8\% | 37.2\% | 0.4 p.p. | 40.0\% | 3.2 p.p. | 40.2\% | 38.6\% | -1.6 p.p. | 40.8\% | 36.0\% | -4.8 p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 817.3 | 849.6 | 785.3 | 887.8 | 1,037.0 | 16.8\% | 1,111.0 | 25.1\% | 503.6 | 652.2 | 29.5\% | 245.1 | 313.2 | 27.8\% |
| EBITDA Margin | 46.5\% | 45.3\% | 41.7\% | 42.3\% | 39.8\% | -2.5 p.p. | 42.6\% | 0.3 p.p. | 43.4\% | 41.5\% | -1.9 p.p. | 42.4\% | 40.7\% | -1.7 p.p. |
| Used Car Sales (Seminovos) EBITDA | 99.2 | 120.2 | 149.5 | 127.7 | 203.2 | 59.1\% | 203.2 | 59.1\% | 92.0 | 92.8 | 0.9\% | 53.6 | 34.4 | -35.8\% |
| EBITDA Margin | 5.7\% | 6.0\% | 7.3\% | 5.5\% | 5.9\% | 0.4 p.p. | 5.9\% | 0.4 p.p. | 6.0\% | 4.7\% | -1.3 p.p. | 7.0\% | 3.5\% | -3.5 p.p. |

(*) Gross revenues are net of discounts and cancellations.
${ }^{(* *)}$ As of 4 Q17, the amounts relative to the provision over the difference between PIS and Cofins credits were reclassified as SG\&A, as per Note 14 of the 2017 Financial Statements

## 16.5 - Table 5 - Operating data

| SELECTED OPERATING DATA | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 1H17 | 1H18 | Var. | 2 Q17 | $2 \mathrm{Q18}$ | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 59,094 | 61,525 | 62,513 | 70,185 | 94,194 | 34.2\% | 81,931 | 123,401 | 50.6\% | 82,850 | 126,339 | 52.5\% |
| Fleet Rental | 31,188 | 30,778 | 31,676 | 31,908 | 36,804 | 15.3\% | 33,915 | 42,015 | 23.9\% | 34,441 | 42,582 | 23.6\% |
| Total | 90,282 | 92,303 | 94,189 | 102,093 | 130,998 | 28.3\% | 115,846 | 165,416 | 42.8\% | 117,291 | 168,921 | 44.0\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 39,475 | 42,999 | 43,315 | 51,515 | 69,762 | 35.4\% | 60,704 | 91,036 | 50.0\% | 61,900 | 91,091 | 47.2\% |
| Fleet Rental | 30,121 | 28,787 | 30,280 | 31,222 | 35,424 | 13.5\% | 33,014 | 40,189 | 21.7\% | 33,471 | 40,640 | 21.4\% |
| Total | 69,596 | 71,786 | 73,595 | 82,737 | 105,186 | 27.1\% | 93,718 | 131,225 | 40.0\% | 95,371 | 131,731 | 38.1\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 7.2 | 7.2 | 7.4 | 7.9 | 6.5 | -17.7\% | 6.9 | 7.2 | 4.3\% | 7.1 | 7.5 | 5.6\% |
| Fleet Rental | 18.6 | 18.0 | 16.7 | 18.0 | 18.1 | 0.6\% | 19.1 | 15.6 | -18.3\% | 19.3 | 15.3 | -20.7\% |
| Average age of total operating fleet | 11.1 | 10.0 | 10.6 | 11.0 | 9.8 | -10.9\% | 10.7 | 9.4 | -12.1\% | 10.8 | 9.5 | -12.0\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 70,717 | 77,573 | 76,755 | 94,156 | 135,578 | 44.0\% | 100,578 | 145,837 | 45.0\% | 100,578 | 145,837 | 45.0\% |
| Fleet Rental | 32,809 | 34,312 | 33,948 | 34,960 | 44,877 | 28.4\% | 38,388 | 48,056 | 25.2\% | 38,388 | 48,056 | 25.2\% |
| Total | 103,526 | 111,885 | 110,703 | 129,116 | 180,455 | 39.8\% | 138,966 | 193,893 | 39.5\% | 138,966 | 193,893 | 39.5\% |
| Managed fleet at end period - Fleet Rental | 30 | 267 | 207 | 145 | 94 | -35.2\% | 103 | 77 | -25.2\% | 103 | 77 | -25.2\% |
| Fleet investment (R\$ million) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,634.5 | 1,909.1 | 1,773.1 | 2,782.2 | 4,581.8 | 64.7\% | 1,709.8 | 2,035.6 | 19.1\% | 1,241.1 | 1,309.5 | 5.5\% |
| Fleet Rental | 389.7 | 571.2 | 502.0 | 503.4 | 881.5 | 75.1\% | 396.3 | 538.2 | 35.8\% | 247.5 | 332.2 | 34.3\% |
| Total | 2,024.2 | 2,480.3 | 2,275.1 | 3,285.6 | 5,463.3 | 66.3\% | 2,106.0 | 2,573.8 | 22.2\% | 1,488.6 | 1,641.7 | 10.3\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 14,414.7 | 15,696.2 | 15,815.8 | 18,864.8 | 25,494.0 | 35.1\% | 10,993.6 | 16,481.8 | 49.9\% | 5,632.0 | 8,288.2 | 47.2\% |
| Rental days for Fleet Rental replacement senvice | (173.0) | (280.2) | (249.7) | (202.4) | (230.4) | 13.8\% | (119.6) | (108.5) | -9.3\% | (66.5) | (54.2) | -18.4\% |
| Car Rental - Net | 14,241.7 | 15,416.0 | 15,566.1 | 18,662.4 | 25,263.6 | 35.4\% | 10,874.0 | 16,373.3 | 50.6\% | 5,565.5 | 8,234.0 | 47.9\% |
| Fleet Rental | 10,843.7 | 10,363.3 | 10,900.9 | 11,240.0 | 12,752.7 | 13.5\% | 5,942.6 | 7,234.0 | 21.7\% | 3,012.4 | 3,657.6 | 21.4\% |
| Total | 25,085.4 | 25,779.3 | 26,467.0 | 29,902.4 | 38,016.3 | 27.1\% | 16,816.6 | 23,607.3 | 40.4\% | 8,577.9 | 11,891.6 | 38.6\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,452.4 | 1,270.0 | 622.1 | 1,251.2 | 1,250.1 | -0.1\% | 1,427.7 | 758.5 | -46.9\% | 1,371.8 | 799.0 | -41.8\% |
| Fleet Rental | 4,592.3 | 4,202.1 | 3,935.2 | 3,714.0 | 3,104.3 | -16.4\% | 3,156.7 | 3,329.4 | 5.5\% | 2,988.6 | 3,250.6 | 8.8\% |
| Total | 2,537.1 | 2,247.7 | 1,736.3 | 2,020.9 | 1,771.0 | -12.4\% | 1,933.9 | 1,411.5 | -27.0\% | 1,846.6 | 1,417.0 | -23.3\% |
| Average annual revenues per operating car ( $\mathbf{R} \$$ thousand) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 19.7 | 20.9 | 20.1 | 20.3 | 19.4 | -4.4\% | 19.7 | 18.9 | -4.1\% | 19.2 | 17.8 | -7.3\% |
| Fleet Rental | 18.2 | 18.3 | 18.9 | 20.1 | 19.9 | -1.0\% | 20.4 | 19.2 | -5.9\% | 20.2 | 18.9 | -6.4\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental (*) | 84.85 | 87.71 | 84.56 | 79.67 | 75.16 | -5.7\% | 76.61 | 72.08 | -5.9\% | 74.07 | 69.46 | -6.2\% |
| Fleet Rental | 53.83 | 56.16 | 56.08 | 58.23 | 58.77 | 0.9\% | 59.58 | 56.11 | -5.8\% | 59.23 | 55.66 | -6.0\% |
| Utilization rate (Does not include cars in preparation and decomissioning): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | - | - | 75.4\% | 78.0\% | 78.6\% | 0.6 p.p. | 77.5\% | 77.9\% | 0.4 p.p. | 79.0\% | 77.0\% | -2.0 p.p. |
| Fleet Rental | - | - | 98.4\% | 98.9\% | 98.2\% | -0.8 p.p. | 98.6\% | 97.2\% | -1.4 p.p. | 98.6\% | 96.9\% | -1.7 p.p. |
| Number of cars purchased - consolidated (**) | 69,744 | 79,804 | 64,032 | 87,833 | 135,252 | 54.0\% | 51,058 | 63,388 | 24.1\% | 35,935 | 39,541 | 10.0\% |
| Average price of cars purchased (R\$ thsd) - consolidated | 29.02 | 31.08 | 35.53 | 37.41 | 40.39 | 8.0\% | 41.25 | 40.60 | -1.6\% | 41.42 | 41.52 | 0.2\% |
| Numbers of cars sold - consolidated | 62,641 | 70,621 | 64,305 | 68,449 | 90,554 | 32.3\% | 40,510 | 48,914 | 20.7\% | 20,201 | 23,626 | 17.0\% |
| Average price of cars sold (R\$ thsd) ( ${ }^{* * * \text { ) - consolidated }}$ | 25.36 | 25.90 | 28.54 | 31.23 | 35.38 | 13.3\% | 34.81 | 37.85 | 8.7\% | 35.08 | 37.98 | 8.3\% |

[^0]
## 17 - Consolidated financial statements - IFRS - R\$/million

| ASSETS | 2013 | 2014 | 2015 | 2016 | 2017 | 1H18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |  |  |
| Cash and cash equivalents | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,338.2 | 855.9 |
| Financial assets |  | - | - | - | 1,275.7 | 826.5 |
| Trade accounts receivable | 408.3 | 459.6 | 486.1 | 424.5 | 585.1 | 688.3 |
| Derivative financial instruments - swap | - | - | - | 2.2 | - | 0.3 |
| Other current assets | 57.9 | 94.6 | 102.6 | 115.0 | 128.6 | 193.1 |
| Decommissioning cars to fleet renewal | 16.5 | 18.3 | 31.8 | 8.8 | 103.4 | 77.0 |
| Total current assets | 1,493.4 | 1,962.7 | 2,005.6 | 2,242.8 | 3,431.0 | 2,641.1 |
| NON CURRENT ASSETS: |  |  |  |  |  |  |
| Long-term assets: |  |  |  |  |  |  |
| Marketable securities | - | 92.5 | - | - | - | - |
| Derivative financial instruments - swap | - | - | 45.6 | 7.4 | 16.7 | 13.9 |
| Trade accounts receivable | 7.1 | 3.2 | 4.7 | 3.2 | 4.7 | 5.7 |
| Escrow deposit | 38.1 | 41.9 | 52.9 | 60.1 | 83.1 | 86.3 |
| Deferred income tax and social contribution | 32.4 | - | - | - | 42.0 | 40.7 |
| Investments in restricted accounts | - | - | - | - | 40.6 | 41.8 |
| Other non current assets | 0.1 | 0.1 | 0.1 | 0.1 | 0.7 | 0.2 |
| Total long-term assets | 77.7 | 137.7 | 103.3 | 70.8 | 187.8 | 188.6 |
| Property and equipment |  |  |  |  |  |  |
| Cars | 2,781.4 | 3,278.0 | 3,610.9 | 4,614.8 | 6,934.7 | 7,604.1 |
| Other | 166.1 | 203.9 | 314.1 | 405.8 | 549.3 | 552.5 |
| Intangible: |  |  |  |  |  |  |
| Software and others | 47.3 | 60.3 | 67.1 | 61.1 | 52.8 | 48.5 |
| Goodwill on acquisition of investments | 12.3 | 22.0 | 22.0 | 22.0 | 30.6 | 30.7 |
| Total non current assets | 3,084.8 | 3,701.9 | 4,117.4 | 5,174.5 | 7,755.2 | 8,424.4 |
| TOTAL ASSETS | 4,578.2 | 5,664.6 | 6,123.0 | 7,417.3 | 11,186.2 | 11,065.5 |


| LIABILITIES AND SHAREHOLDERS' EQUITY | 2013 | 2014 | 2015 | 2016 | 2017 | 1H18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |  |  |
| Trade accounts payable | 460.5 | 828.4 | 690.6 | 910.9 | 1,331.7 | 1,111.2 |
| Social and labor obligations | 73.9 | 86.3 | 85.6 | 95.0 | 109.2 | 112.9 |
| Loans, financing and debentures | 275.4 | 300.9 | 422.4 | 654.6 | 537.2 | 397.7 |
| Derivative financial instruments - swap | - | - | - | - | 6.8 | 13.9 |
| Income tax and social contribution | 35.2 | 41.3 | 28.3 | 23.0 | 31.3 | 19.7 |
| Dividends and interest on own capital | 53.1 | 59.2 | 29.3 | 39.7 | 36.4 | 36.6 |
| Other current liabilities | 78.6 | 82.3 | 99.9 | 118.5 | 181.5 | 169.2 |
| Total current liabilities | 976.7 | 1,398.4 | 1,356.1 | 1,841.7 | 2,234.1 | 1,861.2 |
| NON CURRENT LIABILITIES: |  |  |  |  |  |  |
| Loans, financing and debentures | 2,068.1 | 2,411.6 | 2,596.9 | 3,131.3 | 5,940.5 | 5,904.1 |
| Derivative financial instruments - swap | - | - | - | - | 10.8 | 9.1 |
| Provisions | 50.9 | 69.9 | 68.3 | 63.1 | 126.5 | 139.6 |
| Deferred income tax and social contribution | 111.8 | 106.0 | 141.6 | 171.9 | 219.7 | 254.7 |
| Restricted Obligations | - | - | - | - | 40.6 | 41.8 |
| Other non current liabilities | 29.5 | 23.2 | 18.5 | 12.3 | 13.3 | 13.7 |
| Total non current liabilities | 2,260.3 | 2,610.7 | 2,825.3 | 3,378.6 | 6,351.4 | 6,363.0 |
| Total liabilities | 3,237.0 | 4,009.1 | 4,181.4 | 5,220.3 | 8,585.5 | 8,224.2 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |  |  |
| Capital | 976.7 | 976.7 | 976.7 | 976.7 | 1,500.0 | 1,500.0 |
| Capital Reserves | 30.2 | 40.4 | 35.9 | 34.0 | 94.9 | 118.5 |
| Earnings Reserves | 334.3 | 638.4 | 929.0 | 1,186.3 | 1,005.8 | 1,222.8 |
| Total shareholders' equity | 1,341.2 | 1,655.5 | 1,941.6 | 2,197.0 | 2,600.7 | 2,841.3 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 4,578.2 | 5,664.6 | 6,123.0 | 7,417.3 | 11,186.2 | 11,065.5 |

18 - Consolidated financial statements - Income statements - R\$/million

| STATEMENT OF INCOME | 2013 | 2014 | 2015 | 2016 | 2017 | $2017$ <br> Adjusted | 1H18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net revenues | 3,506.2 | 3,892.2 | 3,928.0 | 4,439.3 | 6,058.3 | 6,058.3 | 3,562.9 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |
| Direct costs | $(2,192.1)$ | $(2,480.6)$ | $(2,499.6)$ | $(2,917.7)$ | $(4,151.0)$ | $(4,095.0)$ | $(2,436.1)$ |
| Selling, general, administrative and other expenses | (397.6) | (441.8) | (493.6) | (506.0) | (667.1) | (649.1) | (381.8) |
| Cars depreciation | (229.0) | (207.4) | (163.6) | (206.3) | (232.0) | (232.0) | (116.7) |
| Other assets depreciation and amortization | (35.4) | (35.7) | (35.7) | (38.2) | (39.1) | (39.1) | (21.5) |
| Total costs and expenses | $(2,854.1)$ | $(3,165.5)$ | $(3,192.5)$ | $(3,668.2)$ | $(5,089.2)$ | $(5,015.2)$ | $(2,956.1)$ |
| Income before financial results and taxes (EBIT) | 652.1 | 726.7 | 735.5 | 771.1 | 969.1 | 1,043.1 | 606.8 |
| FINANCIAL EXPENSES, NET | (110.6) | (151.1) | (202.7) | (243.5) | (315.0) | (315.0) | (177.6) |
| Income before taxes | 541.5 | 575.6 | 532.8 | 527.6 | 654.1 | 728.1 | 429.2 |
| INCOME TAX AND SOCIAL CONTRIBUTION |  |  |  |  |  |  |  |
| Current | (130.1) | (139.5) | (94.8) | (88.0) | (119.4) | (135.7) | (67.1) |
| Deferred | (27.1) | (25.5) | (35.6) | (30.3) | (29.0) | (29.0) | (44.2) |
|  | (157.2) | (165.0) | (130.4) | (118.3) | (148.4) | (164.7) | (111.3) |
|  |  |  |  |  |  |  |  |
| Net income | 384.3 | 410.6 | 402.4 | 409.3 | 505.7 | 563.4 | 317.9 |

## 19 - Statements of Cash Flows - R\$/million

| CONSOLIDATED CASH FLOW | 2013 | 2014 | 2015 | 2016 | 2017 | $2017$ <br> Adjusted | 1H18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERA TING ACTIV IIIES: |  |  |  |  |  |  |  |
| Net income | 384.3 | 410.6 | 402.4 | 409.3 | 505.7 | 563.4 | 317.9 |
| Adjustments to reconcile net income and cash and cash equivalents provided by operating activities: |  |  |  |  |  |  |  |
| Depreciation and amortization | 264.4 | 243.2 | 199.3 | 244.5 | 271.1 | 271.1 | 138.2 |
| Net book value of vehicles written off | 1,543.8 | 1,777.0 | 1,769.1 | 2,102.5 | 3,106.6 | 3,106.6 | 1,820.0 |
| Deferred income tax and social contribution | 27.1 | 25.5 | 35.6 | 30.3 | 29.1 | 29.1 | 44.2 |
| Interest on loans, financing, debentures and sw aps of fixed rates | 181.6 | 281.7 | 406.6 | 438.1 | 476.2 | 476.2 | 257.9 |
| Income from financial investments | - | - | - | - | - | - | (20.8) |
| Other | 33.7 | 32.0 | 17.3 | 26.9 | 81.7 | 81.7 | 59.5 |
| (Increase) decrease in assets: |  |  |  |  |  |  |  |
| Trade receivable | (54.7) | (49.9) | (36.6) | 56.8 | (151.8) | (151.8) | (155.7) |
| Purchases of cars (see supplemental disclosure below) | $(1,939.4)$ | $(2,150.2)$ | $(2,399.6)$ | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | (2,763.1) |
| Escrow deposits | (15.1) | (5.7) | (15.3) | (7.2) | (17.5) | (17.5) | (3.2) |
| Taxes recoverable | (20.3) | (43.4) | (5.2) | (6.0) | 2.6 | 2.6 | (3.8) |
| Prepaid expenses | 0.0 | 0.0 | 0.0 | 0.0 | 2.7 | 2.7 | (48.5) |
| Other assets | 6.1 | (5.7) | (1.3) | (3.6) | (8.8) | (8.8) | (24.9) |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |
| Accounts payable (except car manufacturers) | 14.6 | 33.5 | (16.7) | 29.6 | (4.8) | (4.8) | (34.1) |
| Social and labor obligations | 20.7 | 12.4 | (0.5) | 9.4 | 7.5 | 7.5 | 3.7 |
| Income tax and social contribution | 130.1 | 139.5 | 94.8 | 88.0 | 119.4 | 135.7 | 67.1 |
| Insurance premium | 4.0 | (0.6) | 4.4 | 8.6 | 19.3 | 19.3 | 26.3 |
| Other liabilities | 1.1 | (5.4) | 5.9 | (19.5) | 40.1 | 40.1 | (41.0) |
| Cash provided by (used in) operating activities | 582.0 | 694.5 | 460.2 | 308.8 | (573.3) | (499.3) | (360.3) |
| Income tax and social contribution paid | (108.5) | (113.1) | (110.7) | (93.3) | (108.3) | (108.3) | (79.3) |
| Interest on loans, financing and debentures paid(*) | (152.0) | (328.0) | (352.9) | (442.3) | (485.7) | (485.7) | (222.2) |
| Financial assets | - | - | - | - | $(1,275.8)$ | $(1,275.8)$ | 470.1 |
| Net cash provided by (used in) operating activities | 321.5 | 253.4 | (3.4) | (226.8) | $(2,443.1)$ | $(2,369.1)$ | (191.7) |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |  |  |  |
| (Investments) w ithdraw in marketable securities | - | (92.6) | 92.6 | - | - | - | - |
| Acquisition of investment, goodw ill and fair value surplus | (12.5) | (14.4) | - | - | (333.2) | (333.2) | - |
| Purchases of other property and equipment and addition of intangible assets | (41.5) | (87.3) | (153.0) | (126.6) | (175.0) | (175.0) | (20.5) |
| Net cash provided by (used in) investing activities | (54.0) | (194.3) | (60.4) | (126.6) | (508.2) | (508.2) | (20.5) |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |  |  |  |
| Loans and financings: |  |  |  |  |  |  |  |
| Proceeds | 112.6 | 499.1 | 747.1 | 266.3 | 950.1 | 950.1 | 742.5 |
| Repayment | (129.4) | (490.4) | (368.4) | (297.9) | (510.1) | (510.1) | (168.8) |
| Debentures |  |  |  |  |  |  |  |
| Proceeds | 496.3 | 497.3 | 496.8 | 943.4 | 2,626.9 | 2,626.9 | - |
| Repayment | (220.7) | (90.8) | (668.0) | (105.0) | (355.0) | (355.0) | (777.5) |
| Treasury shares (acquired)/ sold | (36.8) | 0.0 | (27.5) | (25.0) | 2.1 | 2.1 | 1.00 |
| Exercise of stock options w ith treasury shares, net | 12.8 | 5.5 | 18.0 | 18.2 | 50.1 | 50.1 | 17.4 |
| Dividends paid | (255.1) | (38.6) | (44.7) | (1.0) | - | - | - |
| Interest on own capital | (60.4) | (61.7) | (94.6) | (138.4) | (166.9) | (166.9) | (84.7) |
| Net cash provided by (used in) financing activities | (80.7) | 320.4 | 58.7 | 660.6 | 2,597.2 | 2,597.2 | (270.1) |
|  |  |  |  |  |  |  |  |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR | 186.8 | 379.5 | (5.1) | 307.2 | (354.1) | (280.1) | (482.3) |
| Cash flow w ithout incurred one-time costs Hertz and franchisees | - | - | - | - |  | - 74.00 | - |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR AFTER ONE TIME COSTS | 186.8 | 379.5 | (5.1) | 307.2 | (354.1) | (354.1) | (482.3) |
|  |  |  |  |  |  |  |  |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR | 823.9 | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,692.3 | 1,338.2 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,338.2 | 1,338.2 | 855.9 |
| INCREASE (DECREASE) IN CASH AND CASH EQUIV ALENTS | 186.8 | 379.5 | (5.1) | 307.2 | (354.1) | (354.1) | (482.3) |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |  |  |
| Cash paid during the period for cars acquisition |  |  |  |  |  |  |  |
| Cars acquisition in the year/period - renew al | $(1,819.7)$ | $(2,197.7)$ | (2,278.4) | (2,563.6) | $(3,660.9)$ | $(3,660.9)$ | $(1,988.6)$ |
| Cars acquisition in the year/period - grow th | (209.4) | (286.9) | - | (726.0) | $(1,807.0)$ | $(1,807.0)$ | (588.5) |
| Suppliers - automakers: |  |  |  |  |  |  |  |
| Balance at the end of the year | 378.1 | 712.5 | 591.3 | 782.0 | 1,197.5 | 1,197.5 | 1,011.5 |
| Balance at the beginning of the year | (288.4) | (378.1) | (712.5) | (591.3) | (782.0) | (782.0) | $(1,197.5)$ |
| Cash paid for cars purchased | (1,939.4) | $(2,150.2)$ | (2,399.6) | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | (2,763.1) |

( $^{*}$ ) In 2014, approximately $R \$ 90.0$ million interest $w$ as paid due to the settlement of one operation. The interest $w$ as accrued over many years.

## 20 - Glossary and other information

- Adjusted: financials have been recalculated to exclude the impact of incurred one-time costs related with the acquisition of Hertz Brazil and the integration of 20 franchised branches in 2017.
- Average Rented Fleet: In the car rental division it is the number of daily rentals in the period divided by the number of days in the period. In the Fleet Rental is the actual number of cars rented.
-CAGR: Compounded annual growth rate.
- CAPEX: Capital expenditure.
-Carrying Cost of Cash: Consists of the cost to maintain minimum cash position. This is the difference between the average rate of fundraising and the average rate of investment.
- Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of the selling expenses. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental Division, depreciation method used is linear. In the Fleet Rental Division, depreciation is recorded according to the sum of the years' digits (SOYD) method, which better reflects the consumption pattern of the economic benefits that decrease during the cars' useful life. The residual value is the estimated sale price net of the estimated selling expense.
- Depreciated cost of used cars sales (book value): consists of the acquisition value of vehicles, depreciated up to the date of sale, less the technical discount. The technical discount is the discount given to the buyer for any required repairs that were not made. These repair costs are recorded as a charge to operating costs and as a credit to cost of cars sold.
- EBITDA: EBITDA is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization and exhaustions, as defined by CVM instruction 527/12.
- EBITDA Margin: EBITDA divided by the net revenues.
- EBIT: EBIT is the net income of the period added by the income tax and net financial expenses.
-EBIT Margin: EBIT divided by the rental net revenues.
- Operating Fleet: Includes the cars in the fleet from the licensing until they become available for sale.
- Net debt: Short and long term debts +/- the results from the swap operations, net of the cash, cash equivalents and short term financial investments. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
- Net (Divestment) Investment in cars: capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
- NOPAT: Net operating profit after tax.
- One-time costs: non-recurring costs and expenses related to the acquisition of Hertz Brazil's operations and the integration of 20 franchised branches.
- Profit sharing: Payment made to employees and based on the achievement of corporate and individual goals. It aligns the interests of employees with the interests of shareholders and contributes to the retention of talents and long-term vision in the decision-making process.
- ROIC: Return on invested capital.
- Swap: Financial transactions carried out to hedge exchange rate and interest rate risks.
- Utilization Rate: It is the number of rental days of the period divided by the fleet available for rental multiplied by the number of days of the period and therefore, it does not include cars being prepared or being decommissioned.


## 21 - 2Q18 Results Conference Call

## Date: Friday, July 27, 2018.

## Portuguese (with simultaneous translation to English)

12:00 p.m. (BR time)
11:00 a.m. (Eastern time)
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Replay available from July 27 to august 2, 2018.

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[^0]:    (*) Not included the rentals for Fleet Rental Division.
    (**) Does not include cars from Hertz Brazil
    $\left.{ }^{* * *}\right)$ Net of SG\&A expenses related to the sale of cars decomissioned for fleet renewal

