## 185,390 cars

## Fleet as of 09/30/2017

Localiza acquired Hertz Brasil in September and took over the operation of 17 franchised locations in the end of the first semester. In order to preserve the comparability of this quarter's financials to previous quarters, we are presenting the financials for 3Q17 and 9M17 (EBITDA, EBIT and Net Income) adjusted by the one-time costs incurred due to the events aforementioned.


Number of Daily Rentals (thousand)


Net Revenues (R\$ million)


In 3Q17, daily rentals volume on the Rent a Car Division increased by $35.9 \%$ and net revenues increased by $30.4 \%$, reflecting the $4.6 \%$ decrease in the average daily rate, when compared to $3 Q 16$.

In 9 M 17 , net revenues increased by $23.7 \%$ due to the $30.3 \%$ increase in the daily rentals volume, partially compensated by the $5.5 \%$ decrease in the average daily rate when compared to 9 M 16 .


The average rental rate remained flat at $\mathrm{R} \$ 74.1$ when compared with 2 Q 17 .
The utilization rate was $74.3 \%$, flattish when compared with 2 Q17, when it reached $74.7 \%$.
Localiza's criteria to measure utilization rate includes the transportation period from the auto manufacturer to the rental location, as well as the rental period and the decommissioning of the cars.

## 1 - Rent a Car

## Integration of Hertz Brasil and 17 Franchised Locations

The integration of Hertz Brasil's operations occurred on September $1^{\text {st }}$, added 3,304 cars $^{1}$ to the Rent a Car Division, while other 1,317 cars $^{1}$ were decommissioned for sale for being over 12 months old. The absorption of the 3,304 cars represented $3.2 \%$ of the average operating fleet in September 2017. As of September $1^{\text {st }}$, Hertz's reservations started to be booked in Localiza's system and are incorporated to the quarter's growth figures.

Hertz Brasil's integration will involve one-time costs estimated in $\mathrm{R} \$ 68.8$ million regarding expenses with publicity of the new brand Localiza Hertz and restructuring of the rental locations network aimed at capturing synergies. From the total estimated one-time costs, $\mathrm{R} \$ 8.8$ million have already been incurred on 3Q17 and the remaining R\$60.0 million shall be incurred on 4Q17. The impact of Hertz Brasil's acquisition on revenues will be fully reflected as of the 4 Q 17 .

The integration of 17 franchised locations in the end of the first semester represented an impact of $\mathrm{R} \$ 12.7$ million on costs for the Rent a Car Division in 3Q17 and represented 1.4p.p. of the quarter's daily rentals growth.

## 1.1 - Distribution network

## Number of car rental locations (Brazil and abroad)



In 9M17, the corporate branch network (excluding Hertz Brasil's network) grew by 38 branches, from 333 locations as of December 31, 2016 to 371 on September 30, 2017. The new branches added to the network include 17 franchised branches that were incorporated in June.

In the end of September, 2017, the Localiza System was composed by 577 branches, of which 507 are spread throughout Brazil and 70 are located on 6 other countries in South America.

## Integration of Hertz Brasil's Operations

Hertz Brasil owned, on the closing date, 15 branches in airports and 29 branches off-airports. In the end of the integration process, we expect to 7 branches that belonged to Hertz Brasil to remain operational.

[^0]
## Number of Daily Rentals (thousand)




In 3Q17, the Fleet Rental Division showed a $15.3 \%$ growth on daily rentals and revenues when compared to the previous year. In 9M17, net revenues on this Division increased by $11.8 \%$, due to the $10.4 \%$ increase in daily rentals and $2.3 \%$ increase on the average rental rate.

The average rental rate on the Fleet Rental Division reflects the incoming of new contracts signed in a scenario of lower depreciation and interest rates.

## Integration of Hertz Brasil's Operations

3Q17 financial results have been propelled, from the month of September onwards, by the integration of Hertz Brasil's operations to the Fleet Rental Division, which added 3,228 cars $^{2}$ to operations on this division, while other 313 cars $^{2}$ were decommissioned for sale due to the expiration of their respective contracts. The contracts inherited from Hertz Brasil have contributed with 2.8p.p. to $3 T 17$ volume growth. The impact of Hertz Brasil's acquisition on revenues will be fully reflected as of the 4Q17.

[^1]
## 3 - Fleet

## 3.1 - Net investment in the fleet



In 3 Q17, 57,213 cars were added to the fleet, of which 49,051 are cars purchased by the Company and 8,162 are cars inherited from Hertz Brasil. We sold 23,941 cars, resulting in a fleet increase of 33,272 cars. The net investment in fleet was of $\mathrm{R} \$ 1,310.5$ million, of which $\mathrm{R} \$ 286.5$ refer to the acquisition cost of Hertz Brasil's cars on the closing date. Year to date, the accretion to the fleet is of 43,820 cars, corresponding to a net investment of $\mathrm{R} \$ 1,891.9$.

## Integration of Hertz Brasil's Operations

The acquisition of Hertz's operations in Brazil represented a total investment of $R \$ 360.1$ million, of which about $\mathrm{R} \$ 286.5$ million refer to the acquisition cost of the 8,162 cars $^{3}$ from Hertz's fleet.

From the cars incorporated by the Rent a Car Division, 3,304 cars were incorporated to the Localiza fleet and 1,317 were decommissioned for sale due to being over 12 months old. From the cars that were decommissioned, 252 have already been sold and are included in the numbers above.

From the cars incorporated by the Fleet Rental Division, 3,228 were incorporated to the Localiza fleet and 313 were decommissioned for sale. From the cars that were decommissioned, 15 have already been sold and are included in the numbers above.

[^2]
## 4 - Seminovos



On 09/30/2017, the Seminovos car sale network was comprised of 93 stores distributed throughout 60 cities in Brazil.

Due to the strong growth perspectives for Localiza's two business divisions, new stores will be added to the Seminovos network in order to support fleet renewal.

## 5 - End of period fleet

End of Period Fleet (quantity)


On 09/30/2017, Localiza's fleet was comprised of 185,390 cars, including 13,514 cars owned by our franchisees.

The Rent a Car Division fleet grew more than 39 thousand cars in the last 12 months, corresponding to a 44.7\% growth.

More than 10 thousand cars were added to the Fleet Rental Division in the last 12 months, corresponding to a $29.7 \%$ growth.

On 09/30/2017, the fleet included the cars that were added as a result of the acquisiton of Hertz's operations in Brazil, which are: (i) 3,304 cars incorporated to the Rent a Car Division; (ii) 3,228 cars incorporated to the Fleet Rental Division; and (iii) 1,363 available for sale.

## 6 - Net revenues - consolidated

## Consolidated net revenues (R\$ million)



In 3Q17, consolidated net revenues grew 39.2\% when compared to 3Q16. Net revenues from the rental divisions increased $25.4 \%$, which reflects a $30.4 \%$ growth on the Rent a Car Division and 15.3\% growth on the Fleet Rental Division.

Seminovos car sales saw its net revenues increase by $51.5 \%$ in 3Q17 when compared to 3 Q 16 , due to $37.8 \%$ growth on the sales volume and $10.0 \%$ increase in the average price of cars sold.

In the 9 M 17 , consolidated net revenues grew $35.6 \%$, result of a $19.7 \%$ growth in the rental divisions and $50.7 \%$ growth in Seminovos revenues.

## 7 - EBITDA

## Consolidated EBITDA (R\$ million)


[-] Incurred One-time costs acquisition Hertz Brasil and Franchisees
EBITDA margin:

| Divisions | 2012 | 2013 | $2014^{*}$ | 2015 | 2016 |  | 9 M16 | 9 M17 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3Q16 | 3Q17 |  |  |  |  |  |  |  |  |
| Car Rental | $40.9 \%$ | $36.8 \%$ | $38.7 \%$ | $31.8 \%$ | $32.3 \%$ | $32.7 \%$ | $34.2 \%^{* *}$ | $31.9 \%$ | $32.2 \%^{* *}$ |
| Fleet Rental | $66.4 \%$ | $65.5 \%$ | $60.0 \%$ | $62.2 \%$ | $64.5 \%$ | $64.7 \%$ | $62.7 \%$ | $64.5 \%$ | $63.4 \%$ |
| Rental Consolidated | $49.3 \%$ | $46.5 \%$ | $45.3 \%$ | $41.7 \%$ | $42.3 \%$ | $42.9 \%$ | $42.6 \%^{* *}$ | $42.1 \%$ | $41.0 \% \%^{* *}$ |
| Used Car Sales | $4.2 \%$ | $5.7 \%$ | $6.0 \%$ | $7.3 \%$ | $5.5 \%$ | $5.6 \%$ | $6.2 \%$ | $4.9 \%$ | $6.6 \%$ |

(*) From 2014 on, it considers the new appropriation criteria of the overhead, which is also appropriated to Seminovos.
(**) 3Q17 and 9M17 adjusted financials
In 3Q17, Localiza recorded $\mathrm{R} \$ 21.5$ million in one-time costs due to the acquisition of Hertz's operations in Brazil and the integration of 17 franchised branches, which were accounted for in the Rent a Car Division. In order to preserve comparability, we hereby present 3Q17 EBITDA adjusted by the $\mathrm{R} \$ 21.5$ million one-time costs.

In 3Q17, adjusted consolidated EBITDA totaled R\$332.3 million, a 31.8\% increase over the same period last year.

The Rent a Car Division adjusted EBITDA margin was $32.2 \%$ in 3Q17, in line with 3Q16, even though it was impacted in this quarter by the concentration of mobilization costs due to the aggressive fleet growth and by the increase in marketing expenses.

The Fleet Rental Division showed an EBITDA margin of $63.4 \%$ in 3Q17, lower in 1.1p.p. when compared to 3Q16. The lower EBITDA margin reflects the drop of interest rates as well as lower depreciation, which are passed on to the prices of the contracts of this division.

Seminovos showed an EBITDA margin of 6.6\%, a 1.7p.p. increase over 3Q16.

## 8.1 - Car Rental

## Average depreciation per car (R\$) - Car Rental



In 9M17, the Rent a Car Division showed an average annualized depreciation per car of $\mathrm{R} \$ 1,351.4$, representing a R\$100.2 increase over the 2016 average. Depreciation reflects the Company's expectations regarding sale prices and selling costs.

## 8.2 - Fleet Rental

## Average depreciation per car (R\$) - Fleet Rental



In 9M17, the Fleet Rental Division showed an average annualized depreciation per car of $R \$ 3,105.1$, representing a $\mathrm{R} \$ 608.9$ decrease over the 2016 average.

Due to the longer operational cycle, car depreciation in this Division is benefited by the increases in new car prices throughout its operational life.

## 9 - EBIT

Consolidated EBIT (R\$ million)


EBIT margin calculated over rental revenues:

| Divisions | 2012 | 2013 | 2014 | 2015 | 2016 | 9 M16 | 9 M17 | 3Q16 | 3Q17 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental | $23.7 \%$ | $32.8 \%$ | $36.2 \%$ | $34.3 \%$ | $30.2 \%$ | $31.0 \%$ | $34.8 \%^{*}$ | $28.1 \%$ | $34.4 \%^{*}$ |
| Fleet Rental | $36.9 \%$ | $45.1 \%$ | $44.3 \%$ | $48.9 \%$ | $51.2 \%$ | $50.8 \%$ | $52.7 \%$ | $51.4 \%$ | $53.1 \%$ |
| Consolidated | $28.3 \%$ | $37.1 \%$ | $38.8 \%$ | $39.1 \%$ | $36.8 \%$ | $37.3 \%$ | $40.0 \%^{*}$ | $35.4 \%$ | $39.7 \%^{*}$ |

(*) 3Q17 and 9M17 adjusted financials

In 3Q17, Localiza recorded $\mathrm{R} \$ 21.5$ million in one-time costs due to the acquisition of Hertz's operations in Brazil and the integration of 17 franchised branches, which were accounted for in the Rent a Car Division. In order to preserve comparability, we hereby present 3Q17 EBIT adjusted by the $\mathrm{R} \$ 21.5$ million one-time costs.

3Q17 adjusted consolidated EBIT reached $\mathrm{R} \$ 263.9$ million, a $40.5 \%$ increase when compared with 2Q16.

The Rent a Car Division showed adjusted EBIT margin of $34.4 \%$, which represents a $6.3 \mathrm{p} . \mathrm{p}$ increase, reflecting lower depreciation per car over 3Q16.

The Fleet Rental Division showed EBIT margin of $53.1 \%$, which represents a 1.7 p.p increase, reflecting lower depreciation per car over 3Q16.

## 10 - Consolidated net income

## Consolidated net income ( $\mathbf{R} \$$ million)


[--I Incurred one-time costs acquisition Hertz Brasil and Franchisees, after taxes

| Reconciliation EBITDA x Net income | 2012 | 2013 | 2014 | 2015 | 2016 | 9M16 9M17* Var. R\$ Var. \% |  |  |  | 3Q16 3Q17* Var. R\$Var. \% |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated EBITDA | 875.6 | 916.5 | 969.8 | 934.8 | 1,015.6 | 744.6 | 927.9 | 183.3 | 24.6\% | 252.1 | 332.3 | 80.2 | 31.8\% |
| Cars depreciation | (232.4) | (229.0) | (207.4) | (163.6) | (206.3) | (146.8) | (170.2) | (23.4) | 15.9\% | (54.7) | (58.2) | (3.5) | 6.4\% |
| Cars additional depreciation - IPI effect | (144.5) | - | - | - | - | - |  |  |  |  |  |  |  |
| Other property depreciation and amortization | (32.9) | (35.4) | (35.7) | (35.7) | (38.2) | (28.7) | (28.3) | 0.4 | -1.4\% | (9.6) | (10.2) | (0.6) | 6.3\% |
| EBIT | 465.8 | 652.1 | 726.7 | 735.5 | 771.1 | 569.1 | 729.4 | 160.3 | 28.2\% | 187.8 | 263.9 | 76.1 | 40.5\% |
| Financial expenses, net | (138.7) | (110.6) | (151.1) | (202.7) | (243.5) | (170.8) | (221.3) | (50.5) | 29.6\% | (53.7) | (79.4) | (25.7) | 47.9\% |
| Income tax and social contribution | (135.3) | (157.2) | (165.0) | (130.4) | (118.3) | (93.4) | (119.1) | (25.7) | 27.5\% | (30.2) | (45.0) | (14.8) | 49.0\% |
| Income tax and social contribution - IPI effect | 49.1 | - | - | - | - | - | - | - |  | - | - | - | - |
| Net income of the period | 240.9 | 384.3 | 410.6 | 402.4 | 409.3 | 304.9 | 389.0 | 84.1 | 27.6.\% | 103.9 | 139.5 | 35.6 | 34.3\% |

(*) 3Q17 and 9M17 adjusted financials
In 3Q17, Localiza recorded $\mathrm{R} \$ 21.5$ million in one-time costs due to the acquisition of Hertz's operations in Brazil and the integration of 17 franchised branches, which were accounted for in the Rent a Car Division. In order to preserve comparability, we hereby present 3Q17 net income, adjusted by $\mathrm{R} \$ 16.3$ million one-time costs after tax.

Adjusted net income of $\mathrm{R} \$ 139.5$ million in the 3Q17, new quarterly record and a $34.3 \%$ increase over 3Q16, reflecting:
(+) $\mathrm{R} \$ 80.2$ million increase in EBITDA;
(-) $\mathrm{R} \$ 25.7$ million increase in net financial expense, due to the increase in average net debt, which derived mainly from: (i) investments in the purchase of 49,051 cars; and (ii) the $\mathrm{R} \$ 360.1$ million acquisition price for Hertz Brasil. These effects have been partially compensated by the decrease in interest rates; and
$(-)$ increase in income taxes and social contribution due to the increase in earnings before taxes.

## 11 - Free cash flow (FCF) - 9M17

571.4


| Cash generated Capex - fleet by rental renewal operatlons (64,451 cars) | Capex other | Free cash flow from operatlons, net of fleet renewal capex | Capex - fleet growth (35,658 cars) | Hertz Brasil One-time costs acquisition (Indudes 8,162 cars) | New headquarters | Free cash flow before Interest |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |


|  | Free cash flow - R\$ million | 2012 | 2013 | 2014 | 2015 | 2016 | $\begin{gathered} \text { 9M17 } \\ \text { Adjusted } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EBITDA | 875.6 | 916.5 | 969.8 | 934.8 | 1,015.6 | 927.9 |
|  | Used car sale revenue, net from taxes | (1,520.0) | $(1,747.3)$ | $(2,018.2)$ | $(2,044.9)$ | $(2,342.5)$ | $(2,424.7)$ |
|  | Depreciated cost of cars sold | 1,360.2 | 1,543.8 | 1,777.0 | 1,769.1 | 2,102.5 | 2,178.8 |
|  | $(-)$ Income tax and social contribution | (100.9) | (108.5) | (113.1) | (110.7) | (93.3) | (81.7) |
|  | Change in working capital | 37.1 | 2.9 | (27.1) | (30.0) | 113.2 | (28.9) |
|  | Cash generated by rental operations | 652.0 | 607.4 | 588.4 | 518.3 | 795.5 | 571.4 |
|  | Used car sale revenue, net from taxes | 1,520.0 | 1,747.3 | 2,018.2 | 2,036.3 | 2,342.5 | 2,424.7 |
|  | Fleet renewal investment | $(1,563.3)$ | $(1,819.7)$ | (2,197.7) | $(2,278.4)$ | $(2,563.6)$ | $(2,594.6)$ |
|  | Net investment for fleet renewal | (43.3) | (72.4) | (179.5) | (242.1) | (221.1) | (169.9) |
|  | Fleet renewal - quantity | 56,644 | 62,641 | 70,621 | 64,032 | 68,449 | 64,451 |
| Investment, other property and Intangibles Investments |  | (77.8) | (47.5) | (46.3) | (29.7) | (42.2) | (35.1) |
| Free cash flow from operations, net of fleet renewal capex |  | 530.9 | 487.5 | 362.6 | 246.5 | 532.2 | 366.4 |
|  | Fleet growth (investment) | (55.5) | (209.4) | (286.8) | 8.6 | (726.0) | $(1,435.5)$ |
|  | Change in accounts payable to car suppliers | (116.9) | 89.7 | 334.4 | (121.2) | 190.7 | 738.7 |
|  | Fleet growth | (172.4) | (119.7) | 47.6 | (112.6) | (535.3) | (696.8) |
|  | Fleet increase / (reduction) - quantity | 2,011 | 7,103 | 9,183 | (273) | 19,384 | 35,658 |
| Free cash flow after growth, and before interestand newHQ |  | 358.5 | 367.8 | 410.2 | 133.9 | (3.1) | (330.4) |
|  | Aquisição Hertz líquida do caixa adquirido (RS360,1 millh8es - RS22,4 de calka) |  |  |  |  |  | (337.7) |
|  | Efeito dos one-time costs incorridos | - | - | - | - | - | (21.5) |
|  | New headquarters construction | (2.4) | (6.5) | (148.3) | (30.7) | (84.4) | (119.7) |
| Free cash flow before interest |  | 356.1 | 361.3 | 261.9 | 103.2 | (87.5) | (809.3) |

In 9M17, the Company continued to generate strong cash flows before growth in the amount of $\mathrm{R} \$ 366.4$ million.

The free cash flow before growth, as well as part of the Company's cash, was invested in:

- Addition of 35,658 cars to the fleet (excluding Hertz), a net investment of $\mathrm{R} \$ 1,435.5$ million, partially offset by the increase in accounts payable of $\mathrm{R} \$ 738.7$ million;
- The acquisition of Hertz Brasil, which resulted in cash out of $R \$ 337.7$ million net of acquired cash;
- One-time costs in the amount of $\mathrm{R} \$ 21.5$ million; and
- Construction and furniture for the new headquarters in the amount of $\mathrm{R} \$ 119.7$ million.


## 12 - Debt

## 12.1 - Change in debt - R\$ million


12.2 - Debt maturity profile at September 30, 2017 - Principal - R\$ million


4th issuance of Localiza Fleet completed in October 2017

| Debt | Contract rate | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debentures 6th Issuance | CDI + 0.95\% pa | 30.0 | 120.0 | 120.0 | - | - | - | - | - | 270.0 |
| Debentures 7th Issuance | 110.95\% CDI | - | 75.0 | 75.0 | 100.0 | 100.0 | - | - | - | 350.0 |
| Debentures 8th Issuance | 109.5\% CDI | - | - | 250.0 | 250.0 | - | - | - | - | 500.0 |
| Debentures 9th Issuance | 113.2\% CDI | - | - | 50.0 | 150.0 | 300.0 | - | - | - | 500.0 |
| Debentures 10th Issuance | 113.9\% CDI | - | - | - | 100.0 | 100.0 | - | - | - | 200.0 |
| Debentures 11th Issuance | 111.5\% CDI | - | - | - | - | - | 500.0 | - | - | 500.0 |
| Debentures 12th Issuance | 107.25\% CDI | - | - | - | - | - | - | - | 700.0 | 700.0 |
| Debentures 3rd Issuance of Localiza Fleet | 107.0\% CDI | - | - | - | - | - | - | 500.0 | - | 500.0 |
| Promissory notes 3th issuance | CDI + 0.40\% | - | - | - | 650.0 | - | - | - | - | 650.0 |
| CCBI - New headquarters | 98.8\% CDI | - | - | 47.5 | 95.0 | 47.5 | - | - | - | 190.0 |
| Working Capital / Others | Several | 81.3 | 240.6 | 143.1 | 75.0 | 125.0 | - | - | - | 665.0 |
| Interest accrued and paid | - | 152.7 | - | - | - | - | - | - | - | 152.7 |
| Cash and cash equivalents on 09/30/2017 | - | $(1,939.4)$ | - | - | - | - | - | - | - | (1,939.4) |
| Net debt | - | $(1.675,4)$ | 435.6 | 685.6 | 1,420.0 | 672.5 | 500.0 | 500.0 | 700.0 | 3,238.3 |

Net debt vs. Fleet value


The Company continues to present solid debt ratios.

13 - Spread (ROIC minus cost of debt after taxes) - Adjusted

## SPREAD



2012 ROIC was calculated excluding additional fleet depreciation that was treated as an equity loss since it relates to extraordinary non-recurring event caused by external factors (IPI tax reduction for new cars), following the concepts recommended by Stern Value Management.

## 14 - Dividends and interest on capital (IOC)

2016 dividends and interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount (R\$ million) | Gross amount per share (R\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2016 | 03/17/2016 | 03/31/2016 | 05/12/2016 | 35.4 | 0.170149 |
| IOC | 2016 | 06/23/2016 | 06/30/2016 | 08/17/2016 | 36.8 | 0.176597 |
| IOC | 2016 | 09/29/2016 | 09/30/2016 | 11/23/2016 | 33.0 | 0.158655 |
| Dividends | 2015 | 04/29/2016 | 04/29/2016 | 05/20/2016 | 1.0 | 0.005004 |
| IOC | 2016 | 12/15/2016 | 12/22/2016 | 02/08/2017 | 46.7 | 0.224468 |
|  |  |  |  | Total | 152.9 |  |

2017 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | $\begin{gathered} \text { Gross } \\ \text { amount } \\ (\mathrm{R} \$ \text { million }) \\ \hline \end{gathered}$ | Gross amount per share (R\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2017 | 03/08/2017 | 03/15/2017 | 05/02/2017 | 39.9 | 0.191612 |
| IOC | 2017 | 06/30/2017 | 07/06/2017 | 08/24/2017 | 39.2 | 0.178614 |
| IOC | 2017 | 09/13/2017 | 09/22/2017 | 11/07/2017 | 41.0 | 0.186484 |
|  |  |  |  | Total | 120.1 |  |

## 15 - RENT3

On 09/30/2017, the Company had $222,383,070$ issued shares, $2,319,701$ of which were treasury shares.

Within its ADR level I Program, the Company had 8,070,852 issued ADRs on 09/30/2017, compared to 6,868,001 on December 31, 2016.

In 9M17, RENT3 average daily trading volume was $\mathrm{R} \$ 61.9$ million.


## About Localiza's financial information:

The financial information is audited and presented in millions of Brazilian Reais, unless where otherwise stated, and is based on financial information prepared in accordance with International Financial Reporting Standards (IFRS).

## 16 - Reconciliation of financial results

3Q17 financial results were impacted in $\mathrm{R} \$ 8.8$ million by incurred one-time costs resulting from the acquisition of Hertz Brasil on 09/01/2017 and in an additional $\mathrm{R} \$ 12.7$ million resulting from the integration of 17 franchised branches. In order to preserve the comparability of the quarter's financials to previous quarters, we have decided to present the 3Q17 and 9M17 financials (EBITDA, EBIT and Net Income) adjusted by the one-time costs incurred due to the events aforementioned.

We have indicated in the table below the one-time costs that have not yet been incurred, resulting from the acquisition of Hertz Brasil, in the amount of $\mathrm{R} \$ 60.0$ million, which shall impact the financial results in 4Q17. We highlight that such non-incurred one-time costs were not provisioned in 3Q17 because, on 09/30/2017, such expenses were not bound to be regarded as provision according to the rules imposed by Technical Pronouncement CPC \# 25 - Provisions, Contingent Liabilities and Contingent Assets.

| ONE-TME COSTS | 3 Q17 <br> Incurred | 4 Q 17 <br> Estimated | Total <br> Estimated |
| :--- | :---: | :---: | :---: |
| RAC Costs: |  |  |  |
| Heriz rebrand, structure and networking reduction | $(2.1)$ <br> $(12.7)$ | $(40.0)$ | $(42.1)$ <br> Franchise integration |
| RAC - Total costs | $(14.8)$ | $(40.0)$ | $(54.8)$ |
| SG\&A | $(6.7)$ | $(20.0)$ | $(26.7)$ |
| Heriz structure and networking reduction | $(6.7)$ | $(20.0)$ | $(26.7)$ |
| Total SG\&A | $(21.5)$ | $(60.0)$ | $(81.5)$ |
| Total One-time Costs |  |  |  |


| CONSOLIDATED RESULTS | 3 Qa17 <br> actual | One-off | 3Q17 <br> Adjusted |
| :--- | :---: | :---: | :---: |
| Net revenues | $1,563.4$ |  | $1,563.4$ |
| Total costs and expenses | $(1,252.6)$ | 21.5 | $(1,231.1)$ |
| EEiTDA | 310.8 | 21.5 | 332.3 |
| Depreciation | $(68.4)$ |  | $(68.4)$ |
| EBIT | 242.4 | 21.5 | 263.9 |
| Financial expenses, net | $(79.4)$ |  | $(79.4)$ |
| Income tax and social contribution | $(39.8)$ | $(5.2)$ | $(45.0)$ |
| Net income | 123.2 | 16.3 | 139.5 |

## 17 - Results per division

## 17.1 -Table 1 - Car Rental adjusted - R\$ million

In order to preserve the comparability of this quarter's financials to previous quarters, we present the Rent a Car Division results with 3Q17 and 9M17 adjusted by the one-time costs (no-recurring costs and expenses related to the acquisition of Hertz Brasil on 09/01/2017 and the integration of 17 franchised branches).

| CAR RENTAL RESULTS | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,132.3 | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 12.9\% |
| Taxes on revenues | (38.6) | (44.9) | (67.7) | (58.9) | (58.9) | 0.0\% |
| Car rental net revenues | 1,093.7 | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 13.5\% |
| Car rental costs | (476.6) | (536.9) | (577.3) | (618.1) | (707.4) | 14.4\% |
| Gross profit | 617.1 | 626.6 | 707.1 | 639.9 | 720.6 | 12.6\% |
| Operating expenses (SG\&A) | (170.2) | (197.9) | (209.7) | (239.9) | (258.8) | 7.9\% |
| Other assets depreciation and amortization | (19.9) | (22.2) | (22.2) | (22.3) | (23.9) | 7.2\% |
| Operating profit before financial results and taxes (EBIT) | 427.0 | 406.5 | 475.2 | 377.7 | 437.9 | 15.9\% |
| Financial expenses, net | (2.7) | (1.3) | (1.5) | (2.0) | (1.4) | -30.0\% |
| Income tax and social contribution | (123.8) | (119.5) | (136.2) | (89.9) | (95.9) | 6.7\% |
| Net income for the period | 300.5 | 285.7 | 337.5 | 285.8 | 340.6 | 19.2\% |
| Net Margin | 27.5\% | 24.6\% | 26.3\% | 22.7\% | 23.9\% | 1.2p.p. |
| EBITDA | 446.9 | 428.7 | 497.4 | 400.0 | 461.8 | 15.5\% |
| EBITDA Margin | 40.9\% | 36.8\% | 38.7\% | 31.8\% | 32.3\% | 0.5p.p. |


| 9M16 | 9M17 <br> Adjusted | Var. |
| ---: | ---: | ---: |
| $1,073.1$ | $1,321.1$ | $23.1 \%$ |
| $(43.1)$ | $(47.5)$ | $10.2 \%$ |
| $\mathbf{1 , 0 3 0 . 0}$ | $\mathbf{1 , 2 7 3 . 6}$ | $23.7 \%$ |
| $(508.3)$ | $(618.7)$ | $21.7 \%$ |
| 521.7 | 654.9 | $25.5 \%$ |
| $(185.3)$ | $(219.7)$ | $18.6 \%$ |
| $(18.0)$ | $(17.1)$ | $-5.0 \%$ |
| 318.4 | 418.1 | $31.3 \%$ |
| $(1.0)$ | $(1.1)$ | $10.0 \%$ |
| $(73.7)$ | $(97.5)$ | $32.3 \%$ |
| $\mathbf{2 4 3 . 7}$ | 319.5 | $31.1 \%$ |
| $23.7 \%$ | $\mathbf{2 5 . 1 \%}$ | $\mathbf{1 . 4 p . p}$. |
| 336.4 | $\mathbf{4 3 5 . 2}$ | $29.4 \%$ |
| $32.7 \%$ | $34.2 \%$ | $\mathbf{1 . 5 p . p}$. |


| 3Q16 | 3Q17 <br> Adjusted | Var. |
| ---: | ---: | ---: |
| 376.3 | 488.0 | $29.7 \%$ |
| $(13.8)$ | $(15.4)$ | $11.6 \%$ |
| 362.5 | 472.6 | $30.4 \%$ |
| $(183.7)$ | $(237.3)$ | $29.2 \%$ |
| 178.8 | 235.3 | $31.6 \%$ |
| $(63.1)$ | $(83.1)$ | $31.7 \%$ |
| $(6.0)$ | $(6.2)$ | $3.3 \%$ |
| 109.7 | $\mathbf{1 4 6 . 0}$ | $33.1 \%$ |
| $(0.3)$ | $(0.3)$ | $0.0 \%$ |
| $(24.7)$ | $(35.7)$ | $44.5 \%$ |
| 84.7 | 110.0 | $29.9 \%$ |
| $23.4 \%$ | $23.3 \%$ | $-0.1 \mathrm{p} . \mathrm{p}$. |
| 115.7 | 152.2 | $31.5 \%$ |
| $31.9 \%$ | $32.2 \%$ | 0.3 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues (*) | 1,253.6 | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 19.0\% |
| Taxes on revenues | (3.3) | (3.1) | (3.5) | (2.5) | (2.7) | 8.0\% |
| Net revenues | 1,250.3 | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 19.0\% |
| Book value of cars sold | (1,068.5) | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | $(1,727.5)$ | 23.7\% |
| Gross profit | 181.8 | 211.1 | 239.5 | 280.4 | 267.6 | -4.6\% |
| Operating expenses (SG\&A) | (125.6) | (138.7) | (160.7) | (178.8) | (176.8) | -1.1\% |
| Cars depreciation | (212.7) | (85.8) | (78.1) | (38.9) | (87.8) | 125.7\% |
| Other assets depreciation and amortization | (11.5) | (11.7) | (11.3) | (8.8) | (9.1) | 3.4\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (168.0) | (25.1) | (10.6) | 53.9 | (6.1) | -111.3\% |
| Financial expenses, net | (92.6) | (76.6) | (106.3) | (138.4) | (174.4) | 26.0\% |
| Income tax and social contribution | 83.1 | 30.3 | 33.2 | 17.6 | 37.2 | 111.4\% |
| Net loss for the period | (177.5) | (71.4) | (83.7) | (66.9) | (143.3) | 114.2\% |
| Net Margin | -14.2\% | -4.8\% | -5.0\% | -4.0\% | -7.2\% | -3.2p.p. |
| EBITDA | 56.2 | 72.4 | 78.8 | 101.6 | 90.8 | -10.6\% |
| EBITDA Margin | 4.5\% | 4.9\% | 4.7\% | 6.1\% | 4.6\% | -1.5p.p. |


| 9M16 | 9M17 <br> Adjusted | Var. |
| ---: | ---: | ---: |
| $1,347.6$ | $2,113.8$ | $56.9 \%$ |
| $(1.6)$ | $(3.1)$ | $93.8 \%$ |
| $\mathbf{1 , 3 4 6 . 0}$ | $2,110.7$ | $56.8 \%$ |
| $(1,157.4)$ | $(1,833.2)$ | $58.4 \%$ |
| 188.6 | 277.5 | $47.1 \%$ |
| $(125.4)$ | $(157.5)$ | $25.6 \%$ |
| $(56.0)$ | $(88.2)$ | $57.5 \%$ |
| $(6.8)$ | $(7.2)$ | $5.9 \%$ |
| $\mathbf{0 . 4}$ | $\mathbf{2 4 . 6}$ | $\mathbf{6 0 5 0 . 0 \%}$ |
| $(121.1)$ | $(161.8)$ | $33.6 \%$ |
| 26.1 | 31.6 | $21.1 \%$ |
| $(94.6)$ | $(105.6)$ | $11.6 \%$ |
| $\mathbf{- 7 . 0 \%}$ | $-5.0 \%$ | $\mathbf{2 . 0 p . p}$. |
| $\mathbf{6 3 . 2}$ | $\mathbf{1 2 0 . 0}$ | $\mathbf{8 9 . 9 \%}$ |
| $\mathbf{4 . 7 \%}$ | $\mathbf{5 . 7 \%}$ | $\mathbf{1 . 0 p . p .}$ |


| 3Q16 | $3 \mathrm{Q} 17$ <br> Adjusted | Var. |
| :---: | :---: | :---: |
| 517.5 | 771.1 | 49.0\% |
| (0.6) | (1.2) | 100.0\% |
| 516.9 | 769.9 | 48.9\% |
| (450.1) | (667.6) | 48.3\% |
| 66.8 | 102.3 | 53.1\% |
| (45.8) | (53.3) | 16.4\% |
| (26.4) | (29.7) | 12.5\% |
| (2.3) | (2.5) | 8.7\% |
| (7.7) | 16.8 | -318.2\% |
| (38.7) | (57.6) | 48.8\% |
| 10.4 | 10.1 | -2.9\% |
| (36.0) | (30.7) | -14.7\% |
| -7.0\% | -4.0\% | 3.0p.p. |
| 21.0 | 49.0 | 133.3\% |
| 4.1\% | 6.4\% | 2.3p.p. |


| CAR RENTAL TOTAL FIGURES | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,132.3 | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 12.9\% |
| Car sales for fleet renewal - gross revenues (*) | 1,253.6 | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 19.0\% |
| Total gross revenues (*) | 2,385.9 | 2,694.5 | 3,023.5 | 2,996.1 | 3,484.7 | 16.3\% |
| Taxes on revenues |  |  |  |  |  |  |
| Car rental | (38.6) | (44.9) | (67.7) | (58.9) | (58.9) | 0.0\% |
| Car sales for fleet renewal | (3.3) | (3.1) | (3.5) | (2.5) | (2.7) | 8.0\% |
| Car rental revenues - net revenues | 1,093.7 | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 13.5\% |
| Car sales for fleet renewal - net revenues | 1,250.3 | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 19.0\% |
| Total net revenues | 2,344.0 | 2,646.5 | 2,952.3 | 2,934.7 | 3,423.1 | 16.6\% |
| Direct costs |  |  |  |  |  |  |
| Car rental | (476.6) | (536.9) | (577.3) | (618.1) | (707.4) | 14.4\% |
| Car sales for fleet renewal | $(1,068.5)$ | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | $(1,727.5)$ | 23.7\% |
| Gross profit | 798.9 | 837.7 | 946.6 | 920.3 | 988.2 | 7.4\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  |
| Car rental | (170.2) | (197.9) | (209.7) | (239.9) | (258.8) | 7.9\% |
| Car sales for fleet renewal | (125.6) | (138.7) | (160.7) | (178.8) | (176.8) | -1.1\% |
| Cars depreciation | (212.7) | (85.8) | (78.1) | (38.9) | (87.8) | 125.7\% |
| Other assets depreciation and amortization |  |  |  |  |  |  |
| Car rental | (19.9) | (22.2) | (22.2) | (22.3) | (23.9) | 7.2\% |
| Car sales for fleet renewal | (11.5) | (11.7) | (11.3) | (8.8) | (9.1) | 3.4\% |
| Operating profit before financial results and taxes (EBIT) | 259.0 | 381.4 | 464.6 | 431.6 | 431.8 | 0.0\% |
| Financial expenses, net | (95.3) | (77.9) | (107.8) | (140.4) | (175.8) | 25.2\% |
| Income tax and social contribution | (40.7) | (89.2) | (103.0) | (72.3) | (58.7) | -18.8\% |
| Net income for the period | 123.0 | 214.3 | 253.8 | 218.9 | 197.3 | -9.9\% |
| Net margin | 5.2\% | 8.1\% | 8.6\% | 7.5\% | 5.8\% | -1.7p.p. |
| EBITDA | 503.1 | 501.1 | 576.2 | 501.6 | 552.6 | 10.2\% |
| EBITDA margin | 21.5\% | 18.9\% | 19.5\% | 17.1\% | 16.1\% | -1.0p.p. |


| 9M16 | 9M17 <br> Adjusted | Var. |
| ---: | ---: | ---: |
| $1,073.1$ | $1,321.1$ | $23.1 \%$ |
| $1,347.6$ | $2,113.8$ | $56.9 \%$ |
| $2,420.7$ | $3,434.9$ | $41.9 \%$ |
|  |  |  |
| $(43.1)$ | $(47.5)$ | $10.2 \%$ |
| $(1.6)$ | $(3.1)$ | $93.8 \%$ |
| $1,030.0$ | $1,273.6$ | $23.7 \%$ |
| $1,346.0$ | $2,110.7$ | $56.8 \%$ |
| $2,376.0$ | $3,384.3$ | $42.4 \%$ |
|  |  |  |
| $(508.3)$ | $(618.7)$ | $21.7 \%$ |
| $(1,157.4)$ | $(1,833.2)$ | $58.4 \%$ |
| 710.3 | 932.4 | $31.3 \%$ |
|  |  |  |
| $(185.3)$ | $(219.7)$ | $18.6 \%$ |
| $(125.4)$ | $(157.5)$ | $25.6 \%$ |
| $(56.0)$ | $(88.2)$ | $57.5 \%$ |
|  |  |  |
| $(18.0)$ | $(17.1)$ | $-5.0 \%$ |
| $(6.8)$ | $(7.2)$ | $5.9 \%$ |
| 318.8 | 442.7 | $\mathbf{3 8 . 9 \%}$ |
| $(122.1)$ | $(162.9)$ | $33.4 \%$ |
| $(47.6)$ | $(65.9)$ | $38.4 \%$ |
| $\mathbf{1 4 9 . 1}$ | $\mathbf{2 1 3 . 9}$ | $43.5 \%$ |
| $\mathbf{6 . 3 \%}$ | $6.3 \%$ | $\mathbf{0 . 0 p . p}$ |
| $\mathbf{3 9 9 . 6}$ | $\mathbf{5 5 5 . 2}$ | $\mathbf{3 8 . 9 \%}$ |
| $\mathbf{1 6 . 8 \%}$ | $\mathbf{1 6 . 4 \%}$ | $\mathbf{- 0 . 4 p . p .}$ |


| 3Q16 | 3Q17 <br> Adjusted | Var. |
| ---: | ---: | ---: |
| 376.3 | 488.0 | $29.7 \%$ |
| 517.5 | 771.1 | $49.0 \%$ |
| 893.8 | $1,259.1$ | $40.9 \%$ |
| $(13.8)$ | $(15.4)$ | $11.6 \%$ |
| $(0.6)$ | $(1.2)$ | $100.0 \%$ |
| 362.5 | 472.6 | $30.4 \%$ |
| 516.9 | 769.9 | $48.9 \%$ |
| 879.4 | $\mathbf{1 , 2 4 2 . 5}$ | $\mathbf{4 1 . 3 \%}$ |
|  |  |  |
| $(183.7)$ | $(237.3)$ | $29.2 \%$ |
| $(450.1)$ | $(667.6)$ | $48.3 \%$ |
| $\mathbf{2 4 5 . 6}$ | 337.6 | $37.5 \%$ |
|  |  |  |
| $(63.1)$ | $(83.1)$ | $31.7 \%$ |
| $(45.8)$ | $(53.3)$ | $16.4 \%$ |
| $(26.4)$ | $(29.7)$ | $12.5 \%$ |
|  |  |  |
| $(6.0)$ | $(6.2)$ | $3.3 \%$ |
| $(2.3)$ | $(2.5)$ | $8.7 \%$ |
| $\mathbf{1 0 2 . 0}$ | $\mathbf{1 6 2 . 8}$ | $\mathbf{5 9 . 6 \%}$ |
| $(39.0)$ | $(57.9)$ | $48.5 \%$ |
| $(14.3)$ | $(25.6)$ | $79.0 \%$ |
| $\mathbf{4 8 . 7}$ | $\mathbf{7 9 . 3}$ | $\mathbf{6 2 . 8 \%}$ |
| $\mathbf{5 . 5 \%}$ | $\mathbf{6 . 4 \%}$ | $\mathbf{0 . 9 p . p .}$ |
| $\mathbf{1 3 6 . 7}$ | $\mathbf{2 0 1 . 2}$ | $\mathbf{4 7 . 2 \%}$ |
| $\mathbf{1 5 . 5 \%}$ | $\mathbf{1 6 . 2 \%}$ | $\mathbf{0 . 7 p . p .}$ |

$\left(^{*}\right)$ Gross revenues from car rental and car sales for fleet renewal are net of discounts and cancellations.

## 17 - Results per division

### 17.1.1 -Table 1 - Car Rental - R\$ million

| CAR RENTAL RESULTS | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,132.3 | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 12.9\% |
| Taxes on revenues | (38.6) | (44.9) | (67.7) | (58.9) | (58.9) | 0.0\% |
| Car rental net revenues | 1,093.7 | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 13.5\% |
| Car rental costs | (476.6) | (536.9) | (577.3) | (618.1) | (707.4) | 14.4\% |
| Gross profit | 617.1 | 626.6 | 707.1 | 639.9 | 720.6 | 12.6\% |
| Operating expenses (SG\&A) | (170.2) | (197.9) | (209.7) | (239.9) | (258.8) | 7.9\% |
| Other assets depreciation and amortization | (19.9) | (22.2) | (22.2) | (22.3) | (23.9) | 7.2\% |
| Operating profit before financial results and taxes (EBIT) | 427.0 | 406.5 | 475.2 | 377.7 | 437.9 | 15.9\% |
| Financial expenses, net | (2.7) | (1.3) | (1.5) | (2.0) | (1.4) | -30.0\% |
| Income tax and social contribution | (123.8) | (119.5) | (136.2) | (89.9) | (95.9) | 6.7\% |
| Net income for the period | 300.5 | 285.7 | 337.5 | 285.8 | 340.6 | 19.2\% |
| Net Margin | 27.5\% | 24.6\% | 26.3\% | 22.7\% | 23.9\% | 1.2p.p. |
| EBITDA | 446.9 | 428.7 | 497.4 | 400.0 | 461.8 | 15.5\% |
| EBITDA Margin | 40.9\% | 36.8\% | 38.7\% | 31.8\% | 32.3\% | 0.5p.p. |


| 9 M 16 | 9 M 17 | Var. |
| ---: | ---: | ---: |
| $1,073.1$ | $1,321.1$ | $23.1 \%$ |
| $(43.1)$ | $(47.5)$ | $10.2 \%$ |
| $\mathbf{1 , 0 3 0 . 0}$ | $\mathbf{1 , 2 7 3 . 6}$ | $23.7 \%$ |
| $(508.3)$ | $(633.5)$ | $24.6 \%$ |
| 521.7 | 640.1 | $22.7 \%$ |
| $(185.3)$ | $(226.4)$ | $22.2 \%$ |
| $(18.0)$ | $(17.1)$ | $-5.0 \%$ |
| 318.4 | 396.6 | $24.6 \%$ |
| $(1.0)$ | $(1.1)$ | $10.0 \%$ |
| $(73.7)$ | $(92.3)$ | $25.2 \%$ |
| 243.7 | $\mathbf{3 0 3 . 2}$ | $24.4 \%$ |
| $23.7 \%$ | $23.8 \%$ | $\mathbf{0 , 1 p . p .}$ |
| 336.4 | 413.7 | $23.0 \%$ |
| $32.7 \%$ | $32.5 \%$ | $-0,2 p . p$. |


| 3Q16 | 3 Q 17 | Var. |
| ---: | ---: | ---: |
| 376.3 | 488.0 | $29.7 \%$ |
| $(13.8)$ | $(15.4)$ | $11.6 \%$ |
| 362.5 | 472.6 | $30.4 \%$ |
| $(183.7)$ | $(252.1)$ | $37.2 \%$ |
| 178.8 | 220.5 | $23.3 \%$ |
| $(63.1)$ | $(89.8)$ | $42.3 \%$ |
| $(6.0)$ | $(6.2)$ | $3.3 \%$ |
| 109.7 | 124.5 | $13.5 \%$ |
| $(0.3)$ | $(0.3)$ | $0.0 \%$ |
| $(24.7)$ | $(30.5)$ | $23.5 \%$ |
| 84.7 | 93.7 | $10.6 \%$ |
| $23.4 \%$ | $19.8 \%$ | $-3,6 p . p$. |
| 115.7 | 130.7 | $13.0 \%$ |
| $31.9 \%$ | $27.7 \%$ | $-4,2 p . p$. |
|  |  |  |


| USED CAR SALES RESULTS (SEMINOVOS) | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues (*) | 1,253.6 | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 19.0\% |
| Taxes on revenues | (3.3) | (3.1) | (3.5) | (2.5) | (2.7) | 8.0\% |
| Net revenues | 1,250.3 | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 19.0\% |
| Book value of cars sold | $(1,068.5)$ | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | $(1,727.5)$ | 23.7\% |
| Gross profit | 181.8 | 211.1 | 239.5 | 280.4 | 267.6 | -4.6\% |
| Operating expenses (SG\&A) | (125.6) | (138.7) | (160.7) | (178.8) | (176.8) | -1.1\% |
| Cars depreciation | (212.7) | (85.8) | (78.1) | (38.9) | (87.8) | 125.7\% |
| Other assets depreciation and amortization | (11.5) | (11.7) | (11.3) | (8.8) | (9.1) | 3.4\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (168.0) | (25.1) | (10.6) | 53.9 | (6.1) | -111.3\% |
| Financial expenses, net | (92.6) | (76.6) | (106.3) | (138.4) | (174.4) | 26.0\% |
| Income tax and social contribution | 83.1 | 30.3 | 33.2 | 17.6 | 37.2 | 111.4\% |
| Net loss for the period | (177.5) | (71.4) | (83.7) | (66.9) | (143.3) | 114.2\% |
| Net Margin | -14.2\% | -4.8\% | -5.0\% | -4.0\% | -7.2\% | -3.2p.p. |
| EBITDA | 56.2 | 72.4 | 78.8 | 101.6 | 90.8 | -10.6\% |
| EBITDA Margin | 4.5\% | 4.9\% | 4.7\% | 6.1\% | 4.6\% | -1.5p.p. |


| 9 M 16 | 9 M 17 | Var. |
| ---: | ---: | ---: |
| $1,347.6$ | $2,113.8$ | $56.9 \%$ |
| $(1.6)$ | $(3.1)$ | $93.8 \%$ |
| $\mathbf{1 , 3 4 6 . 0}$ | $\mathbf{2 , 1 1 0 . 7}$ | $56.8 \%$ |
| $(1,157.4)$ | $(1,833.2)$ | $58.4 \%$ |
| $\mathbf{1 8 8 . 6}$ | $\mathbf{2 7 7 . 5}$ | $\mathbf{4 7 . 1 \%}$ |
| $(125.4)$ | $(157.5)$ | $25.6 \%$ |
| $(56.0)$ | $(88.2)$ | $57.5 \%$ |
| $(6.8)$ | $(7.2)$ | $5.9 \%$ |
| $\mathbf{0 . 4}$ | $\mathbf{2 4 . 6}$ | $\mathbf{6 0 5 0 . 0 \%}$ |
| $(121.1)$ | $(161.8)$ | $33.6 \%$ |
| 26.1 | 31.6 | $21.1 \%$ |
| $(94.6)$ | $\mathbf{( 1 0 5 . 6})$ | $\mathbf{1 1 . 6 \%}$ |
| $\mathbf{- 7 . 0 \%}$ | $-5.0 \%$ | $\mathbf{2 . 0 p . p}$. |
| $\mathbf{6 3 . 2}$ | $\mathbf{1 2 0 . 0}$ | $\mathbf{8 9 . 9 \%}$ |
| $\mathbf{4 . 7 \%}$ | $5.7 \%$ | $\mathbf{1 . 0 p . p}$. |


| 3 Q 16 | 3Q17 | Var. |
| :---: | :---: | :---: |
| 517.5 | 771.1 | 49.0\% |
| (0.6) | (1.2) | 100.0\% |
| 516.9 | 769.9 | 48.9\% |
| (450.1) | (667.6) | 48.3\% |
| 66.8 | 102.3 | 53.1\% |
| (45.8) | (53.3) | 16.4\% |
| (26.4) | (29.7) | 12.5\% |
| (2.3) | (2.5) | 8.7\% |
| (7.7) | 16.8 | -318.2\% |
| (38.7) | (57.6) | 48.8\% |
| 10.4 | 10.1 | -2.9\% |
| (36.0) | (30.7) | -14.7\% |
| -7.0\% | -4.0\% | 3.0p.p. |
| 21.0 | 49.0 | 133.3\% |
| 4.1\% | 6.4\% | 2.3p.p. |


| CAR RENTAL TOTAL FIGURES | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,132.3 | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 12.9\% |
| Car sales for fleet renewal - gross revenues (*) | 1,253.6 | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 19.0\% |
| Total gross revenues (*) | 2,385.9 | 2,694.5 | 3,023.5 | 2,996.1 | 3,484.7 | 16.3\% |
| Taxes on revenues |  |  |  |  |  |  |
| Car rental | (38.6) | (44.9) | (67.7) | (58.9) | (58.9) | 0.0\% |
| Car sales for fleet renewal | (3.3) | (3.1) | (3.5) | (2.5) | (2.7) | 8.0\% |
| Car rental revenues - net revenues | 1,093.7 | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 13.5\% |
| Car sales for fleet renewal - net revenues | 1,250.3 | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 19.0\% |
| Total net revenues | 2,344.0 | 2,646.5 | 2,952.3 | 2,934.7 | 3,423.1 | 16.6\% |
| Direct costs |  |  |  |  |  |  |
| Car rental | (476.6) | (536.9) | (577.3) | (618.1) | (707.4) | 14.4\% |
| Car sales for fleet renewal | $(1,068.5)$ | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | $(1,727.5)$ | 23.7\% |
| Gross profit | 798.9 | 837.7 | 946.6 | 920.3 | 988.2 | 7.4\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  |
| Car rental | (170.2) | (197.9) | (209.7) | (239.9) | (258.8) | 7.9\% |
| Car sales for fleet renewal | (125.6) | (138.7) | (160.7) | (178.8) | (176.8) | -1.1\% |
| Cars depreciation | (212.7) | (85.8) | (78.1) | (38.9) | (87.8) | 125.7\% |
| Other assets depreciation and amortization |  |  |  |  |  |  |
| Car rental | (19.9) | (22.2) | (22.2) | (22.3) | (23.9) | 7.2\% |
| Car sales for fleet renewal | (11.5) | (11.7) | (11.3) | (8.8) | (9.1) | 3.4\% |
| Operating profit before financial results and taxes (EBIT) | 259.0 | 381.4 | 464.6 | 431.6 | 431.8 | 0.0\% |
| Financial expenses, net | (95.3) | (77.9) | (107.8) | (140.4) | (175.8) | 25.2\% |
| Income tax and social contribution | (40.7) | (89.2) | (103.0) | (72.3) | (58.7) | -18.8\% |
| Net income for the period | 123.0 | 214.3 | 253.8 | 218.9 | 197.3 | -9.9\% |
| Net margin | 5.2\% | 8.1\% | 8.6\% | 7.5\% | 5.8\% | -1.7p.p. |
| EBITDA | 503.1 | 501.1 | 576.2 | 501.6 | 552.6 | 10.2\% |
| EBITDA margin | 21.5\% | 18.9\% | 19.5\% | 17.1\% | 16.1\% | -1.0p.p. |


| 9 M 16 | 9 M 17 | Var. |
| :---: | :---: | :---: |
| 1,073.1 | 1,321.1 | 23.1\% |
| 1,347.6 | 2,113.8 | 56.9\% |
| 2,420.7 | 3,434.9 | 41.9\% |
| (43.1) | (47.5) | 10.2\% |
| (1.6) | (3.1) | 93.8\% |
| 1,030.0 | 1,273.6 | 23.7\% |
| 1,346.0 | 2,110.7 | 56.8\% |
| 2,376.0 | 3,384.3 | 42.4\% |
| (508.3) | (633.5) | 24.6\% |
| (1,157.4) | $(1,833.2)$ | 58.4\% |
| 710.3 | 917.6 | 29.2\% |
| (185.3) | (226.4) | 22.2\% |
| (125.4) | (157.5) | 25.6\% |
| (56.0) | (88.2) | 57.5\% |
| (18.0) | (17.1) | -5.0\% |
| (6.8) | (7.2) | 5.9\% |
| 318.8 | 421.2 | 32.1\% |
| (122.1) | (162.9) | 33.4\% |
| (47.6) | (60.7) | 27.5\% |
| 149.1 | 197.6 | 32.5\% |
| 6.3\% | 5.8\% | -0,5p.p. |
| 399.6 | 533.7 | 33.6\% |
| 16.8\% | 15.8\% | -1,0p.p. |


| 3Q16 | 3Q17 | Var. |
| :---: | :---: | :---: |
| 376.3 | 488.0 | 29.7\% |
| 517.5 | 771.1 | 49.0\% |
| 893.8 | 1,259.1 | 40.9\% |
| (13.8) | (15.4) | 11.6\% |
| (0.6) | (1.2) | 100.0\% |
| 362.5 | 472.6 | 30.4\% |
| 516.9 | 769.9 | 48.9\% |
| 879.4 | 1,242.5 | 41.3\% |
| (183.7) | (252.1) | 37.2\% |
| (450.1) | (667.6) | 48.3\% |
| 245.6 | 322.8 | 31.4\% |
| (63.1) | (89.8) | 42.3\% |
| (45.8) | (53.3) | 16.4\% |
| (26.4) | (29.7) | 12.5\% |
| (6.0) | (6.2) | 3.3\% |
| (2.3) | (2.5) | 8.7\% |
| 102.0 | 141.3 | 38.5\% |
| (39.0) | (57.9) | 48.5\% |
| (14.3) | (20.4) | 42.7\% |
| 48.7 | 63.0 | 29.4\% |
| 5.5\% | 5.1\% | -0,4.p. |
| 136.7 | 179.7 | 31.5\% |
| 15.5\% | 14.5\% | -1,0p.p. |


| OPERATING DATA | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 53,548 | 59,094 | 61,525 | 62,513 | 70,185 | 12.3\% |
| Average rented fleet | 37,932 | 39,475 | 42,999 | 43,315 | 51,515 | 18.9\% |
| Average operating fleet age (in months) | 7.8 | 7.2 | 7.2 | 7.4 | 7.9 | 6.8\% |
| End of period fleet | 65,086 | 70,717 | 77,573 | 76,755 | 94,156 | 22.7\% |
| Number of rental days - in thousands | 13,748.8 | 14,241.7 | 15,416.0 | 15,566.1 | 18,662.4 | 19.9\% |
| Average daily rental revenues per car (R\$) | 82.36 | 84.85 | 87.71 | 84.56 | 79.67 | -5.8\% |
| Annualized average depreciation per car (R\$) | 3,972.4 | 1,452.4 | 1,270.0 | 622.1 | 1,251.2 | 101.1\% |
| Utilization rate | 70.8\% | 66.8\% | 69.9\% | 69.3\% | 73.4\% | 4.1p.p. |
| Number of cars purchased | 47,623 | 58,826 | 64,908 | 52,343 | 76,071 | 45.3\% |
| Number of cars sold | 46,115 | 52,759 | 57,578 | 52,508 | 57,596 | 9.7\% |
| Average sold fleet age (in months) | 15.7 | 15.3 | 14.4 | 14.9 | 16.8 | 12.8\% |
| Average total fleet | 60,773 | 68,251 | 70,982 | 72,169 | 80,765 | 11.9\% |
| Average value of total fleet - R\$ million | 1,595.9 | 1,776.8 | 1,963.8 | 2,205.9 | 2,790.2 | 26.5\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 26.3 | 26.0 | 27.7 | 30.6 | 34.5 | 12.7\% |

${ }^{(*)}$ Gross revenues from car rental and car sales for fleet renewal are net of discounts and cancellations.

| 9 M 16 | 9 M 17 | Var. |
| :---: | ---: | ---: |
| 66,642 | 87,016 | $30.6 \%$ |
| 49,437 | 64,536 | $30.5 \%$ |
| 8.3 | 6.7 | $-19.3 \%$ |
| 87,897 | 127,221 | $44.7 \%$ |
| $13,396.6$ | $17,461.2$ | $30.3 \%$ |
| 80.10 | 75.66 | $-5.5 \%$ |
| $1,120.7$ | $1,351.4$ | $20.6 \%$ |
| $74.2 \%$ | $74.2 \%$ | $0,0 p . p$. |
| 50,932 | 84,681 | $66.3 \%$ |
| 39,259 | 55,205 | $40.6 \%$ |
| 16.8 | 14.4 | $-14.3 \%$ |
| 76,296 | 99,229 | $30.1 \%$ |
| $2,595.5$ | $3,752.9$ | $44.6 \%$ |
| 34.0 | 37.8 | $11.2 \%$ |


| 3 Q 16 | 3 Q 17 | Var. |
| ---: | ---: | ---: |
| 70,586 | 97,187 | $37.7 \%$ |
| 53,130 | 72,200 | $35.9 \%$ |
| 7.6 | 6.4 | $-15.8 \%$ |
| 87,897 | 127,221 | $44.7 \%$ |
| $4,846.4$ | $6,587.2$ | $35.9 \%$ |
| 77.65 | 74.09 | $-4.6 \%$ |
| $1,494.0$ | $1,222.6$ | $-18.2 \%$ |
| $75.3 \%$ | $74.3 \%$ | $-1,0 p . p$. |
| 24,799 | 42,697 | $72.2 \%$ |
| 15,043 | 20,246 | $34.6 \%$ |
| 16.5 | 13.6 | $-17.6 \%$ |
| 83,606 | 115,381 | $38.0 \%$ |
| $2,906.4$ | $4,474.7$ | $54.0 \%$ |
| 34.8 | 38.8 | $11.5 \%$ |

## 17.2 - Table 2 - Fleet Rental - R\$ million

| FLEET RENTAL RESULTS | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues (*) | 552.4 | 592.8 | 589.5 | 619.6 | 664.1 | 7.2\% |
| Taxes on revenues | (16.7) | (16.9) | (17.6) | (11.1) | (12.3) | 10.8\% |
| Fleet rental net revenues | 535.7 | 575.9 | 571.9 | 608.5 | 651.8 | 7.1\% |
| Fleet rental costs | (146.3) | (161.1) | (190.8) | (189.3) | (193.7) | 2.3\% |
| Gross profit | 389.4 | 414.8 | 381.1 | 419.2 | 458.1 | 9.3\% |
| Operating expenses (SG\&A) | (33.5) | (37.5) | (38.1) | (40.7) | (37.9) | -6.9\% |
| Other assets depreciation and amortization | (1.1) | (1.1) | (1.1) | (2.2) | (2.9) | 31.8\% |
| Operating profit before financial results and taxes (EBIT) | 354.8 | 376.2 | 341.9 | 376.3 | 417.3 | 10.9\% |
| Financial expenses, net | (0.5) | (0.1) | (0.2) | (0.1) | (1.1) | 1000.0\% |
| Income tax and social contribution | (104.3) | (111.4) | (99.2) | (90.5) | (90.4) | -0.1\% |
| Net income for the period | 250.0 | 264.7 | 242.5 | 285.7 | 325.8 | 14.0\% |
| Net Margin | 46.7\% | 46.0\% | 42.4\% | 47.0\% | 50.0\% | 3.0p.p. |
| EBITDA | 355.9 | 377.3 | 343.0 | 378.5 | 420.2 | 11.0\% |
| EBITDA Margin | 66.4\% | 65.5\% | 60.0\% | 62.2\% | 64.5\% | 2.3p.p. |



| 3Q16 | 3 Q 17 | Var. |
| ---: | ---: | ---: |
| 166.6 | 192.9 | $15.7 \%$ |
| $(3.1)$ | $(4.4)$ | $41.9 \%$ |
| 163.5 | 188.5 | $15.3 \%$ |
| $(49.1)$ | $(53.2)$ | $8.4 \%$ |
| 114.4 | 135.3 | $18.3 \%$ |
| $(8.9)$ | $(15.8)$ | $77.5 \%$ |
| $(0.8)$ | $(1.0)$ | $25.0 \%$ |
| 104.7 | 118.5 | $13.2 \%$ |
| $(0.1)$ | $(1.3)$ | $1200.0 \%$ |
| $(23.7)$ | $(28.7)$ | $21.1 \%$ |
| 80.9 | 88.5 | $9.4 \%$ |
| $49.5 \%$ | $46.9 \%$ | -2.6 p.p. |
| 105.5 | 119.5 | $13.3 \%$ |
| $64.5 \%$ | $63.4 \%$ | -1.1p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues (*) | 270.2 | 264.6 | 350.8 | 368.6 | 347.8 | -5.6\% |
| Taxes on revenues | (0.5) | (0.3) | (0.5) | (0.4) | (0.4) | 0.0\% |
| Net revenues | 269.7 | 264.3 | 350.3 | 368.2 | 347.4 | -5.6\% |
| Book value of cars sold | (237.3) | (214.1) | (276.3) | (286.7) | (279.4) | -2.5\% |
| Gross profit | 32.4 | 50.2 | 74.0 | 81.5 | 68.0 | -16.6\% |
| Operating expenses (SG\&A) | (25.1) | (23.4) | (32.6) | (33.6) | (31.0) | -7.7\% |
| Cars depreciation | (164.2) | (143.2) | (129.3) | (124.7) | (118.5) | -5.0\% |
| Other assets depreciation and amortization | - | - | (0.6) | (2.0) | (1.8) | -10.0\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (156.9) | (116.4) | (88.5) | (78.8) | (83.3) | 5.7\% |
| Financial expenses, net | (43.8) | (34.0) | (44.9) | (63.8) | (68.7) | 7.7\% |
| Income tax and social contribution | 59.9 | 44.7 | 38.4 | 33.7 | 32.3 | -4.2\% |
| Net loss for the period | (140.8) | (105.7) | (95.0) | (108.9) | (119.7) | 9.9\% |
| Net Margin | -52.2\% | -40.0\% | -27.1\% | -29.6\% | -34.5\% | -4.9p.p. |
| EBITDA | 7.3 | 26.8 | 41.4 | 47.9 | 37.0 | -22.8\% |
| EBITDA Margin | 2.7\% | 10.1\% | 11.8\% | 13.0\% | 10.7\% | -2.3p.p. |


| 9 M 16 | 9 M 17 | Var. |
| ---: | ---: | ---: |
| 263.6 | 314.2 | $19.2 \%$ |
| $(0.2)$ | $(0.2)$ | $0.0 \%$ |
| $\mathbf{2 6 3 . 4}$ | 314.0 | $19.2 \%$ |
| $(211.1)$ | $(260.8)$ | $23.5 \%$ |
| 52.3 | 53.2 | $1.7 \%$ |
| $(24.7)$ | $(21.9)$ | $-11.3 \%$ |
| $(90.8)$ | $(82.0)$ | $-9.7 \%$ |
| $(1.4)$ | $(1.2)$ | $-14.3 \%$ |
| $(64.6)$ | $(51.9)$ | $-19.7 \%$ |
| $(49.3)$ | $(58.3)$ | $18.3 \%$ |
| 25.2 | 25.7 | $2.0 \%$ |
| $(88.7)$ | $(84.5)$ | $-4.7 \%$ |
| $-33.7 \%$ | $-26.9 \%$ | $\mathbf{6 . 8 p . p}$ |
| 27.6 | 31.3 | $13.4 \%$ |
| $10.5 \%$ | $10.0 \%$ | $-0.5 p . p$. |


| 3Q16 | 3Q17 | Var. |
| ---: | ---: | ---: |
| 76.1 | 128.6 | $69.0 \%$ |
| $(0.1)$ | $(0.1)$ | $0.0 \%$ |
| 76.0 | 128.5 | $69.1 \%$ |
| $(61.2)$ | $(110.2)$ | $80.1 \%$ |
| 14.8 | 18.3 | $23.6 \%$ |
| $(6.8)$ | $(7.8)$ | $14.7 \%$ |
| $(28.3)$ | $(28.5)$ | $0.7 \%$ |
| $(0.4)$ | $(0.4)$ | $0.0 \%$ |
| $(20.7)$ | $(18.4)$ | $-11.1 \%$ |
| $(15.0)$ | $(20.3)$ | $35.3 \%$ |
| 8.1 | 9.5 | $17.3 \%$ |
| $(27.6)$ | $(29.2)$ | $5.8 \%$ |
| $-36.3 \%$ | $-22.7 \%$ | 13.6 p.p. |
| 8.0 | 10.5 | $31.2 \%$ |
| $10.5 \%$ | $8.2 \%$ | -2.3p.p. |


| FLEET RENTAL TOTAL FIGURES | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues (*) | 552.4 | 592.8 | 589.5 | 619.6 | 664.1 | 7.2\% |
| Car sales for fleet renewal - gross revenues (*) | 270.2 | 264.6 | 350.8 | 368.6 | 347.8 | -5.6\% |
| Total gross revenues (*) | 822.6 | 857.4 | 940.3 | 988.2 | 1,011.9 | 2.4\% |
| Taxes on revenues |  |  |  |  |  |  |
| Fleet rental | (16.7) | (16.9) | (17.6) | (11.1) | (12.3) | 10.8\% |
| Car sales for fleet renewal | (0.5) | (0.3) | (0.5) | (0.4) | (0.4) | 0.0\% |
| Fleet rental - net revenues | 535.7 | 575.9 | 571.9 | 608.5 | 651.8 | 7.1\% |
| Car sales for fleet renewal - net revenues | 269.7 | 264.3 | 350.3 | 368.2 | 347.4 | -5.6\% |
| Total net revenues (**) | 805.4 | 840.2 | 922.2 | 976.7 | 999.2 | 2.3\% |
| Direct costs |  |  |  |  |  |  |
| Fleet rental | (146.3) | (161.1) | (190.8) | (189.3) | (193.7) | 2.3\% |
| Car sales for fleet renewal | (237.3) | (214.1) | (276.3) | (286.7) | (279.4) | -2.5\% |
| Gross profit | 421.8 | 465.0 | 455.1 | 500.7 | 526.1 | 5.1\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  |
| Fleet rental | (33.5) | (37.5) | (38.1) | (40.7) | (37.9) | -6.9\% |
| Car sales for fleet renewal | (25.1) | (23.4) | (32.6) | (33.6) | (31.0) | -7.7\% |
| Cars depreciation | (164.2) | (143.2) | (129.3) | (124.7) | (118.5) | -5.0\% |
| Other assets depreciation and amortization |  |  |  |  |  |  |
| Fleet rental | (1.1) | (1.1) | (1.1) | (2.2) | (2.9) | 31.8\% |
| Car sales for fleet renewal | - | - | (0.6) | (2.0) | (1.8) | -10.0\% |
| Operating profit before financial results and taxes (EBIT) | 197.9 | 259.8 | 253.4 | 297.5 | 334.0 | 12.3\% |
| Financial expenses, net | (44.3) | (34.1) | (45.1) | (63.9) | (69.8) | 9.2\% |
| Income tax and social contribution | (44.4) | (66.7) | (60.8) | (56.8) | (58.1) | 2.3\% |
| Net income for the period | 109.2 | 159.0 | 147.5 | 176.8 | 206.1 | 16.6\% |
| Net margin | 13.6\% | 18.9\% | 16.0\% | 18.1\% | 20.6\% | 2.5p.p. |
| EBITDA | 363.2 | 404.1 | 384.4 | 426.4 | 457.2 | 7.2\% |
| EBITDA margin | 45.1\% | 48.1\% | 41.7\% | 43.7\% | 45.8\% | 2.1p.p. |


| 9M16 | 9M17 | Var. |
| ---: | ---: | ---: |
| 489.8 | 551.2 | $12.5 \%$ |
| 263.6 | 314.2 | $19.2 \%$ |
| 753.4 | 865.4 | $14.9 \%$ |
|  |  |  |
| $(8.5)$ | $(13.0)$ | $52.9 \%$ |
| $(0.2)$ | $(0.2)$ | $0.0 \%$ |
| 481.3 | 538.2 | $11.8 \%$ |
| 263.4 | 314.0 | $19.2 \%$ |
| 744.7 | 852.2 | $14.4 \%$ |
|  |  |  |
| $(142.3)$ | $(158.9)$ | $11.7 \%$ |
| $(211.1)$ | $(260.8)$ | $23.5 \%$ |
| 391.3 | 432.5 | $10.5 \%$ |
|  |  |  |
| $(27.6)$ | $(41.7)$ | $51.1 \%$ |
| $(24.7)$ | $(21.9)$ | $-11.3 \%$ |
| $(90.8)$ | $(82.0)$ | $-9.7 \%$ |
|  |  |  |
| $(2.1)$ | $(2.3)$ | $9.5 \%$ |
| $(1.4)$ | $(1.2)$ | $(0.1)$ |
| 244.7 | $\mathbf{2 8 3 . 4}$ | $15.8 \%$ |
| $(50.3)$ | $(59.8)$ | $18.9 \%$ |
| $(44.6)$ | $(52.3)$ | $17.3 \%$ |
| $\mathbf{1 4 9 . 8}$ | $\mathbf{1 7 1 . 3}$ | $14.4 \%$ |
| $20.1 \%$ | $20.1 \%$ | $-0.0 p . p$. |
| $\mathbf{3 3 9 . 0}$ | 368.9 | $8.8 \%$ |
| $\mathbf{4 5 . 5 \%}$ | $\mathbf{4 3 . 3 \%}$ | $\mathbf{- 2 . 2 p . p .}$ |


| 3Q16 | 3 Q 17 | Var. |
| ---: | ---: | ---: |
| 166.6 | 192.9 | $15.8 \%$ |
| 76.1 | 128.6 | $69.0 \%$ |
| 242.7 | 321.5 | $32.5 \%$ |
|  |  |  |
| $(3.1)$ | $(4.4)$ | $41.9 \%$ |
| $(0.1)$ | $(0.1)$ | $0.0 \%$ |
| 163.5 | 188.5 | $15.3 \%$ |
| 76.0 | 128.5 | $69.1 \%$ |
| 239.5 | 317.0 | $32.4 \%$ |
|  |  |  |
| $(49.1)$ | $(53.2)$ | $8.4 \%$ |
| $(61.2)$ | $(110.2)$ | $80.1 \%$ |
| 129.2 | 153.6 | $18.9 \%$ |
|  |  |  |
| $(8.9)$ | $(15.8)$ | $77.5 \%$ |
| $(6.8)$ | $(7.8)$ | $14.7 \%$ |
| $(28.3)$ | $(28.5)$ | $0.7 \%$ |
|  |  |  |
| $(0.8)$ | $(1.0)$ | $25.0 \%$ |
| $(0.4)$ | $(0.4)$ | - |
| 84.0 | 100.1 | $19.2 \%$ |
| $(15.1)$ | $(21.6)$ | $43.0 \%$ |
| $(15.6)$ | $(19.2)$ | $23.1 \%$ |
| 53.3 | 59.3 | $11.3 \%$ |
| $22.3 \%$ | $18.7 \%$ | $-3.6 p . p$. |
| 113.5 | 130.0 | $14.5 \%$ |
| $47.4 \%$ | $41.0 \%$ | $-6.4 \mathrm{p} . \mathrm{p}$. |


| OPERATING DATA | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 30,357 | 31,188 | 30,778 | 31,676 | 31,908 | 0.7\% |
| Average rented fleet | 29,444 | 30,121 | 28,787 | 30,280 | 31,222 | 3.1\% |
| Average operating fleet age (in months) | 16.8 | 18.6 | 18.0 | 16.7 | 18.0 | 7.8\% |
| End of period fleet |  |  |  |  |  |  |
| Rented Fleet | 32,104 | 32,809 | 34,312 | 33,948 | 34,960 | 3.0\% |
| Managed Fleet | 162 | 30 | 267 | 207 | 145 | -30.0\% |
| Number of rental days - in thousands | 10,600.7 | 10,843.7 | 10,363.3 | 10,900.9 | 11,240.0 | 3.1\% |
| Average daily rental revenues per car ( $\mathrm{R} \$$ ) | 51.59 | 53.83 | 56.16 | 56.08 | 58.23 | 3.8\% |
| Annualized average depreciation per car (R\$) | 5,408.2 | 4,592.3 | 4,202.1 | 3,935.2 | 3,714.0 | -5.6\% |
| Utilization rate | 97.0\% | 96.6\% | 93.5\% | 95.6\% | 97.9\% | 2.3p.p. |
| Number of cars purchased | 11,032 | 10,918 | 14,896 | 11,689 | 11,762 | 0.6\% |
| Number of cars sold | 10,529 | 9,882 | 13,043 | 11,797 | 10,853 | -8.0\% |
| Average sold fleet age (in months) | 31.8 | 32.4 | 35.1 | 33.4 | 31.4 | -6.0\% |
| Average total fleet | 31,688 | 32,488 | 32,686 | 33,446 | 33,436 | 0.0\% |
| Average value of total fleet - R\$ million | 886.3 | 887.3 | 943.3 | 1,067.1 | 1,130.4 | 5.9\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 28.0 | 27.3 | 28.9 | 31.9 | 33.8 | 6.0\% |


| 9M16 | 9M17 | Var. | 3Q16 | 3Q17 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 31,546 | 35,216 | 11.6\% | 31,889 | 37,818 | 18.6\% |
| 30,809 | 34,013 | 10.4\% | 31,242 | 36,009 | 15.3\% |
| 17.8 | 18.5 | 3.9\% | 18.1 | 17.5 | -3.3\% |
| 34,437 | 44,655 | 29.7\% | 34,437 | 44,655 | 29.7\% |
| 108 | 116 | 7.4\% | 108 | 116 | 7.4\% |
| 8,318.4 | 9,183.5 | 10.4\% | 2,811.8 | 3,240.8 | 15.3\% |
| 58.03 | 59.35 | 2.3\% | 58.43 | 58.93 | 0.9\% |
| 3,835.9 | 3,105.1 | -19.1\% | 3,549.7 | 3,012.6 | -15.1\% |
| 97.7\% | 96.6\% | -1.1p.p. | 98.0\% | 95.2\% | -2.8p.p. |
| 8,980 | 15,428 | 71.8\% | 4,104 | 6,354 | 54.8\% |
| 8,307 | 9,246 | 11.3\% | 2,336 | 3,695 | 58.2\% |
| 31.4 | 31.5 | 0.3\% | 31.1 | 33.3 | 7.1\% |
| 33,011 | 37,907 | 14.8\% | 33,856 | 41,298 | 22.0\% |
| 1,107.3 | 1,361.2 | 22.9\% | 1,153.0 | 1,522.1 | 32.0\% |
| 33.5 | 35.9 | 7.2\% | 34.1 | 36.9 | 8.2\% |

## 17.3 - Table 3 - Franchising - R\$ million

| FRANCHISING RESULTS | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues(*) | 18.3 | 20.6 | 18.7 | 17.8 | 18.0 | 1.1\% |
| Taxes on revenues | (1.0) | (1.1) | (1.0) | (1.2) | (1.0) | -16.7\% |
| Net revenues | 17.3 | 19.5 | 17.7 | 16.6 | 17.0 | 2.4\% |
| Costs | (7.9) | (8.1) | (7.8) | (9.2) | (9.7) | 5.4\% |
| Gross profit | 9.4 | 11.4 | 9.9 | 7.4 | 7.3 | -1.4\% |
| Operating expenses (SG\&A) | (0.1) | (0.1) | (0.7) | (0.6) | (1.5) | 150.0\% |
| Other assets depreciation and amortization | (0.4) | (0.4) | (0.5) | (0.4) | (0.5) | 25.0\% |
| Operating profit before financial results and taxes (EBIT) | 8.9 | 10.9 | 8.7 | 6.4 | 5.3 | -17.2\% |
| Financial expenses, net | 0.9 | 1.4 | 1.8 | 1.6 | 2.1 | 31.3\% |
| Income tax and social contribution | (1.1) | (1.3) | (1.2) | (1.3) | (1.5) | 15.4\% |
| Net income for the period | 8.7 | 11.0 | 9.3 | 6.7 | 5.9 | -11.9\% |
| Net Margin | 50.3\% | 56.4\% | 52.5\% | 40.4\% | 34.7\% | -5.7p.p. |
| EBITDA | 9.3 | 11.3 | 9.2 | 6.8 | 5.8 | -14.7\% |
| EBITDA Margin | 53.8\% | 57.9\% | 52.0\% | 41.0\% | 34.1\% | -6.9p.p. |


| 9 M 16 | 9 M 17 | Var. | 3Q16 | 3Q17 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 13.5 | 13.1 | -3.0\% | 4.5 | 4.1 | -8.9\% |
| (0.9) | (0.8) | -11.1\% | (0.2) | (0.2) | 0.0\% |
| 12.6 | 12.3 | -2.4\% | 4.3 | 3.9 | -9.3\% |
| (5.5) | (7.1) | 29.1\% | (2.0) | (2.4) | 20.0\% |
| 7.1 | 5.2 | -26.8\% | 2.3 | 1.5 | -34.8\% |
| (1.1) | (1.4) | 0.27 | (0.4) | (0.4) | 0.0\% |
| (0.4) | (0.5) | 25.0\% | (0.1) | (0.1) | 0.0\% |
| 5.6 | 3.3 | -41.1\% | 1.8 | 1.0 | -44.4\% |
| 1.6 | 1.4 | -12.5\% | 0.4 | 0.1 | -75.0\% |
| (1.2) | (0.9) | -25.0\% | (0.3) | (0.2) | -33.3\% |
| 6.0 | 3.8 | -36.7\% | 1.9 | 0.9 | -52.6\% |
| 47.6\% | 30.9\% | -16.7p.p. | 44.2\% | 23.1\% | -21.1p.p. |
| 6.0 | 3.8 | -36.7\% | 1.9 | 1.1 | -42.1\% |
| 47.6\% | 30.9\% | -16.7p.p. | 44.2\% | 28.2\% | -16.0p.p. |

$\left.{ }^{*}\right)$ Gross revenues are net of discounts and cancellations.

## 17.4 - Table 4 - Consolidated adjusted - R\$ million

In order to preserve the comparability of this quarter's financials to previous quarters, we present below the consolidated results with the 3Q17 and 9M17 adjusted by the one-time costs (non-recurring costs and expenses related to the acquisition of Hertz Brasil on 09/01/2017 and the integration of 17 franchised branches).

| CONSOLIDATED RESULTS | 2012 | 2013 | 2014 | 2015 | 2016 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,132.3 | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 12.9\% |
| Franchising gross revenues (*) | 18.3 | 20.6 | 18.7 | 17.8 | 18.0 | 1.1\% |
| Car Rental and Franchising total gross revenues (*) | 1,150.6 | 1,229.0 | 1,370.8 | 1,334.7 | 1,504.9 | 12.8\% |
| Fleet Rental gross revenues (*) | 552.4 | 592.8 | 589.5 | 619.6 | 664.1 | 7.2\% |
| Car and Fleet Rentals and Franchising total gross revenues (*) | 1,703.0 | 1,821.8 | 1,960.3 | 1,954.3 | 2,169.0 | 11.0\% |
| Taxes on revenues - Car and Fleet Rentals and Franchising | (56.3) | (62.9) | (86.3) | (71.2) | (72.2) | 1.4\% |
| Car and Fleet Rentals and Franchising net revenues | 1,646.7 | 1,758.9 | 1,874.0 | 1,883.1 | 2,096.8 | 11.3\% |
| Car sales gross revenues |  |  |  |  |  |  |
| Car sales for fleet renewal - Car Rental (*) | 1,253.6 | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 19.0\% |
| Car sales for fleet renewal - Fleet Rental (*) | 270.2 | 264.6 | 350.8 | 368.6 | 347.8 | -5.6\% |
| Car sales for fleet renewal - total gross revenues (*) | 1,523.8 | 1,750.7 | 2,022.2 | 2,047.8 | 2,345.6 | 14.5\% |
| Taxes on revenues - Car sales for fleet renewal | (3.8) | (3.4) | (4.0) | (2.9) | (3.1) | 6.9\% |
| Car sales for fleet renewal - net revenues | 1,520.0 | 1,747.3 | 2,018.2 | 2,044.9 | 2,342.5 | 14.6\% |
| Total net revenues | 3,166.7 | 3,506.2 | 3,892.2 | 3,928.0 | 4,439.3 | 13.0\% |
| Direct costs and expenses: Car rental | (476.6) | (536.9) | (577.3) | (618.1) | (707.4) | 14.4\% |
| Franchising | (7.9) | (8.1) | (7.8) | (9.2) | (9.7) | 5.4\% |
| Total Car rental and Franchising | (484.5) | (545.0) | (585.1) | (627.3) | (717.1) | 14.3\% |
| Fleet Rental | (146.3) | (161.1) | (190.8) | (189.3) | (193.7) | 2.3\% |
| Total Car and Fleet Rentals and Franchising | (630.8) | (706.1) | (775.9) | (816.6) | (910.8) | 11.5\% |
| Car sales for fleet renewal - Car rental | $(1,068.5)$ | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | $(1,727.5)$ | 23.7\% |
| Car sales for fleet renewal - Fleet Rental | (237.3) | (214.1) | (276.3) | (286.7) | (279.4) | -2.5\% |
| Total Car sales for fleet renewal (book value) | $(1,305.8)$ | (1,486.0) | $(1,704.7)$ | $(1,683.0)$ | $(2,006.9)$ | 19.2\% |
| Total costs | (1,936.6) | $(2,192.1)$ | $(2,480.6)$ | $(2,499.6)$ | $(2,917.7)$ | 16.7\% |
| Gross profit | 1,230.1 | 1,314.1 | 1,411.6 | 1,428.4 | 1,521.6 | 6.5\% |
| Operating expenses |  |  |  |  |  |  |
| Advertising, promotion and selling: Car rental | (93.3) | (103.5) | (117.8) | (127.9) | (148.6) | 16.2\% |
| Franchising | (0.1) | (0.1) | (0.8) | (0.6) | (0.6) | 0.0\% |
| Total car rental and Franchising | (93.4) | (103.6) | (118.6) | (128.5) | (149.2) | 16.1\% |
| Fleet Rental | (11.6) | (14.4) | (15.1) | (18.2) | (14.0) | -23.1\% |
| Car sales for fleet renewal | (150.6) | (162.1) | (172.3) | (191.1) | (191.6) | 0.3\% |
| Total advertising, promotion and selling | (255.6) | (280.1) | (306.0) | (337.8) | (354.8) | 5.0\% |
| General, administrative and other expenses | (98.9) | (117.5) | (135.8) | (155.8) | (151.2) | -3.0\% |
| Total Operating expenses | (354.5) | (397.6) | (441.8) | (493.6) | (506.0) | 2.5\% |
| Depreciation expenses: |  |  |  |  |  |  |
| Cars depreciation: |  |  |  |  |  |  |
| Car rental | (212.7) | (85.8) | (78.1) | (38.9) | (87.8) | 125.7\% |
| Fleet Rental | (164.2) | (143.2) | (129.3) | (124.7) | (118.5) | -5.0\% |
| Total cars depreciation expenses | (376.9) | (229.0) | (207.4) | (163.6) | (206.3) | 26.1\% |
| Other assets depreciation and amortization | (32.9) | (35.4) | (35.7) | (35.7) | (38.2) | 7.0\% |
| Total depreciation and amortization expenses | (409.8) | (264.4) | (243.1) | (199.3) | (244.5) | 22.7\% |
| Operating profit before financial results and taxes (EBIT) | 465.8 | 652.1 | 726.7 | 735.5 | 771.1 | 4.8\% |
| Financial expenses, net: |  |  |  |  |  |  |
| Expense Income | (199.3) | (187.1) | (276.4) | (370.1) | (445.5) | 20.4\% |
| Income | 60.6 | 76.5 | 125.3 | 167.4 | 202.0 | 20.7\% |
| Financial (expenses) revenues, net | (138.7) | (110.6) | (151.1) | (202.7) | (243.5) | 20.1\% |
| Income before tax and social contribution | 327.1 | 541.5 | 575.6 | 532.8 | 527.6 | -1.0\% |
| Income tax and social contribution | (86.2) | (157.2) | (165.0) | (130.4) | (118.3) | -9.3\% |
| Net income for the period | 240.9 | 384.3 | 410.6 | 402.4 | 409.3 | 1.7\% |
| EBITDA | 875.6 | 916.5 | 969.8 | 934.8 | 1,015.6 | 8.6\% |
| EBIT | 465.8 | 652.1 | 726.7 | 735.5 | 771.1 | 4.8\% |
| Consolidated EBIT Margin | 28.3\% | 37.1\% | 38.8\% | 39.1\% | 36.8\% | -2.3p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 812.1 | 817.3 | 849.6 | 785.3 | 887.8 | 13.1\% |
| EBITDA Margin | 49.3\% | 46.5\% | 45.3\% | 41.7\% | 42.3\% | 0.6p.p. |
| Used Car Sales (Seminovos) EBITDA | 63.5 | 99.2 | 120.2 | 149.5 | 127.7 | -14.6\% |
| EBITDA Margin | 4.2\% | 5.7\% | 6.0\% | 7.3\% | 5.5\% | -1.8p.p. |


| 9M16 | 9M17 <br> Adjusted | Var. | 3Q16 | $\begin{gathered} \text { 3Q17 } \\ \text { Adjusted } \end{gathered}$ | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1,073.1 | 1,321.1 | 23.1\% | 376.3 | 488.0 | 29.7\% |
| 13.5 | 13.1 | -3.0\% | 4.5 | 4.1 | -8.9\% |
| 1,086.6 | 1,334.2 | 22.8\% | 380.8 | 492.1 | 29.2\% |
| 489.8 | 551.2 | 12.5\% | 166.6 | 192.9 | 15.8\% |
| 1,576.4 | 1,885.4 | 19.6\% | 547.4 | 685.0 | 25.1\% |
| (52.5) | (61.3) | 16.8\% | (17.1) | (20.0) | 17.0\% |
| 1,523.9 | 1,824.1 | 19.7\% | 530.3 | 665.0 | 25.4\% |
| 1,347.6 | 2,113.8 | 56.9\% | 517.5 | 771.1 | 49.0\% |
| 263.6 | 314.2 | 19.2\% | 76.1 | 128.6 | 69.0\% |
| 1,611.2 | 2,428.0 | 50.7\% | 593.6 | 899.7 | 51.6\% |
| (1.8) | (3.3) | 83.3\% | (0.7) | (1.3) | 85.7\% |
| 1,609.4 | 2,424.7 | 50.7\% | 592.9 | 898.4 | 51.5\% |
| 3,133.3 | 4,248.8 | 35.6\% | 1,123.2 | 1,563.4 | 39.2\% |
| (508.3) | (618.7) | 21.7\% | (183.7) | (237.3) | 29.2\% |
| (5.5) | (7.1) | 29.1\% | (2.0) | (2.4) | 20.0\% |
| (513.8) | (625.8) | 21.8\% | (185.7) | (239.7) | 29.1\% |
| (142.3) | (158.9) | 11.7\% | (49.1) | (53.2) | 8.4\% |
| (656.1) | (784.7) | 19.6\% | (234.8) | (292.9) | 24.7\% |
| (1,157.4) | $(1,833.2)$ | 58.4\% | (450.1) | (667.6) | 48.3\% |
| (211.1) | (260.8) | 23.5\% | (61.2) | (110.2) | 80.1\% |
| (1,368.5) | $(2,094.0)$ | 53.0\% | (511.3) | (777.8) | 52.1\% |
| $(2,024.6)$ | $(2,878.7)$ | 42.2\% | (746.1) | $(1,070.7)$ | 43.5\% |
| 1,108.7 | 1,370.1 | 23.6\% | 377.1 | 492.7 | 30.7\% |
| (102.5) | (136.4) | 33.1\% | (36.7) | (51.6) | 40.6\% |
| (0.4) | (1.0) | 1.50 | (0.1) | (0.3) | 200.0\% |
| (102.9) | (137.4) | 33.5\% | (36.8) | (51.9) | 41.0\% |
| (10.5) | (13.4) | 27.6\% | (3.4) | (4.2) | 23.5\% |
| (138.9) | (164.7) | 18.6\% | (48.8) | (55.3) | 13.3\% |
| (252.3) | (315.5) | 25.0\% | (89.0) | (111.4) | 25.2\% |
| (111.8) | (126.7) | 13.3\% | (36.0) | (49.0) | 36.1\% |
| (364.1) | (442.2) | 21.5\% | (125.0) | (160.4) | 28.3\% |
| (56.0) | (88.2) | 57.5\% | (26.4) | (29.7) | 12.5\% |
| (90.8) | (82.0) | -9.7\% | (28.3) | (28.5) | 0.7\% |
| (146.8) | (170.2) | 15.9\% | (54.7) | (58.2) | 6.4\% |
| (28.7) | (28.3) | -1.4\% | (9.6) | (10.2) | 6.3\% |
| (175.5) | (198.5) | 13.1\% | (64.3) | (68.4) | 6.4\% |
| 569.1 | 729.4 | 28.2\% | 187.8 | 263.9 | 40.5\% |
| (329.7) | (380.9) | 15.5\% | (112.7) | (131.3) | 16.5\% |
| 158.9 | 159.6 | 0.4\% | 59.0 | 51.9 | -12.0\% |
| (170.8) | (221.3) | 29.6\% | (53.7) | (79.4) | 47.9\% |
| 398.3 | 508.1 | 27.6\% | 134.1 | 184.5 | 37.6\% |
| (93.4) | (119.1) | 27.5\% | (30.2) | (45.0) | 49.0\% |
| 304.9 | 389.0 | 27.6\% | 103.9 | 139.5 | 34.3\% |
| 744.6 | 927.9 | 24.6\% | 252.1 | 332.3 | 31.8\% |
| 569.1 | 729.4 | 28.2\% | 187.8 | 263.9 | 40.5\% |
| 37.3\% | 40.0\% | 2.7.p. | 35.4\% | 39.7\% | 4.3p.p. |
| 653.8 | 776.6 | 18.8\% | 223.1 | 272.8 | 22.3\% |
| 42.9\% | 42.6\% | -0.3p.p. | 42.1\% | 41.0\% | -1.1p.p. |
| 90.8 | 151.3 | 66.6\% | 29.0 | 59.5 | 105.2\% |
| 5.6\% | 6.2\% | 0.6p.p. | 4.9\% | 6.6\% | 1.7p.p. |

### 17.4.1 - Table 4 - Consolidated - R\$ million

| CONSOLIDATED RESULTS | 2012 | 2013 | 2014 | 2015 | 2016 | Var. | 9M16 | 9M17 | var. | 3Q16 | 3Q17 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,132.3 | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 12.9\% | 1,073.1 | 1,321.1 | 23.1\% | 376.3 | 488.0 | 29.7\% |
| Franchising gross revenues (*) | 18.3 | 20.6 | 18.7 | 17.8 | 18.0 | 1.1\% | 13.5 | 13.1 | -3.0\% | 4.5 | 4.1 | -8.9\% |
| Car Rental and Franchising total gross revenues (*) | 1,150.6 | 1,229.0 | 1,370.8 | 1,334.7 | 1,504.9 | 12.8\% | 1,086.6 | 1,334.2 | 22.8\% | 380.8 | 492.1 | 29.2\% |
| Fleet Rental gross revenues (*) | 552.4 | 592.8 | 589.5 | 619.6 | 664.1 | 7.2\% | 489.8 | 551.2 | 12.5\% | 166.6 | 192.9 | 15.8\% |
| Car and Fleet Rentals and Franchising total gross revenues (*) | 1,703.0 | 1,821.8 | 1,960.3 | 1,954.3 | 2,169.0 | 11.0\% | 1,576.4 | 1,885.4 | 19.6\% | 547.4 | 685.0 | 25.1\% |
| Taxes on revenues - Car and Fleet Rentals and Franchising | (56.3) | (62.9) | (86.3) | (71.2) | (72.2) | 1.4\% | (52.5) | (61.3) | 16.8\% | (17.1) | (20.0) | 17.0\% |
| Car and Fleet Rentals and Franchising net revenues | 1,646.7 | 1,758.9 | 1,874.0 | 1,883.1 | 2,096.8 | 11.3\% | 1,523.9 | 1,824.1 | 19.7\% | 530.3 | 665.0 | 25.4\% |
| Car sales gross revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Car sales for fleet renewal - Car Rental (*) | 1,253.6 | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 19.0\% | 1,347.6 | 2,113.8 | 56.9\% | 517.5 | 771.1 | 49.0\% |
| Car sales for fleet renewal - Fleet Rental (*) | 270.2 | 264.6 | 350.8 | 368.6 | 347.8 | -5.6\% | 263.6 | 314.2 | 19.2\% | 76.1 | 128.6 | 69.0\% |
| Car sales for fleet renewal - total gross revenues (*) | 1,523.8 | 1,750.7 | 2,022.2 | 2,047.8 | 2,345.6 | 14.5\% | 1,611.2 | 2,428.0 | 50.7\% | 593.6 | 899.7 | 51.6\% |
| Taxes on revenues - Car sales for fleet renewal | (3.8) | (3.4) | (4.0) | (2.9) | (3.1) | 6.9\% | (1.8) | (3.3) | 83.3\% | (0.7) | (1.3) | 85.7\% |
| Car sales for fleet renewal - net revenues | 1,520.0 | 1,747.3 | 2,018.2 | 2,044.9 | 2,342.5 | 14.6\% | 1,609.4 | 2,424.7 | 50.7\% | 592.9 | 898.4 | 51.5\% |
| Total net revenues | 3,166.7 | 3,506.2 | 3,892.2 | 3,928.0 | 4,439.3 | 13.0\% | 3,133.3 | 4,248.8 | 35.6\% | 1,123.2 | 1,563.4 | 39.2\% |
| Direct costs and expenses: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (476.6) | (536.9) | (577.3) | (618.1) | (707.4) | 14.4\% | (508.3) | (633.5) | 24.6\% | (183.7) | (252.1) | 37.2\% |
| Franchising | (7.9) | (8.1) | (7.8) | (9.2) | (9.7) | 5.4\% | (5.5) | (7.1) | 29.1\% | (2.0) | (2.4) | 20.0\% |
| Total Car rental and Franchising | (484.5) | (545.) | (585.1) | (627.3) | (717.1) | 14.3\% | (513.8) | (640.6) | 24.7\% | (185.7) | (254.5) | 37.0\% |
| Fleet Rental | (146.3) | (161.1) | (190.8) | (189.3) | (193.7) | 2.3\% | (142.3) | (158.9) | 11.7\% | (49.1) | (53.2) | 8.4\% |
| Total Car and Fleet Rentals and Franchising | (630.8) | (706.1) | (775.9) | (816.6) | (910.8) | 11.5\% | (656.1) | (799.5) | 21.9\% | (234.8) | (307.7) | 31.0\% |
| Car sales for fleet renewal - Car rental | $(1,068.5)$ | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | (1,727.5) | 23.7\% | $(1,157.4)$ | (1,833.2) | 58.4\% | (450.1) | (667.6) | 48.3\% |
| Car sales for fleet renewal - Fleet Rental | (237.3) | (214.1) | (276.3) | (286.7) | (279.4) | -2.5\% | (211.1) | (260.8) | 23.5\% | (61.2) | (110.2) | 80.1\% |
| Total Car sales for fleet renewal (book value) | $(1,305.8)$ | ( $1,486.0)$ | $(1,704.7)$ | $(1,683.0)$ | $(2,006.9)$ | 19.2\% | $(1,368.5)$ | $(2,094.0)$ | 53.0\% | (511.3) | (777.8) | 52.1\% |
| Total costs | $(1,936.6)$ | $(2,192.1)$ | $(2,480.6)$ | $(2,499.6)$ | $(2,917.7)$ | 16.7\% | $(2,024.6)$ | $(2,893.5)$ | 42.9\% | (746.1) | $(1,085.5)$ | 45.5\% |
| Gross profit | 1,230.1 | 1,314.1 | 1,411.6 | 1,428.4 | 1,521.6 | 6.5\% | 1,108.7 | 1,355.3 | 22.2\% | 377.1 | 477.9 | 26.7\% |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising, promotion and selling: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (93.3) | (103.5) | (117.8) | (127.9) | (148.6) | 16.2\% | (102.5) | (138.2) | 34.8\% | (36.7) | (53.4) | 45.5\% |
| Franchising | (0.1) | (0.1) | (0.8) | (0.6) | (0.6) | 0.0\% | (0.4) | (1.0) | 1.50 | (0.1) | (0.3) | 200.0\% |
| Total car rental and Franchising | (93.4) | (103.6) | (118.6) | (128.5) | (149.2) | 16.1\% | (102.9) | (139.2) | 35.3\% | (36.8) | (53.7) | 45.9\% |
| Fleet Rental | (11.6) | (14.4) | (15.1) | (18.2) | (14.0) | -23.1\% | (10.5) | (13.4) | 27.6\% | (3.4) | (4.2) | 23.5\% |
| Car sales for fleet renewal | (150.6) | (162.1) | (172.3) | (191.1) | (191.6) | 0.3\% | (138.9) | (164.7) | 18.6\% | (48.8) | (55.3) | 13.3\% |
| Total advertising, promotion and selling | (255.6) | (280.1) | (306.0) | (337.8) | (354.8) | 5.0\% | (252.3) | (317.3) | 25.8\% | (89.0) | (113.2) | 27.2\% |
| General, administrative and other expenses | (98.9) | (117.5) | (135.8) | (155.8) | (151.2) | -3.0\% | (111.8) | (131.6) | 17.7\% | (36.0) | (53.9) | 49.7\% |
| Total Operating expenses | (354.5) | (397.6) | (441.8) | (493.6) | (506.) | 2.5\% | (364.1) | (448.9) | 23.3\% | (125.) | (167.1) | 33.7\% |
| Depreciation expenses: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cars depreciation: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (212.7) | (85.8) | (78.1) | (38.9) | (87.8) | 125.7\% | (56.0) | (88.2) | 57.5\% | (26.4) | (29.7) | 12.5\% |
| Fleet Rental | (164.2) | (143.2) | (129.3) | (124.7) | (118.5) | -5.0\% | (90.8) | (82.0) | -9.7\% | (28.3) | (28.5) | 0.7\% |
| Total cars depreciation expenses | (376.9) | (229.0) | (207.4) | (163.6) | (206.3) | 26.1\% | (146.8) | (170.2) | 15.9\% | (54.7) | (58.2) | 6.4\% |
| Other assets depreciation and amortization | (32.9) | (35.4) | (35.7) | (35.7) | (38.2) | 7.0\% | (28.7) | (28.3) | -1.4\% | (9.6) | (10.2) | 6.3\% |
| Total depreciation and amortization expenses | (409.8) | (264.4) | (243.1) | (199.3) | (244.5) | 22.7\% | (175.5) | (198.5) | 13.1\% | (64.3) | (68.4) | 6.4\% |
| Operating profit before financial results and taxes (EBIT) | 465.8 | 652.1 | 726.7 | 735.5 | 771.1 | 4.8\% | 569.1 | 707.9 | 24.4\% | 187.8 | 242.4 | 29.1\% |
| Financial expenses, net: |  |  |  |  |  |  |  |  |  |  |  |  |
| Expense | (199.3) | (187.1) | (276.4) | (370.1) | (445.5) | 20.4\% | (329.7) | (380.9) | 15.5\% | (112.7) | (131.3) | 16.5\% |
| Income | 60.6 | 76.5 | 125.3 | 167.4 | 202.0 | 20.7\% | 158.9 | 159.6 | 0.4\% | 59.0 | 51.9 | -12.0\% |
| Financial (expenses) revenues, net | (138.7) | (110.6) | (151.1) | (202.7) | (243.5) | 20.1\% | (170.8) | (221.3) | 29.6\% | (53.7) | (79.4) | 47.9\% |
| Income before tax and social contribution | 327.1 | 541.5 | 575.6 | 532.8 | 527.6 | -1.0\% | 398.3 | 486.6 | 22.2\% | 134.1 | 163.0 | 21.60 |
| Income tax and social contribution | (86.2) | (157.2) | (165.0) | (130.4) | (118.3) | -9.3\% | (93.4) | (113.9) | 21.9\% | (30.2) | (39.8) | 31.80 |
| Net income for the period | 240.9 | 384.3 | 410.6 | 402.4 | 409.3 | 1.7\% | 304.9 | 372.7 | 22.2\% | 103.9 | 123.2 | 18.6\% |
| EBITDA | 875.6 | 916.5 | 969.8 | 934.8 | 1,015.6 | 8.6\% | 744.6 | 906.4 | 21.7\% | 252.1 | 310.8 | 23.3\% |
| EBIT | 465.8 | 652.1 | 726.7 | 735.5 | 771.1 | 4.8\% | 569.1 | 707.9 | 24.4\% | 187.8 | 242.4 | 29.1\% |
| Consolidated EBIT Margin | 28.3\% | 37.1\% | 38.8\% | 39.1\% | 36.8\% | -2.3p.p. | 37.3\% | 38.8\% | 1.5p.p. | 35.4\% | 36.5\% | 1.0p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 812.1 | 817.3 | 849.6 | 785.3 | 887.8 | 13.1\% | 653.8 | 695.1 | 6.3\% | 223.1 | 191.3 | -14.3\% |
| EBITDA Margin | 49.3\% | 46.5\% | 45.3\% | 41.7\% | 42.3\% | 0.6p.p. | 42.9\% | 38.1\% | -4.8p.p. | 42.1\% | 28.8\% | 13.3p.p. |
| Used Car Sales (Seminovos) EBITDA | 63.5 | 99.2 | 120.2 | 149.5 | 127.7 | -14.6\% | 90.8 | 151.3 | 66.6\% | 29.0 | 59.5 | 105.2\% |
| EBITDA Margin | 4.2\% | 5.7\% | 6.0\% | 7.3\% | 5.5\% | -1.8p.p. | 5.6\% | 6.2\% | 0.6p.p. | 4.9\% | 6.6\% | 1.7p.p. |

${ }^{*}$ ) Gross revenues are net of discounts and cancellations.
17.5 - Table 5 - Operating data

| SELECTED OPERATING DATA | 2012 | 2013 | 2014 | 2015 | 2016 | Var. | 9M16 | 9M17 | Var. | 3Q16 | 3Q17 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 53,548 | 59,094 | 61,525 | 62,513 | 70,185 | 12.3\% | 66,642 | 87,016 | 30.6\% | 70,586 | 97,187 | 37.7\% |
| Fleet Rental | 30,357 | 31,188 | 30,778 | 31,676 | 31,908 | 0.7\% | 31,546 | 35,216 | 11.6\% | 31,889 | 37,818 | 18.6\% |
| Total | 83,905 | 90,282 | 92,303 | 94,189 | 102,093 | 8.4\% | 98,188 | 122,232 | 24.5\% | 102,475 | 135,005 | 31.7\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 37,932 | 39,475 | 42,999 | 43,315 | 51,515 | 18.9\% | 49,437 | 64,536 | 30.5\% | 53,130 | 72,200 | 35.9\% |
| Fleet Rental | 29,444 | 30,121 | 28,787 | 30,280 | 31,222 | 3.1\% | 30,809 | 34,013 | 10.4\% | 31,242 | 36,009 | 15.3\% |
| Total | 67,376 | 69,596 | 71,786 | 73,595 | 82,737 | 12.4\% | 80,246 | 98,549 | 22.8\% | 84,372 | 108,209 | 28.3\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 7.8 | 7.2 | 7.2 | 7.4 | 7.9 | 6.8\% | 8.3 | 6.7 | -19.3\% | 7.6 | 6.4 | -15.8\% |
| Fleet Rental | 16.8 | 18.6 | 18.0 | 16.7 | 18.0 | 7.8\% | 17.8 | 18.5 | 3.9\% | 18.1 | 17.5 | -3.3\% |
| Average age of total operating fleet | 11.0 | 11.1 | 10.0 | 10.6 | 11.0 | 3.8\% | 11.5 | 10.3 | -10.4\% | 11.0 | 9.8 | -10.9\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 65,086 | 70,717 | 77,573 | 76,755 | 94,156 | 22.7\% | 87,897 | 127,221 | 44.7\% | 87,897 | 127,221 | 44.7\% |
| Fleet Rental | 32,104 | 32,809 | 34,312 | 33,948 | 34,960 | 3.0\% | 34,437 | 44,655 | 29.7\% | 34,437 | 44,655 | 29.7\% |
| Total | 97,190 | 103,526 | 111,885 | 110,703 | 129,116 | 16.6\% | 122,334 | 171,876 | 40.5\% | 122,334 | 171,876 | 40.5\% |
| Managed fleet at end period - Fleet Rental | 162 | 30 | 267 | 207 | 145 | -30.0\% | 108 | 116 | 7.4\% | 108 | 116 | 7.4\% |
| Fleet investment (R\$ million) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,227.2 | 1,634.5 | 1,909.1 | 1,773.1 | 2,782.2 | 56.9\% | 1,830.9 | 3,366.5 | 83.9\% | 907.3 | 1,656.7 | 82.6\% |
| Fleet Rental | 386.4 | 389.7 | 571.2 | 502.0 | 503.4 | 0.3\% | 378.4 | 660.6 | 74.6\% | 169.6 | 264.3 | 55.8\% |
| Total | 1,613.6 | 2,024.2 | 2,480.3 | 2,275.1 | 3,285.6 | 44.4\% | 2,209.3 | 4,027.1 | 82.3\% | 1,076.9 | 1,921.0 | 78.4\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 13,886.3 | 14,414.7 | 15,696.2 | 15,815.8 | 18,864.8 | 19.3\% | 13,551.1 | 17,632.5 | 30.1\% | 4,887.3 | 6,638.9 | 35.8\% |
| Rental days for Fleet Rental replacement senvice | (137.5) | (173.0) | (280.2) | (249.7) | (202.4) | -18.9\% | (154.5) | (171.3) | 10.9\% | (40.9) | (51.7) | 26.4\% |
| Car Rental - Net | 13,748.8 | 14,241.7 | 15,416.0 | 15,566.1 | 18,662.4 | 19.9\% | 13,396.6 | 17,461.2 | 30.3\% | 4,846.4 | 6,587.2 | 35.9\% |
| Fleet Rental | 10,600.7 | 10,843.7 | 10,363.3 | 10,900.9 | 11,240.0 | 3.1\% | 8,318.4 | 9,183.5 | 10.4\% | 2,811.8 | 3,240.8 | 15.3\% |
| Total | 24,349.5 | 25,085.4 | 25,779.3 | 26,467.0 | 29,902.4 | 13.0\% | 21,715.0 | 26,644.7 | 22.7\% | 7,658.2 | 9,828.0 | 28.3\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 3,972.4 | 1,452.4 | 1,270.0 | 622.1 | 1,251.2 | 101.1\% | 1,120.7 | 1,351.4 | 20.6\% | 1,494.0 | 1,222.6 | -18.2\% |
| Fleet Rental | 5,408.2 | 4,592.3 | 4,202.1 | 3,935.2 | 3,714.0 | -5.6\% | 3,835.9 | 3,105.1 | -19.1\% | 3,549.7 | 3,012.6 | -15.1\% |
| Total | 4,491.9 | 2,537.1 | 2,247.7 | 1,736.3 | 2,020.9 | 16.4\% | 1,993.1 | 1,856.6 | -6.8\% | 2,133.7 | 1,724.0 | -19.2\% |
| Average annual revenues per operating car ( $\mathrm{R} \$$ thousand) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 20.4 | 19.7 | 20.9 | 20.1 | 20.3 | 1.0\% | 20.6 | 19.6 | -4.9\% | 20.4 | 19.3 | -5.4\% |
| Fleet Rental | 17.5 | 18.2 | 18.3 | 18.9 | 20.1 | 6.3\% | 20.0 | 20.1 | 0.5\% | 20.2 | 19.7 | -2.5\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental (**) | 82.36 | 84.85 | 87.71 | 84.56 | 79.67 | -5.8\% | 80.10 | 75.66 | -5.5\% | 77.65 | 74.09 | -4.6\% |
| Fleet Rental | 51.59 | 53.83 | 56.16 | 56.08 | 58.23 | 3.8\% | 58.03 | 59.35 | 2.3\% | 58.43 | 58.93 | 0.9\% |
| Utilization rate: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 70.8\% | 66.8\% | 69.9\% | 69.3\% | 73.4\% | 4.1p.p. | 74.2\% | 74.2\% | 0.0p.p. | 75.3\% | 74.3\% | -1.0p.p. |
| Fleet Rental | 97.0\% | 96.6\% | 93.5\% | 95.6\% | 97.9\% | 2.3p.p. | 97.7\% | 96.6\% | -1.1p.p. | 98.0\% | 95.2\% | -2.8p.p. |
| Number of cars purchased - consolidated | 58,655 | 69,744 | 79,804 | 64,032 | 87,833 | 37.2\% | 59,912 | 100,109 | 67.1\% | 28,903 | 49,051 | 69.7\% |
| Average price of cars purchased (R\$ thsd) - consolidated | 27.51 | 29.02 | 31.08 | 35.53 | 37.41 | 5.3\% | 36.88 | 40.23 | 9.1\% | 37.26 | 39.16 | 5.1\% |
| Numbers of cars sold - consolidated | 56,644 | 62,641 | 70,621 | 64,305 | 68,449 | 6.4\% | 47,566 | 64,451 | 35.5\% | 17,379 | 23,941 | 37.8\% |
| Average price of cars sold (RS thsd) (*) - consolidated | 24.24 | 25.36 | 25.90 | 28.54 | 31.23 | 9.4\% | 30.72 | 34.89 | 13.6\% | 31.13 | 35.03 | 12.5\% |

${ }^{( }$) Net of SG\&A expenses related to the sale of cars deactivated for fleet renewal.
(**) Not included the rentals for Fleet Rental Division.

## 18 - Consolidated financial statements - IFRS - R\$/million

| ASSETS | 2012 | 2013 | 2014 | 2015 | 2016 | 9 M 17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |  |  |
| Cash and cash equivalents | 823.9 | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,939.4 |
| Trade accounts receivable | 361.1 | 408.3 | 459.6 | 486.1 | 424.5 | 507.1 |
| Derivative financial instruments - swap | - | - | - | - | 2.2 | - |
| Other current assets | 50.0 | 57.9 | 94.6 | 102.6 | 115.0 | 145.3 |
| Decommissioning cars to fleet renewal | 13.3 | 16.5 | 18.3 | 31.8 | 8.8 | 88.3 |
| Total current assets | 1,248.3 | 1,493.4 | 1,962.7 | 2,005.6 | 2,242.8 | 2,680.1 |
| NON CURRENT ASSETS: |  |  |  |  |  |  |
| Long-term assets: |  |  |  |  |  |  |
| Marketable securities | - | - | 92.5 | - | - |  |
| Derivative financial instruments - swap | - | - | - | 45.6 | 7.4 | 17.6 |
| Trade accounts receivable | 4.0 | 7.1 | 3.2 | 4.7 | 3.2 | 2.9 |
| Escrow deposit | 23.0 | 38.1 | 41.9 | 52.9 | 60.1 | 82.7 |
| Deferred income tax and social contribution | 24.5 | 32.4 | - | - | - | 44.2 |
| Investments in restricted accounts | - | - | - | - | - | 40.0 |
| Other non current assets | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 3.9 |
| Total long-term assets | 51.6 | 77.7 | 137.7 | 103.3 | 70.8 | 191.3 |
| Property and equipment |  |  |  |  |  |  |
| Cars | 2,534.3 | 2,781.4 | 3,278.0 | 3,610.9 | 4,614.8 | 6,500.3 |
| Other | 171.0 | 166.1 | 203.9 | 314.1 | 405.8 | 537.7 |
| Intangible: |  |  |  |  |  |  |
| Software and others | 36.2 | 47.3 | 60.3 | 67.1 | 61.1 | 56.3 |
| Goodwill on acquisition of investments | 4.5 | 12.3 | 22.0 | 22.0 | 22.0 | 36.2 |
| Total non current assets | 2,797.6 | 3,084.8 | 3,701.9 | 4,117.4 | 5,174.5 | 7,321.8 |
| TOTAL ASSETS | 4,045.9 | 4,578.2 | 5,664.6 | 6,123.0 | 7,417.3 | 10,001.9 |


| LIABILITIES AND SHAREHOLDERS' EQUITY | 2012 | 2013 | 2014 | 2015 | 2016 | 9M17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |  |  |
| Trade accounts payable | 356.2 | 460.5 | 828.4 | 690.6 | 910.9 | 1,652.6 |
| Social and labor obligations | 53.2 | 73.9 | 86.3 | 85.6 | 95.0 | 103.7 |
| Loans, financing and debentures | 210.1 | 275.4 | 300.9 | 422.4 | 654.6 | 547.0 |
| Derivative financial instruments - swap | - | - | - | - | - | 6.6 |
| Income tax and social contribution | 26.0 | 35.2 | 41.3 | 28.3 | 23.0 | 29.7 |
| Dividends and interest on own capital | 18.7 | 53.1 | 59.2 | 29.3 | 39.7 | 34.9 |
| Other current liabilities | 70.0 | 78.6 | 82.3 | 99.9 | 118.5 | 113.0 |
| Total current liabilities | 734.2 | 976.7 | 1,398.4 | 1,356.1 | 1,841.7 | 2,487.5 |
| NON CURRENT LIABILITIES: |  |  |  |  |  |  |
| Loans, financing and debentures | 1,845.0 | 2,068.1 | 2,411.6 | 2,596.9 | 3,131.3 | 4,632.5 |
| Derivative financial instruments - swap | - | - | - | - | - | 9.0 |
| Provisions | 35.2 | 50.9 | 69.9 | 68.3 | 63.1 | 95.8 |
| Deferred income taxand social contribution | 76.8 | 111.8 | 106.0 | 141.6 | 171.9 | 213.8 |
| Restricted Obligations | - | - | - | - | - | 40.0 |
| Other non current liabilities | 30.0 | 29.5 | 23.2 | 18.5 | 12.3 | 11.5 |
| Total non current liabilities | 1,987.0 | 2,260.3 | 2,610.7 | 2,825.3 | 3,378.6 | 5,002.6 |
| Total liabilities | 2,721.2 | 3,237.0 | 4,009.1 | 4,181.4 | 5,220.3 | 7,490.1 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |  |  |
| Capital | 601.7 | 976.7 | 976.7 | 976.7 | 976.7 | 1,500.0 |
| Capital Reserves | 48.0 | 30.2 | 40.4 | 35.9 | 34.0 | 96.2 |
| Earnings Reserves | 675.0 | 334.3 | 638.4 | 929.0 | 1,186.3 | 915.6 |
| Total shareholders' equity | 1,324.7 | 1,341.2 | 1,655.5 | 1,941.6 | 2,197.0 | 2,511.8 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 4,045.9 | 4,578.2 | 5,664.6 | 6,123.0 | 7,417.3 | 10,001.9 |

## 19 - Consolidated financial statements - Income statements and reconciliations - R\$/million

In order to preserve the comparability of this quarter's financials to previous quarters, we present below the consolidated financial statements with the 3Q17 and 9M17 adjusted by the one-time costs (non-recurring costs and expenses related to the acquisition of Hertz Brasil on 09/01/2017 and the integration of 17 franchised branches).

| STATEMENT OF INCOME | 2012 | 2013 | 2014 | 2015 | 2016 | 9 M 17 | $9 \mathrm{M17}$ <br> Adjusted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net revenues | 3,166.7 | 3,506.2 | 3,892.2 | 3,928.0 | 4,439.3 | 4,248.8 | 4,248.8 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |
| Direct costs | $(1,936.6)$ | $(2,192.1)$ | $(2,480.6)$ | $(2,499.6)$ | (2,917.7) | $(2,893.5)$ | $(2,878.7)$ |
| Selling, general, administrative and other expenses | (354.5) | (397.6) | (441.8) | (493.6) | (506.0) | (448.9) | (442.2) |
| Cars depreciation | (376.9) | (229.0) | (207.4) | (163.6) | (206.3) | (170.2) | (170.2) |
| Other assets depreciation and amortization | (32.9) | (35.4) | (35.7) | (35.7) | (38.2) | (28.3) | (28.3) |
| Total costs and expenses | $(2,700.9)$ | $(2,854.1)$ | $(3,165.5)$ | $(3,192.5)$ | $(3,668.2)$ | $(3,540.9)$ | $(3,519.4)$ |
| Income before financial results and taxes (EBIT) | 465.8 | 652.1 | 726.7 | 735.5 | 771.1 | 707.9 | 729.4 |
| FINANCIAL EXPENSES, NET | (138.7) | (110.6) | (151.1) | (202.7) | (243.5) | (221.3) | (221.3) |
| Income before taxes | 327.1 | 541.5 | 575.6 | 532.8 | 527.6 | 486.6 | 508.1 |
| INCOME TAX AND SOCIAL CONTRIBUTION |  |  |  |  |  |  |  |
| Current | (106.5) | (130.1) | (139.5) | (94.8) | (88.0) | (88.0) | (93.2) |
| Deferred | 20.3 | (27.1) | (25.5) | (35.6) | (30.3) | (25.9) | (25.9) |
|  | (86.2) | (157.2) | (165.0) | (130.4) | (118.3) | (113.9) | (119.1) |
| Net income | 240.9 | 384.3 | 410.6 | 402.4 | 409.3 | 372.7 | 389.0 |

20 - Statements of Cash Flows - R\$/million

| CONSOLIDATED CASH FLOW | 2012 | 2013 | 2014 | 2015 | 2016 | 9M17 | 9M17 <br> Adjusted |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |  |  |  |
| Net income | 240.9 | 384.3 | 410.6 | 402.4 | 409.3 | 372.7 | 389.0 |
| Adjustments to reconcile net income and cash and cash equivalents provided by operating activities: |  |  |  |  |  |  |  |
| Depreciation and amortization | 409.8 | 264.4 | 243.2 | 199.3 | 244.5 | 198.5 | 198.5 |
| Net book value of vehicles written off | 1,360.2 | 1,543.8 | 1,777.0 | 1,769.1 | 2,102.5 | 2,178.8 | 2,178.8 |
| Deferred income tax and social contribution | (20.3) | 27.1 | 25.5 | 35.6 | 30.3 | 25.9 | 25.9 |
| Other | 21.8 | 33.7 | 32.0 | 17.3 | 26.9 | 43.2 | 43.2 |
| (Increase) decrease in assets: |  |  |  |  |  |  |  |
| Trade receivable | (14.6) | (54.7) | (49.9) | (36.6) | 56.8 | (66.0) | (66.0) |
| Purchases of cars (see supplemental disclosure below) | $(1,735.7)$ | $(1,939.4)$ | $(2,150.2)$ | $(2,399.6)$ | $(3,098.9)$ | $(3,291.4)$ | $(3,291.4)$ |
| Escrow deposits | 0.7 | (15.1) | (5.7) | (15.3) | (7.2) | (17.0) | (17.0) |
| Taxes recoverable | (11.4) | (20.3) | (43.4) | (5.2) | (6.0) | 3.0 | 3.0 |
| Prepaid expenses | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (23.1) | (23.1) |
| Other assets | 8.5 | 6.1 | (5.7) | (1.3) | (3.6) | (2.8) | (2.8) |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |
| Accounts payable (except car manufacturers) | (15.6) | 14.6 | 33.5 | (16.7) | 29.6 | (5.1) | (5.1) |
| Social and labor obligations | (5.5) | 20.7 | 12.4 | (0.5) | 9.4 | 1.9 | 1.9 |
| Income tax and social contribution | 106.5 | 130.1 | 139.5 | 94.8 | 88.0 | 88.0 | 93.2 |
| Interest on loans, financing, debentures and sw aps of fixed rates | 195.9 | 181.6 | 281.7 | 406.6 | 438.1 | 363.3 | 363.3 |
| Insurance premium | 15.8 | 4.0 | (0.6) | 4.4 | 8.6 | 4.3 | 4.3 |
| Other liabilities | 16.0 | 1.1 | (5.4) | 5.9 | (19.5) | (15.1) | (15.1) |
| Cash provided by (used in) operating activities | 573.0 | 582.0 | 694.5 | 460.2 | 308.8 | (140.9) | (119.4) |
| Income tax and social contribution paid | (100.9) | (108.5) | (113.1) | (110.7) | (93.3) | (81.7) | (81.7) |
| Interest on loans, financing and debentures paid(*) | (190.6) | (152.0) | (328.0) | (352.9) | (442.3) | (316.7) | (316.7) |
| Net cash provided by (used in) operating activities | 281.5 | 321.5 | 253.4 | (3.4) | (226.8) | (539.3) | (517.8) |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |  |  |  |
| (Investments) withdraw in marketable securities | 0.0 | 0.0 | (92.6) | 92.6 | 0.0 | 0.0 | 0.0 |
| Acquisition of investment, goodw ill and fair value surplus | 0.0 | (12.5) | (14.4) | 0.0 | 0.0 | (337.7) | (337.7) |
| Purchases of other property and equipment and addition of intangible assets | (80.8) | (41.5) | (87.3) | (153.0) | (126.6) | (154.8) | (154.8) |
| Net cash provided by (used in) investing activities | (80.8) | (54.0) | (194.3) | (60.4) | (126.6) | (492.5) | (492.5) |
| CASH FLOWS FROM FINANCING ACTVITIES: |  |  |  |  |  |  |  |
| Loans and financings: |  |  |  |  |  |  |  |
| Proceeds | 125.9 | 112.6 | 499.1 | 747.1 | 266.3 | 867.4 | 867.4 |
| Repayment | (359.9) | (129.4) | (490.4) | (368.4) | (297.9) | (420.9) | (420.9) |
| Debentures |  |  |  |  |  |  |  |
| Proceeds | 300.2 | 496.3 | 497.3 | 496.8 | 943.4 | 1,195.7 | 1,195.7 |
| Repayment | (90.6) | (220.7) | (90.8) | (668.0) | (105.0) | (287.5) | (287.5) |
| Treasury shares (acquired)/ sold | 0.0 | (36.8) | 0.0 | (27.5) | (25.0) | 2.1 | 2.1 |
| Exercise of stock options w ith treasury shares, net | 21.9 | 12.8 | 5.5 | 18.0 | 18.2 | 47.9 | 47.9 |
| Dividends paid | (26.3) | (255.1) | (38.6) | (44.7) | (1.0) | 0.0 | 0.0 |
| Interest on own capital | (59.0) | (60.4) | (61.7) | (94.6) | (138.4) | (125.8) | (125.8) |
| Net cash provided by (used in) financing activities | (87.8) | (80.7) | 320.4 | 58.7 | 660.6 | 1,278.9 | 1,278.9 |
|  |  |  |  |  |  |  |  |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR | 112.9 | 186.8 | 379.5 | (5.1) | 307.2 | 247.1 | 268.6 |
| Cash flow without incurred one-time costs Hertz and franchisees | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (21.5) |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR AFTER ONE TIME COSTS | 112.9 | 186.8 | 379.5 | (5.1) | 307.2 | 247.1 | 247.1 |
|  |  |  |  |  |  |  |  |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR | 711.0 | 823.9 | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,692.3 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 823.9 | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,939.4 | 1,939.4 |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | 112.9 | 186.8 | 379.5 | (5.1) | 307.2 | 247.1 | 247.1 |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |  |  |
| Cash paid during the period for cars acquisition |  |  |  |  |  |  |  |
| Cars acquisition in the year/period - renew al | $(1,563.3)$ | $(1,819.7)$ | $(2,197.7)$ | (2,278.4) | $(2,563.6)$ | $(2,594.6)$ | $(2,594.6)$ |
| Cars acquisition in the year/period - grow th | (55.5) | (209.4) | (286.9) | 0.0 | (726.0) | $(1,435.5)$ | $(1,435.5)$ |
| Suppliers - automakers: |  |  |  |  |  |  |  |
| Balance at the end of the year | 288.4 | 378.1 | 712.5 | 591.3 | 782.0 | 1,520.8 | 1,520.8 |
| Balance at the beginning of the year | (405.3) | (288.4) | (378.1) | (712.5) | (591.3) | (782.1) | (782.1) |
| Cash paid for cars purchased | $(1,735.7)$ | $(1,939.4)$ | (2,150.2) | $(2,399.6)$ | $(3,098.9)$ | $(3,291.4)$ | $(3,291.4)$ |

(*) In 2014, R\$90.0 million interest w as paid due to the settlement of one operation. The interest $w$ as accrued over many years.

## 21 - Glossary and other information

- Adjusted: financials have been recalculated to exclude the impact of incurred one-time costs related with the acquisition of Hertz Brasil and the integration of 17 franchised branches.
-Average Rented Fleet: In the car rental division it is the number of daily rentals in the period divided by the number of days in the period.
-CAGR: Compounded average growth rate.
-CAPEX: Capital expenditure.
-Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of average discount and selling cost. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental Division, depreciation method used is linear. In the Fleet Rental Division, depreciation is recorded according to the sum of the years' digits (SOYD) method, which better reflects the consumption pattern of the economic benefits that decrease during the cars' useful life. The residual value is the estimated sale price net of the estimated selling expense.
-Depreciated cost of used cars sales (book value): consists of the acquisition value of vehicles, depreciated up to the date of sale, less the technical discount. The technical discount is the discount given to the buyer for any required repairs that were not made. These repair costs are recorded as a charge to operating costs and as a credit to cost of cars sold.
-EBITDA: EBITDA is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization and exhaustions, as defined by CVM instruction 527/12.
-EBITDA Margin: EBITDA divided by the net revenues.
-EBIT: EBIT is the net income of the period added by the income tax and net financial expenses.
-EBIT Margin: EBIT divided by the net revenues.
-IPI tax: Tax over industrialized products. In May, 2012 Government announced an IPI tax exemption valid initially up to August, 2012, however, successively extended in 2012. In 2013 IPI tax for compact cars was increased to $2 \%$ and was kept at this level until December 2014. On January 1, 2015 the tax was fully reinstated. Those measures aim at incentivizing the automotive industry by stimulating demand, since the tax reduction tends to be passed on to the final consumer.
-Net debt: Short and long term debts minus cash and cash equivalents. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
-Net (Divestment) Investment in cars: capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
-NOPAT: Net operating profit after tax.
-One-time costs: non-recurring costs and expenses related to the acquisition of Hertz's operations in Brazil and the integration of 17 franchised branches.
- Operating Fleet: Operating fleet is comprised by the cars that are at the rental locations, either rented or not, under maintenance, as well as cars in transit from OEMs to car rental locations and those being prepared for sale, and not yet delivered to the Seminovos stores.
- Utilization Rate: It is the number of rental days of the period divided by the operating fleet. It is a Company's measure and cannot be compared with similar terms used by other companies.
- ROIC: Return on invested capital.


## 22-3Q17 Results Conference Call

Date: Tuesday, November 7, 2017.<br>Portuguese (with simultaneous translation to English)<br>12:00 p.m. (BR time)<br>09:00 a.m. (Eastern time)<br>Dial-in Phone Numbers<br>Participants in Brazil: +55 (11) 3193-1001 / +55 (11) 2820-4001<br>Participants in other countries: +1 786 924-6977 / +1 888 700-0802<br>Code: Localiza<br>Replay: +55 (11) 3193-1012 / +55 (11) 2820-4012<br>Portuguese code: 1247312\#<br>English code: 5460420\#<br>Replay available from November 7 to November 13, 2017.

For further investor relations information, please visit the investor relations section of the website at www.localiza.com/ir. IR Contact: (55 31) 3247-7024 - ri@localiza.com. Interface information: +55 (31)3211-7520.

This release contains summarized information, with no intention of being complete and must not be considered by shareholders or potential investors as an investment recommendation. Information on Localiza, its activities, its economic and financial situation and the inherent risks associated with its business, as well its financial statements, can be obtained from Localiza's website (www.localiza.com/ir).


[^0]:    ${ }^{1}$ The difference of 192 cars when compared to the 4,813 figure disclosed in the material fact released on August 31, 2017 refers to the stolen cars that were provisioned on Hertz Brasil's balance sheet and were written-off after the acquisition.

[^1]:    ${ }^{2}$ The difference of 32 cars when compared to the 3,573 figure disclosed in the material fact released on August 31, 2017 refers to the stolen cars that were provisioned on Hertz Brasil's balance sheet and were written-off after the acquisition.

[^2]:    ${ }^{3}$ The difference of 224 cars when compared to the 8,386 figure disclosed in the material fact released on August 31, 2017 refers to the stolen cars that were provisioned on Hertz Brasil's balance sheet and were written-off after the acquisition.

