

BYLAWS

OF

LOJAS RENNER S.A.

Approved in the EGM at 04.30.2019

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OF
LOJAS RENNER S.A.**

**CHAPTER I
NAME, HEADQUARTERS, PURPOSE AND TERM**

Article 1 - LOJAS RENNER S.A. is a joint-stock Company ruled by these present Bylaws and by applicable legislation.

Paragraph 1 – With the admission of the Company to the Novo Mercado of B3 S.A. – Brasil, Bolsa, Balcão (“B3”), the Company, its shareholders, including the controlling shareholders, managers and members of the Fiscal Council, when installed, are subject to the provisions of the Novo Mercado Regulations.

Paragraph 2 – The provisions of the Novo Mercado Regulations shall prevail over the provisions stated on these Bylaws.

Article 2 - The Company’s headquarters and jurisdiction are located in the City of Porto Alegre, State of Rio Grande do Sul, at Av. Joaquim Porto Villanova, 401, Jardim do Salso, CEP 91410-400.

Sole Paragraph - The Company may install, close and change address of branches, agencies, warehouses, offices and any other establishments in the country or overseas by the Board of Executive Officers’ resolution.

Article 3 - The Company is engaged in:

- (a) the marketing of clothing goods, as well as the marketing of fragrances, cosmetics, hygiene products, correlatos, watches, home appliances, sport items, toys, electric and electronic items and other items of department stores;
- (b) the import and export of goods mentioned in the items above;
- (c) the rendering of travel agency services, tourism operator and related services;
- (d) the rendering of credit card services;
- (e) the rendering of debts and titles collection for and on behalf of third parties;
- (f) the rendering of data processing services;
- (g) the rendering of control and financed sale processing;
- (h) the participation in the corporate capital of other companies;
- (i) the ownership and maintenance of trademarks and patents; and
- (j) the intermediation of financial services, such as personal loans, capitalization bonds and insurance brokerage.

Article 4 - The Company’s term is indeterminate.

**CHAPTER II
CAPITAL STOCK**

Article 5º - The total subscribed and paid up capital stock of the Company is R\$ 3,749,522,796.96 (three billion, seven hundred and forty-nine million, five hundred and twenty-two thousand, seven hundred and ninety-six reais and ninety-six cents), divided into 792,026,948 (seven hundred and ninety-two million, twenty-six thousand, nine hundred and forty-eight) common shares, all nominative, book entry and with no par value.

Sole Paragraph - Each one of the branches, not only the stores but also distribution centers (warehouses), shall be allocated the capital of R\$ 1,000.00 (one thousand Reais).

Article 6 - The Company is hereby authorized to increase its capital up to the limit of 1,361,250,000 (one billion, three hundred and sixty-one million, two hundred and fifty thousand) common shares.

Paragraph 1 - Within the limits authorized by this Article, the Company, by means of Board of Directors’ resolution, may increase its capital stock, regardless of Bylaws amendment. The Board of Directors shall define the issuance conditions, including price and term for payment of subscribed shares.

Paragraph 2 - Within the limit of authorized capital, the Board of Directors may resolve on the issuance of subscription bonus.

Paragraph 3 - Within the limit of capital authorized and pursuant to the plans approved by the General Meeting, the Board of Directors may grant call option, restricted stock or share subscription to its managers, executives, employees and service providers, as well as managers, executives, employees and service providers, of other companies directly or indirectly controlled by the Company, without preemptive right for shareholders.

Paragraph 4 - It is void to the Company issue preferred shares and beneficiary parties.

Paragraph 5 - Every shareholder or group of shareholders shall disclose, upon communication to the Company, which shall contain the information provided in the regulations in force, the acquisition of shares that, in addition to those shares already held by it, exceeds the amount equivalent to 5%, 10%, 15%, and successively, of the Company’s

capital, as well as, each time its participation in the capital stock is reduced in amount equivalent to 5% of the total shares issued by the Company. The holders of convertible debentures, bonus of subscription, restricted stock and call option of shares securing that their holders acquire the quantity provided for herein shall also have such obligation. The violation of the provisions set forth in this Article shall entail the application of penalties provided for in article 120 of Law 6.404/76 to violator(s).

Article 7 - The capital stock shall be exclusively represented by common shares and each common share shall correspond to the right to one vote in General Meeting's decisions, except for the provisions in Paragraph 2 of the Article 10 hereof.

Article 8 - All the Company's shares shall be book-entry and shall be held in deposit account, with financial institutional authorized by the Securities and Exchange Commission of Brazil ("CVM"), on behalf of its titleholders.

Sole Paragraph - The transfer and registering costs, as well as cost of service related to the book-entry shares may be directly charged to shareholder by a depositary institution, as to be defined in bookkeeping agreement for the shares.

Article 9 - Upon the Board of Directors' discretion, the preemptive right in the issuance of shares, debentures convertible into shares and subscription bonus may be excluded, as well as reduced the term for its exercise, the placement of which is made through the sale at stock exchange or through public subscription, or even by means of share swap in a public offering for acquisition of Power of Control, (as defined in Paragraph 1 of the Article 39 hereof) under the terms set forth by law, within the limit of authorized capital.

CHAPTER III GENERAL MEETING

Article 10 - The General Meeting shall meet ordinarily once a year and extraordinarily, when duly called under the terms of Law 6,404, dated December 15, 1976 and further amendments ("Brazilian Corporate Law") or of these Bylaws.

Paragraph 1 - General Meeting's resolutions shall be taken by absolute majority vote.

Paragraph 2 - The General Meeting resolving on the deregistering as a publicly-held Company, shall be called, at least, thirty (30) days in advance.

Paragraph 3 - The resolution on the alteration or exclusion of Article 40 hereof shall be taken by the absolute majority of attending votes, computing one single vote per shareholder, irrespective of their interest in the capital stock, as provided for by paragraph 1 of the Article 110 of the Brazilian Corporate Law.

Paragraph 4 - The General Meeting only may resolve on issues of the agenda, included in the respective call notice, being prohibited the inclusion of generic headings, save exceptions provided for by the Brazilian Corporate Law.

Paragraph 5 - The Company shall initiate the registration of shareholders to take part in the General Meeting, with at least 72 (seventy two) hours in advance, being incumbent on the shareholders submit, besides identity document, as the case may be: (i) receipt issued by depositary institution over the past five (5) days; (ii) power of attorney; and/or (iii) referring to shareholders participating in the registered share fungible custody, an statement containing respective shareholding, issued by appropriate entity.

Paragraph 6 - Without limitation of the above provision, the shareholder that attends the general meeting with the documents mentioned in the preceding paragraph up to the time of the initial work of the meeting, may participate and vote notwithstanding not having previously delivered the said documents.

Paragraph 7 - The provision in Paragraph 5 above shall not apply to shareholders that choose to exercise voting rights via remote voting ballot, which shall be subject to the legal requirements and terms and applicable regulations.

Paragraph 8 - The Minutes of the Meeting shall: (i) be drawn up in the summary format of facts occurred, containing a summarized indication of attending shareholders' vote, blank votes and abstentions; and (ii) be published not mentioning the signatures.

Article 11 - The General Meeting shall be convened and presided over by the Chairman of the Board of Directors, or in his absence or impediment, convened and presided over by another Board member, executive officer or shareholder appointed in written by the Chairman of the Board of Directors. The Chairman of the General Meeting shall appoint up to two (2) Secretaries.

Article 12 - It shall be incumbent upon the General Meeting, in addition to attributions provided for by law:

- I. To elect and remove from office the Board of Directors' members;
- II. Establish the total annual remuneration for the Board of Directors' members and Board of Executive Officers, as well of the total remuneration of the Statutory Audit Committee;
- III. To attribute share bonuses and decide on eventual stock reverse split and splitting;
- IV. To approve stock option plans, restricted stock or shares subscription to its managers, executives, employees and service providers, as well as to managers, executives, employees and service providers of other companies directly or indirectly controlled by the Company;
- V. To resolve, according to the proposal submitted by the Management, over the allocation of net income for the year and the distribution of dividends;

- VI. To elect the liquidator, as well as the Statutory Audit Committee, which shall operate during the liquidation period;
- VII. To resolve on the Company's delisting from Novo Mercado of the B3; and
- VIII. To resolve on the deregistering as a publicly-held Company with CVM, adhering to the provisions in the Articles 41 and 42 hereof.

CHAPTER IV MANAGEMENT BODIES

Section I – Common Provisions to the Management Bodies

Article 13 - The Company shall be administered by the Board of Directors and by the Board of Executive Officers.

Paragraph 1 - The members shall be invested in office by instrument drawn up in proper book, signed by the manager invested in office, which should incorporate compliance with the said commitment clause in Article 48 of these Corporate Bylaws and their agreement to the Novo Mercado Listing Regulations, being discharged any management guarantee, and conditioned to the subscription of the Company's Conduct Code and, in the specific event of the Board of Directors' members, the Board of Directors' Internal Regulation.

Paragraph 2 - The managers shall remain in their positions until the investiture of their deputies, unless if otherwise resolved by the General Meeting or by the Board of Directors, as the case may be.

Paragraph 3 - The positions of Chair of the Board of Directors and Chief Executive Officer or principal executive of the Company may not be accumulated by the same person, excepting in the event of a vacancy. In this case, the Company must: (i) disclose the accumulation of positions due to vacancy not later than the business day following its occurrence; (ii) disclose within a term of 60 (sixty) days, as from the vacancy, steps taken to end the accumulation of positions; and (iii) to terminate the accumulation within a term of up to 1 (one) year.

Article 14 - The General Meeting shall determine a global annual remuneration to be distributed amongst managers and it shall be incumbent upon the Board of Directors to carry out the distribution of funds on an individual basis, after considering the opinion of the committee that deals with the remuneration of the Managers.

Article 15 - Any of the management bodies validly meets with the attendance of the majority of its members and resolves by the absolute majority vote of those attending the meeting, except for the provisions in Paragraph 2 of Article 18 and Article 21 hereof.

Sole Paragraph - The previous call of meeting is only exempted as a condition for its validity, if all its members attend the meeting. Management body members shall be considered as attending members if they voice their vote by means of delegation in favor of other member of the respective body, by advanced written vote, and vote by fax, email or any other means of communication.

Section II - Board of Directors

Article 16 - The Board of Directors shall be composed by, minimum five (05) to maximum nine (09) members, mostly by external members, elected by the General Meeting for a term of office of one (01) year, reelection being allowed, from which, at least 2 (two) members or one third (1/3) of the total members, whichever is the greater, shall be Independent Members.

Paragraph 1 - For the purposes of this Article, an Independent Member is defined as such in the B3's Novo Mercado Listing Regulations, the nominees to the Board of Directors characterized as Independent Directors to be decided in the General Meeting which elects them, also being considered as independent the director (s) elected through the mechanism pursuant to Article 141, paragraphs 4 and 5 of the Corporate Law, in the event that there is a controlling shareholder.

Paragraph 2 - When the calculation of the percentage set forth in the caption sentence to this Article, results in a fractional number, the procedure to be adopted is to round it up to the next highest whole number.

Paragraph 3 - In the Annual General Meeting, shareholders shall resolve upon the effective number of Board of Directors' members.

Paragraph 4 - The Board of Directors' member shall have a solid reputation, and may not be elected, except for release from the General Meeting, who (i) occupies positions in companies which may be deemed as company's competitors; or (ii) who has or represents conflicting interests with the company; voting right may not be exercised by the Board of Directors' member if same impediment factors are characterized thereafter.

Paragraph 5 - The Board of Directors' member may not have access to information or participate in the Board of Directors' meetings, related to issues which have or represent conflicting interests with the Company.

Paragraph 6 - The Board of Directors, for a better understanding of its attributes, may create committees or work groups with defined purposes, always with a view of advising the Board of Directors, being composed of persons designated thereby among management members and/or other persons directly or indirectly related to the Company.

Paragraph 7 - The acting members of the Board of Directors shall be automatically appointed for reelection by jointly proposal of the Board of Directors' members. If the multiple vote proceeding was not requested, the Board of Directors' members may resolve, by resolution of the majority of the members present in such meeting, on the appointment of alternate members to occupy the position of any acting Member that refuses reelection, to the extent that such appoint is necessary to compose the total number of candidates for occupying the positions in the Board of Directors, with due regard for Article 17 below. In the event of request of multiple vote proceeding, each Board of

Directors' acting member shall be deemed a candidate for reelection for the Board of Directors.

Paragraph 8 - In the event the Company receives a written request on the part of shareholders intending to adopt the multiple vote process, as provided for by the Article 141, Paragraph 1 of the Brazilian Corporate Law, the Company shall disclose the receipt and the content of such request, immediately: (i) by electronic means to CVM (Securities and Exchange Commission of Brazil) and B3; and (ii) by inclusion in the Company's website.

Paragraph 9 - The Audit and Risk Management Committee, an advisory body answering to the Board of Directors, comprises at least 3 (three) members, being that at least 1 (one) is an Independent Director, and at least 1 (one) must have recognized experience in corporate accounting matters.

I. The same member of the Audit and Risk Management Committee may accumulate both characteristics set forth in the caption sentence.

II. The activities of the coordinator of the Audit and Risk Management Committee are set out in its Internal Charter, approved by the Board of Directors.

III. It is incumbent on the Audit and Risk Management Committee, among other matters to:

- (a) opine on the engagement and dismissal of the independent audit services;
- (b) appraise financial filings, interim financial statements and annual financial statements;
- (c) monitor the activities of the Company's internal audit and internal controls area;
- (d) appraise and monitor the Company's risk exposure;
- (e) appraise and monitor and recommend to Management the correction or improvement of the Company's internal policies, including the Related Parties Transactions Policy; and
- (f) have the means to receive and handle information on the non-compliance with legal provisions and norms governing the Company as well as internal regulations and codes, including the provision for specific procedures for protecting whistle blowers and assuring the confidentiality of the information.

Article 17 - Secured that the shareholders holding, whether solely or jointly, at least, 10% (ten percent) or more of the Company's common shares, the right to elect one Board Member in separate voting, compliance with the provision in Paragraph 1 of Article 16 above to be observed with respect to the independence of the Director.

Article 18 - The Board of Directors shall have one (01) Chairman and one (01) Vice-Chairman who shall be elected by the majority of the members present in the first meeting held by the Board of Directors, to be held after the investiture of such members, or in the event of any resignation or vacancy of such positions. The Vice-Chairman shall perform the duties of Chairman in the absence and temporary impairment thereof, regardless of any formality. In the event of absence or temporary impairment of the Chairman or Vice-Chairman, the Chairman's duties shall be performed by another member of the Board of Directors appointed by the Chairman. In the event of vacancy of member of Board of Directors, in view of resignation or any other reason, the remaining members may appoint an alternate member that shall occupy the position until the first General Meeting that shall elect a new member to occupy the position until the end of the term of office.

Paragraph 1 - The Chairman of the Board of Directors shall call and preside over the meetings of the body and General Meetings, except for, in case of General Meetings, the assumptions in which another Board member, Executive Officer or shareholder is appointed, in writing, to preside over the works.

Paragraph 2 - The casting vote shall be attributed to the Chairman of the body at the Board of Directors' resolutions, in case of tie vote.

Article 19 - The Board of Directors shall meet ordinarily, six (6) times a year and on extraordinarily, whenever called by the Chairman or by the majority of its members. The Board meetings may take place by conference call, video conference or any other means of communication allowing the identification of the member and the simultaneous communication with all other persons attending the meeting.

Paragraph 1 - The calls for the meetings shall be made by means of written communication delivered to each member of the Board of Directors, at least, five (5) days in advance, which shall contain the agenda, date, time and venue of the meeting.

Paragraph 2 - All the Board of Directors' resolutions shall be included in Minutes drawn up in the respective Board's book and signed by the Board members attending the meeting.

Article 20 - It shall be incumbent upon the Board of Directors, in addition to other attributions required by laws or Bylaws:

I. To define the Company's business general guidance;

II. (a) to elect and remove from office the Company's Executive Officers; (b) to appraise the performance of the Chief Executive Officer and to examine the appraisals of the remaining members of the Board of Executive Officers; and (c) to structure a succession plan with respect to the Chief Executive Officer and to evaluate and supervise the succession plans for members of the Board of Executive Officers proposed by the Board on a collegiate basis;

III. To attribute to Officers respective duties, including designating the Investor Relations Officer, in compliance with provisions hereof;

IV. To resolve on the call for a General Meeting, when deemed convenient, or in the case of Article 132 of

Brazilian Corporate Law;

V. To inspect executive officers' management, examining at any time, the Company's books and documents and requesting information about agreements entered into or about to be executed and any other acts;

VI. To choose and withdraw independent auditors;

VII. To call independent auditors to provide clarifications deemed necessary;

VIII. To access the Management Report and the Board of Executive Officers' accounts and resolve on its submission to the General Meeting;

IX. To approve annual and multi-annual budgets, strategic plans, expansion projects and investment programs, as well as to follow-up their execution;

X. To previously manifest on any matter to be submitted to the General Meeting;

XI. To authorize the issue of the Company's shares under the limits authorized in Article 6 hereof, by determining issuance conditions, including price and payment term for subscribed shares, and may also exclude the preemptive right or reduce the term for its exercise in the issuance of shares, subscription bonus and convertible debentures, placement of which is made through sale at stock exchange or by means of a in public subscription or share swap in takeover bid, under the terms established by law;

XII. To resolve on the Company's acquisition of shares issued thereby to be held in treasury and/or further cancellation or disposal;

XIII. To resolve on the issuance of subscription bonus, as provided by Paragraph 2 of the Article 6 of these Bylaws;

XIV. To grant call option, restricted stock or share subscription to its managers, executives, employees and service providers, as well as to managers, executives, employees and service providers of other companies directly or indirectly controlled by the Company, without preemptive right for the shareholders, under the terms of programs approved in General Meeting, after considering the opinion of the committee that deals with the remuneration of the Managers;

XV. To establish the amount of profit sharing of Executive Officers and Employees of the Company, after the opinion of the committee that deals with the remuneration of the Managers;

XVI. The allocation among Managers, individually, of portion of the global annual remuneration of Managers set forth by General Meeting, after the opinion of the committee that deals with the remuneration of the Managers;

XVII. The approval, after the opinion of the committee that deals with the remuneration of the Managers, of any agreement entered into between the Company and any Executive Officer including the payment of amounts, as well as the payment of indemnification amounts, in view of (i) Executive Officer's voluntary or involuntary withdrawal; (ii) change in control; or (iii) any other similar event;

XVIII. To resolve on the issuance of simple debentures, not convertible into shares and unsecured guarantee;

XIX. To authorize the Company to render guarantees to third party liabilities, except in the case cited in Article 23, item IX of these Corporate Bylaws;

XX. To establish area of the Board of Executive Officers' authority to contract any funding and the issuance of any credit instruments, such as bonds, notes, commercial papers, and others, commonly used in the market, also resolving on their issuance and redemption conditions, and in cases defined thereby, it may require a prior authorization from the Board of Directors as a condition of validity of action;

XXI. To approve the contracting of a depository institution, rendering book-entry shares services;

XXII. To provide, in compliance with rules of these Bylaws and laws in force, the order of its works and adopt or enact ruling standards for its operation;

XXIII. To decide on the payment or credit of interest on own capital to shareholders, under the terms of the applicable laws;

XXIV. To authorize the Board of Executive Officers to carry out disposal or burden of fixed assets, the acquisition of fixed assets and the assumption of other financial commitments associated with projects in which the Company plans to invest, whenever the amount of sold, burdened or acquired assets or financial commitments exceeds ten per cent (10%) of the annual net revenues earned in the previous fiscal year;

XXV. To authorize the Board of Executive Officers to carry out the contracting of loans and other financings, whenever, in view of these loans or other financings, the amount of principal of all outstanding loans and financings of the Company exceeds twenty per cent (20%) of the annual net revenues earned in the previous fiscal year; and

XXVI. To authorize the drawing up of financial statements and distribution of dividends or interest on own capital in periods equal or lower than six (6) months at the account of income earned in these financial statements or at the retained earnings account of profit reserve account existing in the last annual or semi-annual balance sheet, as provided for by these Bylaws and applicable laws.

XXVII. Express in favor or against any public offering for the acquisition of shares, which has as its purpose the shares issued by the Company, based on a prior well-founded opinion disclosed in up to 15 (fifteen) days from the publication of the notice of the public offering for the acquisition of shares, covering at least (i) about the convenience and opportunity of the public offering for the acquisition of shares as to the overall interest of the Company and the shareholders, including relative to the price and the potential impacts on the liquidity of the shares; (ii) the strategic plans announced by the offeror in relation to the Company; (iii) in respect of alternatives to the acceptance of the OPA and available in the market; and (iv) other points which the Board of Directors deem as pertinent as well as other information required under the applicable CVM rules.

XXVIII. To express an opinion on the terms and conditions for corporate reorganizations, increases in capital and other

transactions which may provoke a change in the Company's control;

XXIX. Periodically to evaluate the Company's exposure to risks and the efficacy of risk management systems, internal controls and the integrity and compliance system;

XXX. To approve (i) the Company's Code of Conduct, (ii) the Policy for Nominating Members of the Board of Directors, its Committees, and of the Board of Executive Officers, (iii) the Remuneration Policy, (iv) Risk Management Policy, (v) Related Parties Transactions Policy, and (vi) Securities Trading Policy, as well as their respective amendments;

XXXI. To express an opinion on compliance or otherwise on (i) the criteria of independence as set forth in the Novo Mercado Listing Regulations, of each candidate nominated to occupy a position on the Board of Directors in the general meeting's management proposal for election of Management, and (ii) the Policy for Nominating Members of the Board of Directors, of its Committees and of the Board of Executive Officers;

XXXII. To approve a process for appraising the Board of Directors, its Committees and Board of Executive Officers;

XXXIII. To establish responsibilities for the Internal Audit and for the compliance function, internal controls and corporate risks.

Paragraph 1 - The Board of Directors' members who are Executive Officers shall abstain from voting in issues provided for in items V and XIV to XVII of this Article 20.

Paragraph 2 - The Company shall not grant financing or guarantees to its Board members or Executive Officers.

Article 21 - The approval of the qualified majority of two thirds of Board of Directors' members is necessary to resolve on:

- I. Proposal to buyback, redeem, reimburse or amortize shares;
- II. Proposal to create or issue subscription bonus or instruments convertible into shares issued by the Company;
- III. Proposal to change the Company's purpose;
- IV. Proposal to merge the Company into another one, merger of another Company by the Company, share merger involving the Company, its merger or spin-off;
- V. Proposal to liquidate, dissolve or extinguish the Company or cease the status of Company's liquidation; or
- VI. Proposal of Company's interest in group of Companies.

Section III- Board of Executive Officers

Article 22 - The Board of Executive Officers, members of which shall be elected and removed from office at any time by the Board of Directors, shall be composed of four (4) to eight (8) Executive Officers, one of them the Chief Executive Officer, one of them the Chief Financial and Administrative Officer, one of them the Chief Operating Officer, one of them the Chief Product Officer, one of them the Chief Human Resources Officer, one of them the Chief Information Officer and the other without a specific designation, all of them with two (2) year term of office, re-election is authorized. The Board of Directors shall designate one of the Company's Executive Officers for the position as Investor Relations Officer.

Paragraph 1 - The election of the Board of Executive Officers shall take place until five (5) business days after Annual General Meeting is held, and the investiture of those elected shall coincide with the expiration of their predecessors' term of office.

Paragraph 2 - The Chief Executive Officer in his temporary impediments or absences shall be replaced by another Executive Officer elected by the Board of Directors. In the event of vacancy of the position as Chief Executive Officer, his provisional deputy shall be chosen among other executive officers by decision of executive officers and shall assume the Presidency until the first subsequent meeting of the Board of Directors, which shall be immediately called by the Chairman of the Board of Directors and shall designate the deputy of the Chief Executive Officer for the remaining term of office.

Paragraph 3 - Other Executive Officers shall be replaced, in cases of absence of temporary impediment, by another executive officer, elected by the Board of Directors. In the event of vacancy in the position as Executive Officer, a provisional deputy shall be chosen by the Board of Directors and shall assume the Executive Board until the first subsequent meeting of the Board of Directors, which shall designate deputy for the remaining term of office.

Paragraph 4 - The Investor Relations Officer shall monitor the compliance with obligations provided for in Article 40 hereof by Company's shareholders and shall report to the General Meeting and the Board of Directors, when requested, his conclusions, reports and diligences.

Article 23 - The Board of Executive Officers has all the powers to practice the acts necessary for the Company's regular operation and execute the Company's purposes, no matter how special these are, including to sell and burden fixed assets, waive rights, compromise and agree, observing the relevant legal or statutory provisions. It shall be incumbent thereupon to administer and manage the Company's businesses, especially:

- I. To comply with and cause the observance to these Bylaws and resolutions of the Board of Directors and General Meeting;
- II. To resolve on the opening, closing and change in addresses of branches, agencies, warehouses, offices and any other Company's establishments in the country or overseas;
- III. To submit annually to the Board of Directors' examination, the Management Report and accounts of the Board of

Executive Officers, accompanied by the independent auditors' report, as well as proposal for allocation of income earned in the previous year;

IV. To prepare and propose to the Board of Directors, annual and multi-year budgets, strategic plans, expansion projects and investment programs;

V. To approve the creation and closing down of subsidiary and the Company's interest in the capital of other companies, in the country or overseas;

VI. To approve the disposal or burden of fixed assets, the acquisition of assets and the assumption of other financial commitments associated with projects in which the Company plans to invest, under the condition that the Board of Directors has approved this contracting whenever the amount of sold, burdened or acquired assets or financial commitments assumed exceeds ten per cent (10%) of the annual net revenues earned in the previous fiscal year;

VII. Contract loans and other financings, under the condition that the Board of Directors has approved this contracting whenever in view of these loans or other financings, the amount of principal of all outstanding loans and financings of the Company exceeds twenty per cent (20%) of the annual net revenues earned in the previous fiscal year;

VIII. Sell real properties, assign *in rem* rights or grant *in rem* right in loan guarantee;

IX. To provide collateral in Residential Rental Contracts signed by executives and employees of the Company and other companies controlled directly or indirectly by the Company; and

X. Decide on any issue, which is not private incumbency of the General Meeting or the Board of Directors.

Article 24 - It shall be incumbent upon the Chief Executive Officer, besides coordinating the action of Executive Officers and directing the execution of activities related to the Company's general planning:

I. To call and preside over the Board of Executive Officers' meetings;

II. To maintain the Board of Directors' members informed on the Company's activities and the course of its operations;

III. To propose, without exclusive initiative, to the Board of Directors the attribution of duties to each Executive Officer upon his/her respective election, under the terms of Article 25 hereof;

IV. To perform other attributions conferred to him by the Board of Directors;

V. To appoint the deputy of the Executive Officers in cases of absence or temporary impediment; and

VI. To appoint the provisional deputy of other Executive Officers in cases of vacancy, observing the provisions in the Paragraph 3, of the Article 22, *in fine*, hereof.

Article 25 - In addition to the set forth in the paragraphs below, it is the duty of the Executive Officers to assist and help the Chief Executive Officer in the management of the Corporation's business and precede the activities regarding the function which were assigned to them by the Board of Directors.

Paragraph 1 - The Chief Financial and Administrative Officer, in general, is in charge of the administration and management of the administrative area, establishing specific policies for the area, specially the management of the Corporation and its controlled companies' financial activities, as well as the consolidation and follow up of the Corporation's budget.

Paragraph 2 - The Chief Human Resources Officer is in charge of the administration and management of the human resources area and sustainability area, establishing specific policies to the area.

Paragraph 3 - The Chief Product Officer, in general, is in charge of the administration and management of the purchases area, establishing specific policies for the area, specially entering into goods purchase agreements, stipulating costs, terms and conditions, as well as its distribution and redistribution between the several Corporation's stores.

Paragraph 4 - The Chief Operating Officer, in general, is in charge of the administration and management of the operations area, establishing specific policies for the area, specially the management of the logistics and distributions centers, coordinates and manages the operational activities of the stores and proceeds with the maintenance of the Corporation's operational procedures.

Paragraph 5 - The Chief Information Officer is in charge of the administration and management of the information and technology area, establishing specific policies for the area, being responsible for the strategy's definition, developing and implementing systems and solutions in accordance with the Corporation's business necessities, manager of data, voice and image communications networks and the automation of Corporation's procedures.

Paragraph 6 - The Chief Investor Relations Officer is in charge of the administration and management of the investors relations area, establishing specific policies for the area, providing information to the public of investors, the CVM, Stock Exchange and over-the-counter market in which the Corporation is listed, keeping up-to-date the Corporation's publicly held register, accomplishing with all the legislation and regulation applicable to the publicly held companies.

Article 26 - As a rule and except for the cases, purpose of the subsequent Paragraphs, the Company shall be represented by two (2) members of the Board of Executive Officers, or by one (1) member of the Board of Executive Officers and one (1) attorney-in-fact, or by two (2) attorneys-in-fact, within the limit of respective terms of office.

Paragraph 1 - The acts to which these present Bylaws require the previous authorization of the Board of Directors only may be practiced since this condition is fulfilled.

Paragraph 2 - The Company may be represented by only one (1) Executive Officer or one (1) attorney-in-fact in the

following cases:

- (a) when the act to be practiced imposes single representation, the Company shall be represented by any Executive Officer or attorney-in-fact with special powers;
- (b) when referring to hire service providers or Employees;
- (c) when referring to receiving and giving acquittance to amounts due to the Company, issue and trade, including endorsing and discounting trade acceptance bills related to its sales, as well as in cases of correspondence not creating liabilities for the Company, as well as the practice of administrative routine acts, including those practiced with government agencies, mixed capital companies, Internal Revenue Service, State Treasury Departments, Municipal Treasury Departments, Boards of Trade, all courts in any level, INSS (Social Security Brazilian Institute), FGTS (Government severance indemnity fund for employees) and collecting banks and other of similar nature.

Paragraph 3 - The Board of Directors may authorize the practice of other acts binding upon the Company by only one of the members of the Board of Executive Officers or attorney-in-fact, or also, by the adoption of authority limiting criteria, restrict in certain cases, the Company's representation to only one Executive Officer or one attorney-in-fact.

Paragraph 4 - When constituting attorneys-in-fact, the following rules shall be observed:

- (a) all the powers of attorney shall be granted by two (2) members of the Board of Executive Officers;
- (b) when the term of office aims the practice of acts, which depend on the previous authorization of the Board of Directors, its granting shall be expressly subject to this authorization, which shall be mentioned in its wording;
- (c) the powers of attorney shall specify the extension of powers granted therein, as well as the term of office, except for *ad judicium* power of attorney, which may have indeterminate duration.

Paragraph 5 - The Company may neither be represented by attorneys-in-fact in the disposal of real properties, in the assignment of *in rem* rights, nor in the granting of *in rem* rights in loan guarantee.

Paragraph 6 - The acts practiced not complying with the provisions of this Article shall neither be valid, nor bind the Company.

CHAPTER V STATUTORY AUDIT COMMITTEE

Article 27 - The Statutory Audit Committee shall operate, on a permanent basis, and shall have the powers and incumbencies provided by law.

Article 28 - The Statutory Audit Committee shall be composed from three (03) to five (05) sitting members and equal number of alternate members, the number of which shall be established by General Meeting, whether shareholders or not, to be elected or removed from office, at any time, by the General Meeting. In the event of any Controlling Shareholder, the provisions set forth in paragraph 4 of Article 161 of Corporate Law shall be applied and, if there is no Controlling Shareholder, the rules provided for in Paragraphs 1, 2 and 3 hereof shall be applied.

Paragraph 1 - The majority of shareholders present at the Annual Shareholders' Meeting shall elect the majority of the Statutory Audit Committee's members and the respective alternate members. The other shareholders shall elect the remaining members, as well as their alternate members.

Paragraph 2 - The shareholder of group of shareholders different from that one which elected a member as provided for by Paragraph 1 of this Article shall have equal rights, observing same rules and conditions of election.

Paragraph 3 - Other shareholders, excluding those voting in the election of members for the Statutory Audit Committee, as provided for by Paragraphs 1 or 2 of this Article, may elect the sitting members and deputies, who in any case, shall be in equal number of those elected, under the terms of the Paragraphs 1 and 2 of this Article, plus one (1).

Paragraph 4 - The Statutory Audit Committee's members shall have a unified one (1)-year term of office, and may be re-elected.

Paragraph 5 - The Statutory Audit Committee's members, in their first meeting, shall elect their Chairman.

Paragraph 6 - The members of the Statutory Committee shall be invested in their respective positions upon execution of the instrument of investiture, drawn up in the book of minutes of the Statutory Audit Committee, which should incorporate their compliance with the said commitment clause in Article 47 of these Corporate Bylaws and the agreement to the Listing Regulation of Novo Mercado of B3, conditioned to the previous subscription of the Company's Conduct Code and of the Statutory Audit Committee Internal Regulation.

Article 29 - The Statutory Audit Committee shall meet, pursuant to law, whenever it is necessary, and shall analyze, at least on a quarterly basis, the financial statements.

Paragraph 1 - Regardless of any formality, the meeting in which the totality of Statutory Audit Committee's members attends shall be considered as regularly called.

Paragraph 2 - The Statutory Audit Committee is manifested by absolute majority of votes, with the attendance of the majority of its members.

Article 30 - The Statutory Audit Committee's members shall be replaced in their absences and impediments, by respective deputy.

Article 31 - In the event of vacancy in the position as Statutory Audit Committee's member, the respective deputy shall

fill in his position; if there is no deputy, the General Meeting shall be called to perform the election of members for the vacant position.

Article 32 - The remuneration of the Statutory Audit Committee's members shall be set forth by the Annual General Meeting electing them, observing the Paragraph 3 of the Article 162 of the Brazilian Corporate Law.

CHAPTER VI PROFIT SHARING

Article 33 - Fiscal year starts on January 1 and ends on December 31 of each year.

Sole Paragraph - At the end of each fiscal year, the Board of Executive Officers shall prepare the Company's financial statements, observing the relevant legal precepts.

Article 34 - Jointly with the financial statements for the year, the Board of Directors shall submit to the Annual General Meeting a proposal on the allocation of net income for the year, calculated after the deduction of interest referred to in Article 190 of the Brazilian Corporate Law and Sole Paragraph of this Article of these Bylaws, adjusted for the purposes of calculating dividends, under the terms of the Article 202 of same laws, observing the following order of deduction:

(a) five per cent (5%), at least, for legal reserve, until reaching twenty per cent (20%) of the capital stock. In the year in which the balance of legal reserve accrued of capital reserves amounts exceeds thirty per cent (30%) of the capital stock, the allocation of part of net income for the year for legal reserve shall not be mandatory;

(b) the portion necessary to pay a mandatory dividend may not be lower, in each year, than twenty-five per cent (25%) of the annual adjusted net income, as provided for by Article 202 of the Brazilian Corporate Law;

(c) the remaining portion of the adjusted net income shall be allocated to the Investment and Expansion Reserve, which aims at reinforcing the Company's capital stock and working capital, with a view to ensuring adequate operational conditions. The balance of this reserve, added to the balances of other profit reserves, except for unrealized profit reserves and contingency reserves may not exceed the amount of capital stock. Once this maximum limit is reached, the General Meeting may resolve on the application of excess in the payment of subscribed capital or capital stock increase, or in the distribution of dividends.

Sole Paragraph - The General Meeting may attribute profit sharing to the members of Board of Directors and Board of Executive Officers, not exceeding ten per cent (10%) of remaining income for the year, after deducting accrued losses and provisions for income tax and social contribution, in cases, form and legal limits.

Article 35 – By proposal of the Board of Executive Officers, approved by the Board of Directors, subject to the approval of the Annual General Meeting, the Company may pay or credit interest to shareholders, as remuneration of own capital thereof, observing the applicable laws. Eventual amounts then disbursed may be imputed to the amount of mandatory dividend provided for herein.

Paragraph 1 - In case of credit of interest to shareholders during the fiscal year, shareholders shall be remunerated with dividends they are entitled to, ensuring them the payment of eventual remaining balance. In the event of amount of dividend is lower than the amount credited to them, the Company may not charge the excess balance to shareholders.

Paragraph 2 - Effective payment of interest on own capital, if credit occurred during the fiscal year, shall be made by decision of the Board of Directors, in the course of the fiscal year or the following year, but never after the dates of payment of dividends.

Article 36 – The Company may draw up semi-annual balance sheets, or of lower periods and declare by decision of the Board of Directors:

(a) payment of dividend or interest on own capital at the account of income earned in semi-annual balance sheet, imputed to the amount of mandatory dividend, if any;

(b) distribution of dividends in periods lower than six (6) months, or interest on own capital, imputed to the amount of mandatory dividend, if any, provided that the total dividend paid each half-year period of the fiscal year does not exceed the amount of capital reserves; and

(c) payment of interim dividend or interest on own capital, at the account of retained earnings or profit reserves existing in the last annual or semi-annual balance sheet, imputed to the amount of mandatory dividend, if any.

Article 37 - The General Meeting may resolve on the capitalization of profit or capital reserves, including those created in interim balance sheets, in compliance with applicable laws.

Article 38 – Dividends not received or not claimed shall become time-barred within three (3) years, as from the date these are available to shareholder and shall revert in favor of the Company.

CHAPTER VII
DISPOSAL OF SHARE CONTROL,
DEREGISTERING AS PUBLICLY-HELD COMPANY AND
COMPANY'S DELISTING FROM THE *NOVO MERCADO*

Article 39 - The sale of the Company's Control, directly or indirectly, whether through a single operation or through successive operations, shall be agreed on condition that the Acquiring Party of the control shall make a mandatory public tender offering for acquisition of shares, namely those shares of the Company's issuance in the ownership of the remaining shareholders, in compliance with the conditions and the terms in the legislation and the regulations in effect and the Novo Mercado Listing Regulations, in order to guarantee the said shareholders equality of treatment in relation to that given to the seller of control. In the event of the indirect sale of Control, the Acquiring Party shall disclose the amount attributed to the Company for the purposes of setting the price of the public offering for acquisition as well as the justified demonstration of this amount.

Paragraph 1 - For the purposes of these Bylaws, the capitalized expressions below shall have the following meaning: "Acquiring Shareholder" has the meaning ascribed to it in Article 40 of these Bylaws. "Controlling Shareholder" means the shareholder(s) or Group of Shareholders that exercises the Power of Control of the Company.

"Selling Controlling Shareholder" means the Controlling Shareholder when this promotes the Sale of Control of the Company.

"Controlling Shares" means the bloc of shares which assures to their owner(s), directly or indirectly, the individual and/or shared exercising of the Power of Control of the Company.

"Acquiring Party" means the entity to which the Selling Controlling Shareholder transfers Controlling Shares through a Sale of Control of the Company.

"Sale of Control of the Company" means the remunerated transfer to third parties of the Controlling Shares.

"Power of Control" (as well as its correlated terms, "Controller", "Controlled", "under common Control" or "Control") means the effective power used by a shareholder to direct the corporate activities and guide the workings of the Company's organs, whether directly or indirectly, de facto or de jure, irrespective of the shareholding stake held.

"Group of Shareholders" means the group of two or more persons (a) bound by contracts or agreements of any nature, including shareholders' agreements, unwritten or written, whether directly or by means of Controlled, Controlling companies or under Common Control; or (b) among which there is a relation of Control, whether directly or indirectly; or (c) under common Control; or (d) acting and representing a common interest. Amongst examples of persons representing a common interest (i) a person holding, directly or indirectly, an equity interest equal or higher than fifteen per cent (15%) of capital stock of another person; and (ii) two persons having a third investor in common, holding, directly or indirectly, an equity interest equal or higher than fifteen per cent (15%) of the capital stock of two persons. Any joint-ventures, investment funds or clubs, foundations, associations, trusts, condominiums, cooperatives, securities portfolio, universality of rights, or any other form of organization or undertaking, organized in Brazil or overseas, shall be considered as part of a same Group of Shareholders whenever two or more amongst these entities: (i) are administered or managed by same legal entity or by parties related to a same legal entity; or (ii) have in common the majority of its managers.

"OPA" means a public offering for acquisition of shares.

Paragraph 2 - In case the Sale of Control of the Company also subjects the acquirer of Control to the obligation of performing the OPA required by the Article 40 hereof, the OPA acquisition price shall be the highest between the prices determined in compliance with this Article 39 and Article 40, Paragraph 2 of these Bylaws.

Article 40 - Any person or Group of Shareholders, buying or to becoming titleholder of shares issued by the Company, in quantity equal or higher than twenty per cent (20%) of total shares issued by the Company ("Acquiring Shareholder") shall, no later than sixty (60) days as from the acquisition date or the event, which resulted in the share ownership in quantity equal or higher than twenty per cent (20%) of total shares issued by the Company, shall carry out or request the registration of, as the case may be, OPA of the totality of shares issued by the Company, observing CVM's applicable rules, B3's rules and terms of this Article.

Paragraph 1 - OPA shall (i) be indistinctly addressed to all Company's shareholders, (ii) be performed in auction to be held at B3, (iii) be launched by price determined according to provisions of Paragraph 2 of this Article, and (iv) paid in cash, in domestic currency, against the acquisition in OPA of shares issued by the Company.

Paragraph 2 - The acquisition price in OPA of each share issued by the Company may not be less than the highest amount between (i) the economic value determined in appraisal report; (ii) one hundred and twenty per cent (120%) of share issuance price in any capital increase made by means of public offering occurred within a period of twenty-four (24) months prior to the date the performance of OPA becomes mandatory, under the terms of this Article 40, duly updated by IPCA until effective payment; and (iii) one hundred twenty per cent (120%) of average unit quotation of shares issued by the Company during a period of ninety (90) days prior to the performance of OPA at stock exchange where highest trading volume for the shares issued by the Company occurs.

Paragraph 3 - The performance of OPA mentioned in the *caput* of this Article shall not exclude the possibility of another Company's shareholder, or as the case may be, the Company itself to prepare a competing OPA, under the terms of the applicable rules.

Paragraph 4 - The Acquiring Shareholder shall undertake to answer CVM's eventual requests or requirements,

prepared based on applicable laws, related to OPA, within maximum terms prescribed in applicable rules.

Paragraph 5 - In the assumption the Acquiring Shareholder does not comply with obligations imposed by this Article, including regarding the observance to maximum terms (i) for the performance or request of OPA registration; or (ii) to comply with eventual CVM's requests or requirements, the Company's Board of Directors shall call for an Extraordinary General Meeting, in which the Acquiring Shareholder may not vote to resolve on the suspension of rights exercise by Acquiring Shareholder, who did not observe any obligation imposed by this Article, as provided for in Article 120 of the Brazilian Corporate Law, without damage to the Acquiring Shareholder's responsibility for losses and damages caused to other shareholders as a result of failure to comply with obligations imposed by this Article.

Paragraph 6 - Any Acquiring Shareholder who buys or becomes titleholder of other rights, inclusive usufruct or trust, over shares issued by the Company in quantity equal or higher than twenty per cent (20%) of total shares issued by the Company, shall equally undertake to, within no later than sixty (60) days as from the date of such acquisition or event, which resulted in the ownership of these rights over shares in quantity equal or higher than twenty per cent (20%) of total shares issued by the Company, perform or request the registration, as the case may be, of an OPA, under the terms outlined in this Article.

Paragraph 7 - The obligations included in the Article 254-A of the Brazilian Corporate Law and Article 39 of these Bylaws do not exclude Acquiring Shareholder's compliance with obligations mentioned in this Article, except for the provisions in the Articles 45 and 46 hereof.

Paragraph 8 - The provisions in this Article shall not apply in the assumption of one person becoming titleholder of shares issued by the Company in quantity higher than twenty per cent (20%) of total shares issued thereby as a result (i) of legal succession, under the condition that the shareholder sells unsubscribed shares within sixty (60) days as from the relevant event; (ii) merger of another Company by the Company, (iii) merger of shares of another Company by the Company, or (iv) subscription of Company's shares, made in one single primary issuance, approved in General Shareholders' Meeting of the Company, called by its Board of Directors, and proposal of capital increase has determined the fixation of share issuance price based on economic value obtained from an economic-financial appraisal report of the Company prepared by specialized company with proven experience in the valuation of publicly-held companies.

Paragraph 9 - For the purposes of calculating the percentage of twenty per cent (20%) of total shares issued by the Company outlined in the *caput* of this Article, involuntary additions of shareholding deriving from cancellation of shares held in treasury or reduction of Company's capital stock with the cancellation of shares shall not be computed.

Paragraph 10 - In the event CVM's rules applicable to OPA provided for in this Article determines the adoption of a calculation criterion for the fixation of acquisition price of each Company's share in OPA, which results in acquisition price higher than that determined under the terms of the Paragraph 2 of this Article, that acquisition price calculated under the terms of CVM's rules shall prevail in the effectiveness of OPA provided for in this Article.

Paragraph 11 - The amendment limiting the shareholders' right to perform the OPA provided for in this Article or its exclusion shall oblige the shareholder(s) who vote(d) in favor of this amendment or exclusion in General Meeting's resolution, to carry out the OPA provided for in this Article.

Paragraph 12 - The acquiring shareholder (offeror) of the OPA provided for in this Article is obliged to disclose his intention in relation to the management of the Company and the reasons for which the shareholders should accept the OPA or consent to the acquisition of control of the Company, also being responsible for the veracity, quality and sufficiency of this information. Such information should be at least the same as required from the Board of Directors as to the issue of the opinion with regard to the offering.

Article 41 - In the tender offer to be carried out by Controlling Shareholder or by the Company for the deregistering as a publicly-held Company, the minimum price to be offered shall correspond to the fair value determined in appraisal report, referred in the Article 45 hereof, respecting the legal norms and applicable regulations.

Article 42 - The voluntary delisting from the Novo Mercado shall be preceded by a public tender offering that follows the procedures required by the regulations of the CVM governing public offerings for acquisition of shares for delisting as a public company, this complying with the following requirements: (i) the offered price must be fair, a further evaluation of the Company in the manner established in the corporate legislation therefore being possible; and (ii) shareholders with more than 50% of the shares of the free float shall accept the public offering or alternatively expressly agree to delist without the sale of the shares.

Paragraph 1 - Pursuant to this Article, free float means the shares held by shareholders that expressly agree with delisting from the Novo Mercado or enroll for the share offering auction pursuant to the regulations published by the CVM governing public offerings for the acquisition of shares of a publicly held company for cancellation of registration.

Paragraph 2 - If the quorum pursuant to the caption sentence of this Article is reached:

- I. the acceptors of the public offering may not be subject to the apportionment in the sale of their stake, observing procedures for waiving the limits pursuant to the regulations published by the CVM governing public offerings for the acquisition of shares; and
- II. the offeror shall be obliged for a period of 1 (one) month from auction date to acquire the remaining free float at the final price reached in the public offering, restated up to the effective payment date pursuant to the bidding notice and the prevailing legislation and regulations, the said payment to take place within a maximum term of 15 (fifteen)

days from the date on which the shareholder exercises this discretion.

Article 43 - The voluntary delisting from the Novo Mercado may occur irrespective of whether the public offering mentioned in Article 42 of these Bylaws is held if a waiver is approved by the general meeting.

Paragraph 1 – The general meeting mentioned in the caption sentence to this Article shall be installed upon first call if attended by shareholders representing at least 2/3 (two thirds) of the total free float.

Paragraph 2 – Should the quorum pursuant to Paragraph 1 above not be reached, the general meeting may be installed on second call with any number of shareholders owning the free float in attendance.

Paragraph 3 – The decision to waive the holding of the public offering shall be made on a majority of votes cast by shareholders of the free float and attending the general meeting.

Article 44 – In the event of a corporate reorganization involving the transfer of the Company's shareholding base, the resulting companies must apply for listing on the Novo Mercado within 120 (one hundred and twenty) days from the date of the general meeting that approved the said reorganization. If the reorganization involves resulting companies that do not intend to apply for listing on the Novo Mercado, the majority of the Company's shareholders holding the free float attending the general meeting must give their approval to this structure.

Article 45 – The Appraisal Report provided for in Article 41 of these Bylaws shall be prepared by specialized company, with proved experience and regardless of the decision power held by the Company, its Managers and Controlling Companies and the report shall further fulfill the requirements set forth in Paragraph 1 of Article 8 of Company Law, as well as mention the liability provided for in Paragraph 6 of such Article 8.

Article 46 - The preparation of a single OPA is authorized, aiming more than one of the purposes provided for in this Chapter VII, in the Listing Regulation of *Novo Mercado* or in the regulation issued by CVM, provided that it is possible to make compatible the procedures of all types of OPA, not damaging the offering receivers and obtain CVM's authorization when required by applicable laws.

Article 47 - The shareholders responsible for the performance of OPA provided for in this Chapter VII, in the Listing Regulation *Novo Mercado* or in the regulation issued by CVM may ensure its effectiveness by means of any shareholder or third party and in the event of deregistering as a publicly-held Company, by the Company. The Company or shareholder, as the case may be, does not exempt itself or himself from the responsibility of performing the OPA until this is concluded, in compliance with the applicable rules

CHAPTER VIII ARBITRATION COURT

Article 48 - The Company, its shareholders, management, members of the Fiscal Council (effective members and alternates), undertake to resolve through arbitration by the Market Arbitration Panel, in accordance with its regulations, any disputes which may arise among them, related with or originating from their position as issuer, shareholders, management and members of the Fiscal Council, particularly in the light of the provisions of Law 6.385/76, Law 6.404/76, these Corporate Bylaws, the rules published by the National Monetary Council, by the Central Bank of Brazil and by the CVM as well as other rules governing the securities market in general in addition to those of the Novo Mercado Listing Regulations, of other rules established by the B3 and the Novo Mercado Participation Agreement.

Paragraph 1 – The arbitration chamber shall be made up of 3 (three) arbitrators, appointed pursuant to the Arbitration Regulation of the Arbitration Chamber of Mercado.

Paragraph 2 – Arbitration shall be conducted in the municipality of São Paulo, state of São Paulo, Brazil. The language of the arbitration process shall be Portuguese. The arbitration shall be conducted and adjudicated according to Brazilian Law.

Paragraph 3 – Without in anyway limiting the validity of this arbitration clause, petitioning for writs of prevention and urgency by the parties, prior to the constitution of the arbitration tribunal, may be submitted to the Law Courts. Once the arbitration tribunal has been constituted, all petitioning for writs of prevention or urgency shall be submitted to the said arbitration tribunal, the latter being from then on authorized to maintain, revoke or modify writs of prevention and petitioning for urgency previously solicited to the Law Courts.

CHAPTER IX COMPANY'S LIQUIDATION

Article 49 - The Company shall enter into liquidation in the cases determined by laws, and it shall be incumbent upon the General Meeting to elect the liquidator or liquidators, as well as the Statutory Audit Committee, which shall operate during such period, observing the legal formalities.

CHAPTER X
FINAL AND TEMPORARY PROVISIONS

Article 50 - Contingency not covered by these Bylaws shall be resolved by the General Meeting and regulated according to the precepts of the Brazilian Corporate Law, pursuant to the provisions in the *Novo Mercado* Regulations.

Article 51 - The Company is forbidden to grant financing or guarantees of any kind to third parties, under any circumstance, for business foreign to corporate interests.”